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NEWS SUMMARY

GENERAL

Forgery ring smashed by police
Police have smashed a huge forgery ring and netted counterfeit £20 notes with a face value of more than £5m.
A gold-coloured Rolls-Royce, stopped in south London, contained £500,000 in forged notes and a further £5m in forgeries was seized from a van nearby. A man is helping police with inquiries.
Detectives warned that although "vast quantities" of notes have been found, some are still circulating. They said there had been a sudden increase recently in forged notes being passed in places as far apart as Cardiff and Scotland.

Israel 'No'
Israel rejected U.S. suggestions that the PLO should be allowed to maintain a political office in Beirut and a token military presence in the Lebanon. Back Page

Pits warning
Coal Board chairman Norman Siddall told miners' leaders that the NCB's "tail" of loss-making pits had to be cut. Back Page

Hospitals hit
Anchovy staff at three Liverpool hospitals walked out, leaving no emergency cover, when a shop steward at Newsham Hospital, in the city, was dismissed. NHS pay dispute. Page 8

Pilot freed
Harrier pilot Flt Lt Jeffrey Glover, shot down over the Falklands and Argentina's only prisoner of war, was released from prison. Back Page

Duty-free plea
An EEC plan to abolish duty-free sales to travellers between member countries would mean a big rise in air fares, said Norman Payne, chairman of the British Airports Authority. Page 6

Assemblies plan
Directly elected assemblies for Scotland and Wales and 10 or 11 regional assemblies in England are proposed in an SDP green paper. Page 7

Fight ban sought
The British Medical Association is to campaign for the abolition of boxing owing to the risk of death, eye and brain damage.

Fuel stretched
Talbot Motors apprentices set a British record when their machine in the Shell and Motor magazine Mileage Marathon clocked 1,926 mpg.

Poland claim
Poland attacked Western countries for applying economic sanctions, saying they had made it impossible to repay debts on time. Debt talks. Page 2

Race halted
The fifth stage of the Tour de France was called off after being interrupted by demonstrating steel workers in northern France.

Protest in China
China allowed an anti-nuclear protest march in Peking. It gave approval for 21 foreign teachers to march to the U.S. and Soviet embassies.

Briefly . . .
The new Chief of Air Staff, from October 15, will be Air Chief Marshal Sir Keith Williamson. Page 6
Singapore Premier Lee Kuan Yew starts a four-day visit to Britain on Monday.

BUSINESS

Equities add 1.2; Cocoa up £8
EQUITIES rallied late, with the FT 30-Share index up 1.2 at 555.2 after being nearly 3 down at noon. Page 35

GILTS were quiet, with longs losing 1/4. The Government Securities Index eased 0.1 to 68.85. Page 35

DOLLAR was strong. It rose to Ffr 6.979 (Ffr 6.965), a record DM 2.5135 (DM 2.49), SwFr. 2.149 (SwFr. 2.121) and ¥259.25 (¥257.7). Its Bank of England index was 122.7, up from 121.4. Page 36

STERLING fell 1/4c to a 51-year low of \$1.7085, but was otherwise higher at DM 4.295 (DM 4.2875), SwFr. 2.6725 (SwFr. 2.655) and Ffr. 11.925 (Ffr. 11.83). Its trade-weighted index eased a point to 91.1. Page 36

COCOA September delivery price rose £8 to 5942.5 in London, following sterling's decline against the dollar. Page 24

GOLD fell \$1.5 to \$307 in London. In New York the Comex July close was \$311.3 (\$309.1). Page 24

WALL STREET was up 1.61 at 800.51 before the close. Page 34. Futures proposal halted. Page 4

BMW of West Germany raised the prices of right-hand-drive cars, except for the UK, a blow to Britons who want to save money by buying cars in Europe. Back Page

MORE contraction of the steel industry is called for in a study which proposes cutting capacity in the bright bar sector from 875,000 to 400,000 tonnes a year. Back Page

THE LIQUIDATOR of Heddervick Striving Grumbar is seeking £400,000 from the 22 members of the collapsed stock-broking firm to meet outstanding debts. Page 6

FR LLOYD, the Wednesbury engineering group, paid former chief executive Frank Clymer £57,000 compensation for loss of office. Page 6

PENSION funds were attacked for complacency, poor performance and lack of accountability by Labour Treasury spokesman, Jack Straw. Page 8

THE European Commission proposed a cut in the amount of butter New Zealand is allowed to sell the EEC, from 92,000 tonnes to 89,000 next year. Page 24

BRITAIN'S oldest picket line, at Western Shiprepairers, Birkenhead, was called off after four years. Page 8

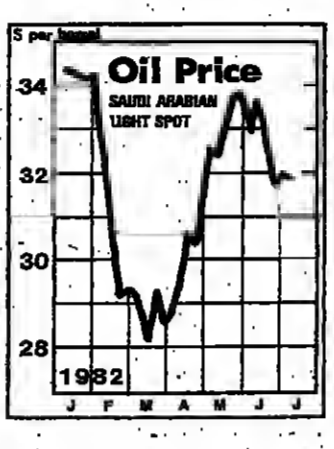
TOSHIBA CORPORATION, Japan's biggest electric and electronic equipment maker, saw consolidated net profits for the year ended March slip 11.6 per cent to ¥44.31bn (£99.69m). Page 27

FERRANTI electronics group boosted profits by 31 per cent to £28.8m before tax in 1981-82, and forecast further growth this year. Page 22; Lex, Back Page

Opec ministers urged to freeze pricing and production ceiling

By Richard Johns in Vienna

MINISTERS of the Organisation of Petroleum Exporting Countries will be urged tomorrow to freeze their production ceiling and reference price of \$34 a barrel.
The organisation's influential monitoring committee is to recommend that the 13 member countries should not allow their combined production to rise above the present ceiling of 17.5m barrels a day.
Most committee members believe that this production ceiling should be maintained for at least the next three months to prevent any fresh market pressures on the reference price.

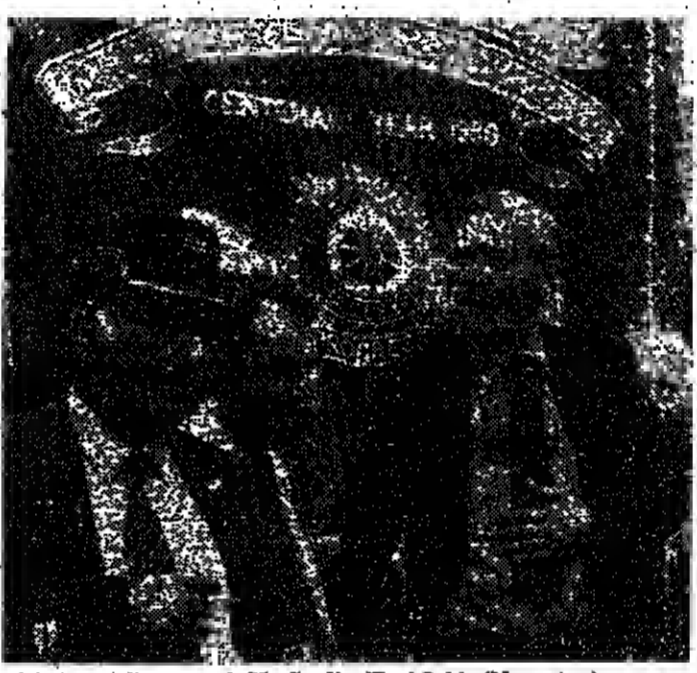


The recommendation will be put to ministers attending an emergency Opec meeting in Vienna. But there is every sign that Opec unity will be strained.
For a start, the monitoring committee could not wholly agree on the correct level of Opec production needed to keep worldwide oil supply and demand in balance. Indonesia and Venezuela believe that production limits could be eased to 18m-19m b/d over the July-September quarter.
The two countries argue that the worldwide rundown of surplus oil stocks is likely to continue at a slower pace than is expected by other members. Consequently they want Opec's production ceiling, fixed at 17.5m b/d in March, to be increased gradually, on a monthly basis.
Tension within the organisation has already risen because three members—Iran, Libya and Nigeria—last month substantially exceeded their quotas.
Dr Mana Otaiba, the United Arab Emirates oil minister and chairman of the monitoring committee, said yesterday that he thought Opec's total production was now "a little bit above 18m b/d." He has backed a committee recommendation that production quotas should be observed on a quarterly basis rather than a monthly basis.
Another contentious issue will be posed by Saudi Arabia's proposal that the premium charge for high quality African crudes should be increased from \$1.50 to \$3 a barrel above the \$34 reference price.
The Saudis are worried that the recovery of demand for high quality oil from Nigeria and Libya could have a long-term effect on the call for their own, less valuable crudes.
Some of the heat may be removed from the ministerial meeting tomorrow by the likely absence of Sheikh Ahmed Zaki Yamani, the Saudi oil minister, and the probable absence of an Iranian delegation.
There is understood to be no political significance in Sheikh Yamani's decision to remain in the Kingdom for the duration of the Ramadan fast in spite of the continued oil price. Experts view on oil price. Page 2

BR likely to continue services for a week

By David Goodhart, Labour Staff

BRITISH RAIL is expected to announce today that the rail network will be kept open for at least one more week. The decision is expected at a meeting of the BR executive to consider the impact of the drivers' strike.
Mr Clifford Rose, BR's industrial relations director, said yesterday: "We will almost certainly run a service next week following the reasonably positive response we have had from drivers coming into work."
But yesterday's BR estimate of 800 drivers reporting for work—roughly the same number as Tuesday—will be a disappointment to the BR board. The number of passenger trains running, however, increased from about 1,400 to 1,520 with freight services increasing from 113 to 131.
Mr Rose said that by keeping to the network open BR would hope to maintain pressure on members of the train drivers' union Aslef to defy the strike over flexible rostering. About 65 per cent of working drivers are believed to be Aslef men—the rest are drivers belonging to the National Union of Railmen who are also defying a union call to back the Aslef action.
It is costing BR about £8.5m a day to run a skeleton service which yesterday amounted to almost 10 per cent of the 16,000 trains that would usually run.
Continued on Back Page



Mr Tony Benn and Mr Leslie Huckfield (Nuneaton) were among 15 MPs who joined the Aslef picket line at King's Cross station, London, to show their solidarity with the striking drivers.

Record tax revenue shortfall in Japan

By Richard C. Hanson in Tokyo

JAPAN'S Finance Ministry yesterday confirmed one of the worst fears of the country's economic planners by announcing a record ¥3,334bn (£7,499bn) shortfall in tax revenues for the 1981-82 fiscal year, which ended on March 1—a 10.3 per cent decline from budget targets.
Chiefly the result of a slowdown in real growth rates during the year, the shortfall raises the possibility of an even worse performance this year—a simple projection shows the gap between current targets and receipts expanding to ¥3,700bn barring a sharp upturn in the economy.
At present the Government is wrestling with how and when to revise downward a very optimistic projection of 5.9 per cent real gross national product growth for this year to an expected 3 per cent or less.
Last year, Japan's initial growth forecast was 5.3 per cent, which almost halved to 2.7 per cent as the economy fell victim to a slowdown in exports and high U.S. interest rates.
Ironically, one factor contributing to a decline in revenues stemmed from the Government's success in holding down wholesale price rises to 1.4 per cent on the year. This meant that corporate tax revenues, which are sensitive to price movements, were about 15 per cent below target.
Because of a declared policy to keep a tight grip on fiscal planning, the Government faces what has become a chronic dilemma in trying to make up the shortfall. It is most likely in the main to resort to its National Debt Consolidation Fund which is expected to absorb about ¥2,500bn. But this is a temporary cure and the money will have to be repaid within the next fiscal year, ending on March 31 1984.
Attempts to cut down further on spending in next year's budget will probably continue, but there is already pressure for a boost in public works spending in a special supplementary budget—perhaps later this year—in order to stimulate the domestic economy.
A combination of pump-priming measures and tax shortfalls, it seems, will only increase the national debt. The money will have to be raised through additional government bond issues which neither the authorities nor the bond market would be happy to handle.
The Finance Ministry has already run into resistance to plans to float bonds this month. Underwriters are pressing for higher yields on government bonds to bring them into line with prices on the secondary markets.

Aslef strike stays solid in Wales, Page 8
Civil Service pay report and NUM conference, Back Page

Italy to honour pipeline contract

By James Buxton in Rome

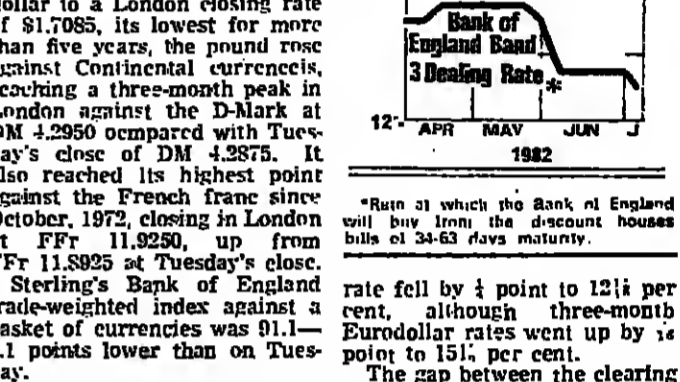
THE ITALIAN GOVERNMENT is to allow the state-owned engineering company Nuovo Pignone to supply gas turbines for the Soviet Union's Siberian gas pipeline project despite the U.S. Administration's attempt to block shipments to the Soviet Union of equipment made under licence from U.S. companies.
Like companies in Britain, West Germany and France which have also won contracts for the pipeline, Nuovo Pignone is producing the turbines using technology from General Electric of the U.S. A joint news conference yesterday with Mrs Margaret Thatcher, who is visiting Rome, said that the Italian Prime Minister, said Italy would honour its previous commitments.
The move is the latest sign of mounting European resistance to the U.S. bid to block the contracts announced by Washington last month, six months after American companies were barred from supplying items direct to the Soviet Union for the pipeline. Last week Britain invoked the Protection of Trading Interests Act, specifying that the U.S. controls were damaging to the trading interests of the UK.
Sig Spadolini's statement followed some of the strongest remarks so far by Mrs Thatcher about the U.S. action.
"These contracts were made and completed in good faith. If a country wants to keep its trading reputation it must keep its contracts," she said here. Companies that made contracts with and took out licences from U.S. companies could no longer be sure that they would not be revoked.
The action would damage the U.S. and Europe, she said. It reflected the fact that, unlike EEC leaders, U.S. and European leaders did not meet often enough.
The Italian company's £400m contract for the supply of turbines and compressors for pumping stations on the pipeline was signed last autumn.
The Italian Government's decision suggests Nuovo Pignone will deliver to the Soviet Union both the turbines it has completed using parts supplied by General Electric before the original U.S. embargo on shipments following the imposition of martial law in Poland. It remains uncertain what it will do about the turbines for which parts are not available from the U.S.

Changed rate for Peter Rees, Page 4

Sterling interest rates ease despite \$ surge

By Max Wilkinson, Economics Correspondent

THE DOLLAR surged against Continental currencies yesterday but in spite of this sterling remained steady overall and UK interest rates drifted lower.
Although the gap between interest rates in the U.S. and the UK continued to widen, the Bank of England yesterday gave further cautious encouragement to market expectations of a cut in the clearing banks' base lending rates.
The authorities appear content to allow sterling to fall against the dollar as long as a similar policy is followed by the other major European countries. Dealers reported some Bank of England intervention in the foreign exchange markets yesterday but this was said to be on a small scale.
Although sterling fell 1.4 cents yesterday against the dollar to a London closing rate of \$1.7085, its lowest for more than five years, the pound rose against Continental currencies, reaching a three-month peak in London against the D-Mark at DM 4.2950 compared with Tuesday's close of DM 4.3875. It also reached its highest point against the French franc since October, 1972, closing in London at Ffr 11.9250, up from Ffr 11.8325 at Tuesday's close.
Sterling's Bank of England trade-weighted index against a basket of currencies was 01.1—0.1 points lower than on Tuesday.
The combination of weakness against the dollar and strength against the Continental currencies is worrying to the British authorities because it will raise the cost of raw-material imports, which tend to be priced in dollars, and cut the competitiveness of exports to Europe. In the longer term, commodity prices may adjust downwards as a result of a high dollar, but this effect is uncertain.
This squeeze on industry's costs and prices, combined with a period of high real interest rates, gives the UK authorities a double motive for trying to edge interest rates downwards.
Against this, there is the fear that any sharp cut in UK rates could precipitate an excessive fall in sterling against the dollar. This could raise import prices and once again set back the time-table for reducing inflation.
Yesterday the Bank of England lowered the dealing rates at which it buys in bills from the money market for the third successive day. The rate for medium-dated bills was cut by 1/4 point to 12 1/2 per cent. This represents a fall of 3/4 points in the week.
The three-month interbank rate fell by 1/4 point to 12 1/2 per cent, although three-month Eurodollar rates went up by 1/4 point to 13 1/2 per cent.
The gap between the clearing banks' base rates and money market rates is now broadly the same as it was when the base rate was last cut on June 8 to 12 1/2 per cent.
Any further cut is expected to be of no more than 1/4 point but so far the Bank of England has made no reduction in its dealing rate in Band One—the shortest dated bills. A movement in rate for this band is the usual signal for a base rate reduction.
The dollar's Bank of England trade-weighted index rose to 122.7 yesterday compared with 121.6 on Tuesday. The dollar closed in London at DM 2.5135 against the D-Mark compared with DM 2.4900 on Tuesday. It rose to a record level of Ffr 6.9790 against the French franc compared with Tuesday's London close of Ffr 6.9055.
Economic Viewpoint, Page 21
Money Markets, Page 26
Lex, Back Page



*Rate at which the Bank of England will buy from the discount houses bills of 34-63 days maturity.

£ in New York	
	Previous
July 6	
Spot	\$1.7140-7150
1 month	0.42-0.46 pm 0.41-0.44 pm
3 months	1.25-1.40 pm 1.25-1.40 pm
18 months	4.55-4.75 pm 4.50-4.50 pm

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES		FALLS	
Ashley Inds.	351 + 34	Eicher - 12pc '99	544 - 1
Avanti	312 + 4	Audiomatic	11 - 24
Beecham	270 + 4	British Sugar	465 - 10
Black (P.)	335 + 9	Broken Hill Prop.	394 - 12
Bulmer (H. P.)	434 + 9	Granada "A"	178 - 11
Bunzl Pulp	172 + 10	Howard Telecom	32 - 3
Eagle Star	382 + 6	Quest Automation	33 - 7
Ferranti	305 + 35	Thorn EMI	400 - 10
Hamlyn Life	285 + 9	Vinters	1 - 13
Healman	66 + 4	Waddington	96 - 6
McCarthy & Stone	195 + 10	BP	265 - 4
Mills and Allen	483 + 18	GRA	154 - 8
Minet	151 + 8	Dorofontona	526 - 24
Plessey	490 + 18	Dusbar Deep	74 - 52
Racal Elect	495 + 10	Geovox '91	65 - 5
R.H.M.	83 + 2	Groovitel	248 - 27
Tate and Lyle	170 + 4	Western Mining	152 - 15

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Pauls and Whites	22	Esca Invest. Tat.	22
Unit Trusts:	35	Pauls and Whites	22
Authorised	35		
Others	37		
Weather	30		
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WHO MOVED TO MILTON KEYNES THIS WEEK?

"I did."

Ron Brown (General Manager)
Consolidated Micrographics

In Milton Keynes, moving to a bigger factory is easy. You can transfer your lease without any fuss. That's one of the reasons Consolidated Micrographics came here.

CONTACT: THE COMMERCIAL DIRECTOR, MILTON KEYNES DEVELOPMENT CORPORATION, WAVENDON TOWER, MILTON KEYNES, MK17 8LX. TEL: MILTON KEYNES (0908) 74000.

EUROPEAN NEWS

AEG's difficulties put coalition in dilemma

BY JONATHAN CARR IN BONN

"IT IS the privilege of the medium-sized company to be allowed (by the state) to go bust," a West German entrepreneur said bitterly this week.

The big concern can bank on the umbrella of a (state) guarantee. The businessman was commenting on demands for government aid from the ailing electrical giant AEG-Telefunken, to help prevent it going into liquidation.

Talks fail to agree financial aid

THE WEST GERMAN Government has still not decided on aid for the financially stricken AEG-Telefunken, despite talks here yesterday chaired by Chancellor Helmut Schmidt, writes Jonathan Carr.

At issue is understood to be an interim solution under which state guarantees would be granted to the electrical group covering up to DM 600m (£140m) of export orders. The action would help lessen AEG's immediate liquidity problems, give a signal to the group's creditors, and gain time for discussions on a longer-term solution.

ing even this step to bridge the immediate crisis with great caution, in spite of growing reports that the country's second biggest electrical group could be close to collapse.

The Government has already made clear that it is not ready to take a state in AEG, either directly or through an existing state-controlled concern.

pany's own rescue plan (the so-called AEG '83) being prepared by state-owned auditors. This report could take several weeks yet.

There is sympathy for this view in the Government above all from Count Otto Lambdorff, the FDP Economics Minister. In a letter to economics ministers of the Laender (the provincial states) well before the AEG case reached so serious a stage, Count Lambdorff laid out an impressive list of reasons why state aid should not be granted in general—and when it might be given in particular cases.

He said aid distorted competition, that it tended to draw still more aid after it, although this had not been the original intention, that it often represented a bonus for mismanagement and hindered necessary structural change.

If aid were to be given, he said, then it could be only as "help for self-help" to enterprising of whom there was a well-founded hope that they would eventually be fully competitive on their own.

Despite widespread suggestions that AEG's liquidity problems are acute and that the clock stands at five minutes past twelve, it is clear that Bonn, and particularly Count Lambdorff, are taking these pressures seriously.

Bonn plans lower real expenditure

BY OUR BONN CORRESPONDENT

THE WEST GERMAN Government has approved a highly restrictive draft federal budget for 1983, aimed at holding borrowing at well below this year's level.

The draft agreed by the cabinet yesterday foresees expenditure of DM 250.5bn (£58.4bn) a rise in nominal terms of only 1.9 per cent over 1982, but a drop in real terms (after allowing for an inflation rate of around 3 per cent).

The Government's net borrowing requirement is given as DM 25.4bn (£6.6bn) after a figure of DM 33.9bn (£7.9bn) this year. This cut is aimed at reducing pressure on the capital market, helping keep interest rates low, and thus encouraging investment to create jobs.

The cabinet approval followed marathon talks between Chancellor Helmut Schmidt's Social Democrats and their liberal Free Democrat coalition partners, which ended in accord last Thursday.



Herr Schmidt... accord with partners

West German business climate continues to deteriorate

MUNICH — The business climate in the West German manufacturing industry deteriorated further in May, with companies increasingly pessimistic about export chances, the IFO economic research institute said.

IFO's latest survey shows a further weakening of new orders and a continuing fall in existing order levels, despite frequent cuts in output. Stocks of finished goods appear to be increasing and few companies have been able to raise prices, IFO added.

The climate in the building industry remains very poor, although companies are slightly more confident about future prospects. Capacity utilisation fell to 53 per cent in May, compared with 60 per cent in May 1981, the institute said.

Existing order levels fell sharply to an average 2.2 months in April and 2.6 months in May 1981, and building companies also reported falling contract prices.

turnover in May from April was heavier than average this year, with only food and luxury goods sales maintaining May 1981 levels.

Pressure from high stocks continued in the wholesale sector and companies remain sceptical about long-term prospects, IFO said.

The business climate in the retail sector remained poor in May, with turnover falling a real 3 per cent from May last year. Companies are slightly more optimistic about future prospects but stocks remain high, it added.

Stewart Fleming in Frankfurt adds: The pessimism of the latest IFO report was underlined by the publication of the latest new orders figures for West German industry by the Economics Ministry, which point to a further deterioration to the economic outlook.

the strongest support for the economy over the past year. Comparing April and May with February and March, foreign orders are down 8 per cent and domestic orders have stagnated. New orders are also down in comparison with May last year.

Of particular concern is the continuing downward trend of new orders for investment goods. This comes against the background of further rises in long-term interest rates in recent weeks.

Yesterday, as the Deutsche Mark slumped by 4 pence against the dollar to a year's low of DM 2,510-70 at one point, bond prices continued to fall, and interest rates on longer term government securities hit an average of 9.50 per cent, almost a full point above their early May level of 8.66 per cent.

In spite of the weakness of the Deutsche Mark against the dollar, however, the Bundesbank is holding short-term interest rates steady and supplying the money markets with liquidity.

Olesen blows cool on EEC union as Danes take chair

BY JOHN WYLES IN STRASBOURG

THE DANISH Government yesterday began its six-month term in the EEC Presidency with a ritual promise to promote solutions to the Community's most urgent problems and a characteristic rejection of the European Parliament's views on the need to reform its institutions.

In a programmed speech to the Parliament which avoided even a token bow to ideas for strengthening Community cohesion and solidarity, Mr Kjeld Olesen, the Danish Foreign Minister, laid heavy emphasis on the need for EEC governments to work for economic revival over the next six months.

Generally, they should seek to stimulate their economies wherever possible while focusing in particular on improving industrial competitiveness, raising investment and maintaining efforts to reduce oil imports, said Mr Olesen.

THE COMMISSION is expected to propose shortly the granting of EEC emergency aid for reconstruction projects in the Falkland Islands, writes John Wyles. The British Government has asked for financing help for repairs to the Falklands sewerage and water systems and to its roads.

The sums involved are likely to be small since the EEC budget has only £550,000 available for such aid this year. However, the British are expected to make further applications for EEC financing from other Community facilities to help reconstruction on the Falklands.

But his dogged concentration on immediate economic, political and international problems dismayed many MEPs who also like to hear pledges to push forward the process of European integration.

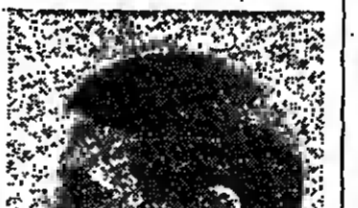
aimed at European union. Mr Olesen bluntly stressed the slow but steady progress being made on the current basis of inter-governmental co-operation in the EEC.

"One can be dissatisfied with the results," he said. But co-operation was being maintained and extended and "that is no mean achievement by the yardstick of history". Mr Olesen doubted whether institutional changes would have produced better results and warned "there is a risk involved in forcing

progress for which there may not be the political backing." However, much of his speech was devoted to international problems including relations with the U.S. Although there were signs that the U.S. was beginning to understand the "harm" caused by its interest rate and foreign exchange rate policies, it was perfectly clear that there would be no sustained economic upturn if current anxieties about the dollar and the low rate of the yen continue.

Denmark has had its own problems with the U.S. this year in the shape of an apparent reluctance in Washington to encourage a visit by Mr Anker Joergensen, the Danish Prime Minister, during his Government's EEC presidency.

Washington has not forgiven Mr Joergensen for his outspoken criticism of U.S. policy in Central America.



Mr Olesen: call for economic revival

Ecevit jailing condemned by Thorn

STRASBOURG — M Gaston Thorn, the European Commission president, yesterday condemned a Turkish court decision to jail Mr Bulent Ecevit, a former Prime Minister.

Mr Thorn said the sentence "put in question the process of return to a pluralistic democracy, of fundamental importance to the Commission in its relations with Turkey."

Officials at the European Commission said M Thorn favoured continuing a freeze on the Community's aid programme for Turkey, worth around £230m over five years. The Commission had suggested that some £43m of the Community's 1983 budget should be allocated as aid to Turkey in the hope that the military authorities there would speed up the promised return to democracy, officials said.

Paris plans unite opposition behind Chirac

BY DAVID HOUSEGO IN PARIS

NAPOLEON BONAPARTE was drawn yesterday into the political battle over the future of Paris by an opposition now related to having found in the Government's plans for the city an issue on which to move onto the offensive against the Socialists.

M Jacques Chirac, Mayor of Paris and the main opposition leader, took a full page advertisement in the main Paris newspapers yesterday denouncing the proposals to devolve much of the existing administration of the city to 20 municipalities based on the present "arrondissements." The advertisement was also signed by other elected

deputies and councillors for the council. M Mitterrand's plan is not Napoleon's but the opposition is succeeding in making it sound like that. The advertisement claims that Parisians, in crossing the pavement (and hence lo moving from one new municipality to another), would also be moving from one old age and family assistance regime to another.

It would seem that some of the legal and technical difficulties of decentralising the administration of the capital have been brought home increasingly to the Government. M Gaston Defferre, the Minister of the Interior, seemed on Tuesday to

backtrack on the initial proposals to make full municipalities of the 20 arrondissements, thus drastically reducing the power of the Mayor. He said they were intended only as "a basis for discussion" and that the "commune" of Paris would remain.

The original plan was widely seen as an attempt to undermine M Chirac's political base. He is using his control of Paris as a launching pad for his presidential ambitions.

The strategy has badly misfired, however. It has united the opposition (including former President Giscard d'Estaing) behind M Chirac.

Poland comes under pressure in debt talks

By Peter Montagnon, Euromarkets Correspondent

REPRESENTATIVES of 500 Western banks and Polish government officials said yesterday they held constructive talks in Vienna on rescheduling Polish debts falling due this year, but took no decisions.

"Constructive talks took place, which it is anticipated will lead to an eventual agreement between the banks and Poland on the manner in which the 1982 obligations will be met," the two sides said in a joint statement after the meeting.

The meeting, which represents the first formal session between Poland and the banks on rescheduling debts of more than \$2bn (£1.2bn) falling due this year, was expected only to take a preliminary look at the problem.

Suarez expected to form own party

By Robert Graham in Madrid

SR ADOLFO SUAREZ, the former Spanish Prime Minister, is widely expected to form his own political party from among his supporters in the ruling Union de Centro Democratico (UCD). The inevitability of his break with the UCD follows a failure to patch up serious differences with the party leadership.

On Tuesday night, Sr Leopoldo Calvo Sotelo, the Prime Minister, announced he had offered his resignation from the party leadership in favour of Sr Landelino Lavilla, the Speaker of Parliament.

This move followed a series of meetings between Sr Calvo Sotelo, Sr Lavilla and Sr Suarez in which the latter sought to obtain control of the party apparatus. Sr Suarez, who was forced to resign from the premiership in January 1981, is apparently determined to regain the political stage.

Since the UCD's creation in 1977, just before the first democratic general elections, Sr Suarez has been the party's main electoral asset and latest opinion polls show this to be still the case. He has taken advantage of the party's continued loyalty of party bosses in a bid to regain power.

Although he effectively chose Sr Calvo Sotelo as his successor to the Premiership, he sought to prevent him also controlling the party.

Initially, Sr Calvo Sotelo was prepared to let Sr Suarez's nominee, Sr Agustín Rodríguez Sabagun, act as party leader but last autumn decided to try to rid the party apparatus of Sr Suarez's supporters. This led to his appointment as party president, a post he never really relinquished.

In the wake of the UCD's disastrous showing in the Andalusian parliamentary elections in May, Sr Calvo Sotelo began to show signs of reluctance to remain as both head of government and the party.

Sr Suarez apparently was ready to accept Sr Lavilla as the new party leader. But in return for offering his full support to the UCD, insisted on a considerable say in making up the lists of electoral candidates for the general election, almost certain to be held this autumn.

Control of these electoral lists would enable him to place his own supporters in Parliament. Sr Calvo Sotelo managed to rally enough backing to head off this demand and also snubbed Sr Suarez by offering him the third place in standing for Madrid. The UCD political committee is now expected to consider on Monday Sr Calvo Sotelo's offer to step down while Sr Lavilla will give a formal reply by Friday.

This situation leaves the fate of the UCD even more uncertain. The Liberals within the party are likely to desert when a Liberal Party is constituted next week, headed by Sr Antonio Garrigues Walker. The right-wing Christian democratic faction is expected to defect either to Alianza Popular of Sr Manuel Fraga or to a new Popular Democrat Party to be formed by Sr Oscar Alzaga. Sr Suarez and his supporters, meanwhile, are expected to break away to form a Progressive Centre Party. These parties could well retain loose links but would still leave the UCD a lonely ramp.

Ray Dafter, Energy Editor, on the results of a unique poll Experts agree to disagree on next oil shock

DO NOT be fooled by the apparent oil market calm that surrounds ministers of the Organisation of Petroleum Exporting Countries (Opec) meeting in Vienna tomorrow. A new crisis is lurking round the corner.

This, at least, is the impression given by international energy economists that body of minds who attempt to analyse and forecast trends in the supply, demand and price of oil. They are undaunted by their almost universal failure to predict the present state of the oil market which is now influencing discussions in Vienna — a market notable for the surplus of supplies, a diminished Opec influence, and stable prices in real terms.

Papers presented at last week's conference in Cambridge of the International Association of Energy Economists would suggest that in a "surprise free" world there should be more than enough oil and other fuels available, at least well into the 1990s. Consequently Opec's scope for sizeable price increases should be severely restricted.

Oil appears to have become less important in the general energy picture as a result of conservation measures and the development of alternative fuels — a point made by Prof. Morris Adelman of the Massachusetts Institute of Technology, the doyen of energy economists.

On the other hand, Sir Peter Baxendell, chairman of the Royal Dutch/Shell Group's committee of managing directors, warned forecasters against the view that market forces will in future dictate the oil and energy markets. "This seems to me to be not just mistakenly simplistic, but potentially dangerous."

So, invariably, energy economists hedge their bets by admitting all their forecasts could be overturned by shocks and crises. No one knows what will trigger the next energy crisis; that is the point about shocks. But the Association has conducted an exercise which at least points to some of the major fears troubling industry analysts.

In a unique poll, conducted at the end of the conference, the energy economists from around the world — but predominantly from Europe and the U.S. — were asked to state what they considered to be a "likely" shock to the international oil market. They were then asked to think of a "less likely" crisis.

The psychology behind the two questions is interesting in itself. It was assumed that answers to the "likely" shock question would be influenced by a consensus view of worldwide tensions and that the second question would elicit the more personal concerns of the economists.

In the end, there was little doubt about the likely seat of the next crisis: the Middle East. Falklands were cited as a region which accounts for 53.5 per cent of the world's proven oil reserves and over 27 per cent of total oil production.

What was striking, was that difficult to plan on the basis of a revolution in Saudi Arabia such cursory findings.

Table with 3 columns: Event, Likelihood, Percentage. Includes 'Leading to higher oil prices' and 'Leading to lower oil prices'.

Table with 5 columns: Event, Likelihood, Percentage, Lower Oil Prices, Higher Oil Prices. Includes 'Higher Oil Prices' and 'Lower Oil Prices'.

Sudan fails to pay \$22m interest

By Quentin Peel, Africa Editor

THE GOVERNMENT of Sudan has failed to pay the latest \$22m (£12.7m) in interest due on its commercial bank debt, which was rescheduled only last December, according to bankers in London.

Payment was due on Tuesday, but the 100-odd banks involved in Sudan's external debt were informed last week that the central bank did not have the cash available.

The cash crisis has come about in spite of the combined efforts of commercial banks, a consortium of aid donors, the Paris Club Western government creditors, and the International Monetary Fund, to resolve Sudan's \$3bn external debt problem.

The immediate cause is the refusal of the IMF to pay out Sudan's latest SDR 35m drawing—less a SDR 12m repayment—of its SDR 180m standby facility, which was due to be made at the end of last month.

The problem is that Sudan has outstanding arrears with Paris Club creditors, and therefore does not comply with the IMF's credit conditions.

At the same time, aid from donors, who drew up a \$200m package in January, has come through more slowly than expected.

Behind the immediate causes, however, is a further deterioration in Sudan's external trade balance over the past six months, with a drop in export commodity prices, notably for cotton, and an increase in imports, including sugar and wheat.

Although the Sudan government is adamant that payment will be made, and the IMF drawings is expected to be approved towards the end of August, there is serious concern among commercial bankers that the country's cash shortage could mean yet another debt rescheduling.

Australian Labor cools uranium plan

The Australian Labor Party yesterday softened its implacable opposition to uranium mining and export—a move that should enhance its standing with the mining industry, as well as its political chances, Michael Thompson-Noel writes from Sydney. Left-wingers at the party's policymaking conference in Canberra vowed to overturn yesterday's decision as soon as possible. But as it stands, the official Opposition's new policy gives a future Labor cabinet a free hand in endorsing existing export contracts.

Zimbabwe oil pipeline reopens

Zimbabwe has announced the re-opening of a 238 km oil pipeline between the Mozambican port of Beira and Feruka, near the eastern Zimbabwe city of Mutema (formerly Umtali). Reuter reports from Harare. The Zimbabwe Ministry of Industry and Energy Development said last night that alternate supplies of diesel and petrol were being pumped into the line, owned by Lonrho.

Indian credit eased

India's Finance Ministry, concerned about complaints of a build-up of stocks yesterday, ordered banks to ease credit restrictions imposed last year to contain inflation and to comply with conditions laid down by the International Monetary Fund. K. K. Sharma writes from New Delhi.

World Bank agrees S. Korea loan deal

BY DAVID DODWELL

THE WORLD BANK yesterday committed itself to a "substantial lending programme" to South Korea, including a series of structural adjustment loans. It also called on leading Western governments to join it in co-financing projects in the country. Korean officials attending the consultative group meeting, held every two years at the World Bank offices in Paris, predicted foreign borrowing needs of about \$47bn between now and 1988, with its total foreign debt rising from the present \$37bn to almost \$65bn.

The World Bank expressed full confidence in the country's massive borrowing programme, describing it as "prudent" as long as assumptions of 6.7 per cent GNP growth, strong export growth, and falling international interest rates were upheld.

Foreign borrowings this year are likely to be about \$6bn, down from original projections of \$7.4bn. About \$4.5bn of this year's total is needed for debt and interest repayment.

Concerned at this high level of debt and interest repayment, World Bank officials evidently called on Korea to trim its short-term borrowings and to increase instead medium and long-term borrowing.

They also called for fresh efforts to boost direct foreign investment, which rose from about \$100m in 1980 to \$150m last year. The present fifth five-year plan, which began this year, aims for direct foreign



Nguyen Co Thach... refused to say how many troops would leave

Vietnam to reduce forces in Kampuchea

By Jonathan Sharp in Hanoi

VIETNAM'S Foreign Minister, Mr. Nguyen Co Thach, announced yesterday that Vietnam will this month pull out some troops occupying Kampuchea since 1979, dropping Hanoi's earlier conditions for such a withdrawal.

Vietnam had in fact already pulled out a number of its troops last year, he added, and would consider further withdrawals soon, depending on how Thailand, which borders Kampuchea, responds to this latest initiative.

In making this gesture, the Vietnamese have dropped a condition that Thailand stops giving aid and comfort to the Khmer Rouge guerrillas who are fighting against 200,000 Vietnamese troops from bases strung along the Kampuchea-Thai border.

Also, Vietnam evidently hopes to demonstrate its flexibility ahead of Mr. Thach's planned tour later this year of non-communist South-East Asian nations which oppose Hanoi's move into Kampuchea and are demanding total withdrawal.

The impact of the announcement, which was also included in a communiqué, was blunted somewhat by Mr. Thach's refusal to say in a series of repeated questions, how many Vietnamese would leave Kampuchea and from what region.

The Vietnamese announcement came after the Khmer Rouge and two non-communist resistance groups formed a coalition Government aimed at giving the anti-Vietnamese forces more credibility and also at attracting more international aid.

But Mr. Thach denied that the troops withdrawal was intended as a diplomatic counter to the coalition, which he described as a farce.

Defining the positive response that Vietnam required from Thailand before considering further troop withdrawals, Mr. Thach said Thailand must not allow China, the Khmer Rouge and other "reactionary forces" to use Thai territory to launch attacks against Kampuchea.

One interesting point made by the Foreign Minister centred on the Kampuchean seat at the United Nations, which has been held by the Khmer Rouge under its title of Democratic Kampuchea.

The communiqué stated that the Vietnamese-backed Government in Phnom Penh does not require the UN to accept it as the Kampuchean representative, if the Khmer Rouge were rejected.

PLO 'has not yet agreed to plan to quit Beirut'

BY DAVID HOUSEGO IN PARIS

FRANCE'S Foreign Minister, M. Claude Cheysson, who had talks in Paris yesterday with Mr. Farouk Khaddami, political director of the Palestine Liberation Organisation, said afterwards that the organisation had not yet given its agreement to any plan for the evacuation of Palestinians from West Beirut.

France denied on Tuesday that it would join the U.S. in sending forces to police an evacuation of the city. The Ministry of External Relations said that any French participation would require that such an operation be initiated by the Lebanese Government and have the full support of the Palestinians.

It would seem, however, that contingency plans have been drawn up for French troops to be involved. But in French eyes, an evacuation under international supervision could only follow a political agreement under which the PLO and Israel recognised each other's right to exist.

The French believe there has been an evolution in PLO thinking. M. Cheysson declared yesterday that the PLO leadership had told the French recently that they were "ready to pass from an armed phase to a political phase" of their struggle if "their political role was recognised."

France wants Israel to pick up this implied PLO offer to negotiate on the basis of mutual recognition.

Three leading members of the Jewish community in France—M. Pierre Mendès-France, the former Prime Minister; Dr. Nahum Goldmann, honorary life President of the World Jewish Congress, and M. Philip Klutznick, former President of the World Jewish Congress—last week appealed to Israel to negotiate with the PLO.

In an initiative by no means welcome to the whole Jewish community in France, they called for "reciprocal recognition" and negotiations

French diplomacy is now focused on achieving a joint UN resolution with Egypt on a withdrawal of forces in the Lebanon.

But the French have no wish to join in an operation with the U.S. that would be interpreted in the Arab world as lending support to Israel's aims.

Editorial comment, Page 20 Cheysson... PLO "ready to pass from armed to political phase"

took the PLO five years to disarm. It may be more difficult now because the chances of having a base near Israel is less likely, but we cannot be defeated because our cause is just.

Despite the military defeat, the Palestinians of the West Bank and Gaza Strip have already expressed their pride in the way the PLO fighters have held off the Israelis.

The situation is still in flux and the attitudes of the majority of the West Bankers have yet to be clarified, but only a fool would claim today that Israel's war in Lebanon has crushed Palestinian nationalism.

Palestine—an idea which will not die, Page 21



David Lennon in Tel Aviv assesses the prospects for the PLO's cause after its setback in Lebanon

Defeat for the Palestinian symbol, not the spirit

THE SHOCK of Israel's massive attack on Palestinian strongholds in Lebanon and the pending surrender or military defeat of the PLO leadership in Beirut has stunned the militant Palestinians living under Israeli occupation on the West Bank and in the Gaza Strip.

Despite defiant statements proclaiming that the defeat of the PLO in Lebanon will not deter the Palestinian people from pursuing their goal of attaining an independent state, it is clear that the events of summer 1982 have proved as big a setback for the Palestinians as the Black September of 1970, when King Hussein drove the guerrillas out of Jordan.

"People are confused about what will happen," one western observer of the West Bank commented, "but their spirit is not broken." Mr. Sama'an Khoury, editor of the East Jerusalem weekly Al Fajr, explained: "The Palestinian people are the infrastructure of the PLO, and unless General Sharon can destroy all the Palestinians, he cannot destroy the PLO."

Even people not noted in the past for their support of the PLO have been outspoken about the futility of this war in terms of breaking the will of the Palestinians. "With this campaign in Lebanon, Mr. Sharon has destroyed moderation itself," says Mr. Anwar Nusseibeh,

a former Jordanian defence minister and ambassador to London. "The PLO is a symbol of a cause. You may destroy a symbol, but the cause remains. If the PLO is destroyed, a new symbol will arise which is more radical."

This sharply contradicts the view of Gen. Sharon, the Defence Minister, who believes that by crushing the PLO in Lebanon, he will have opened the way for more moderate, that is, more co-operative, leaders.

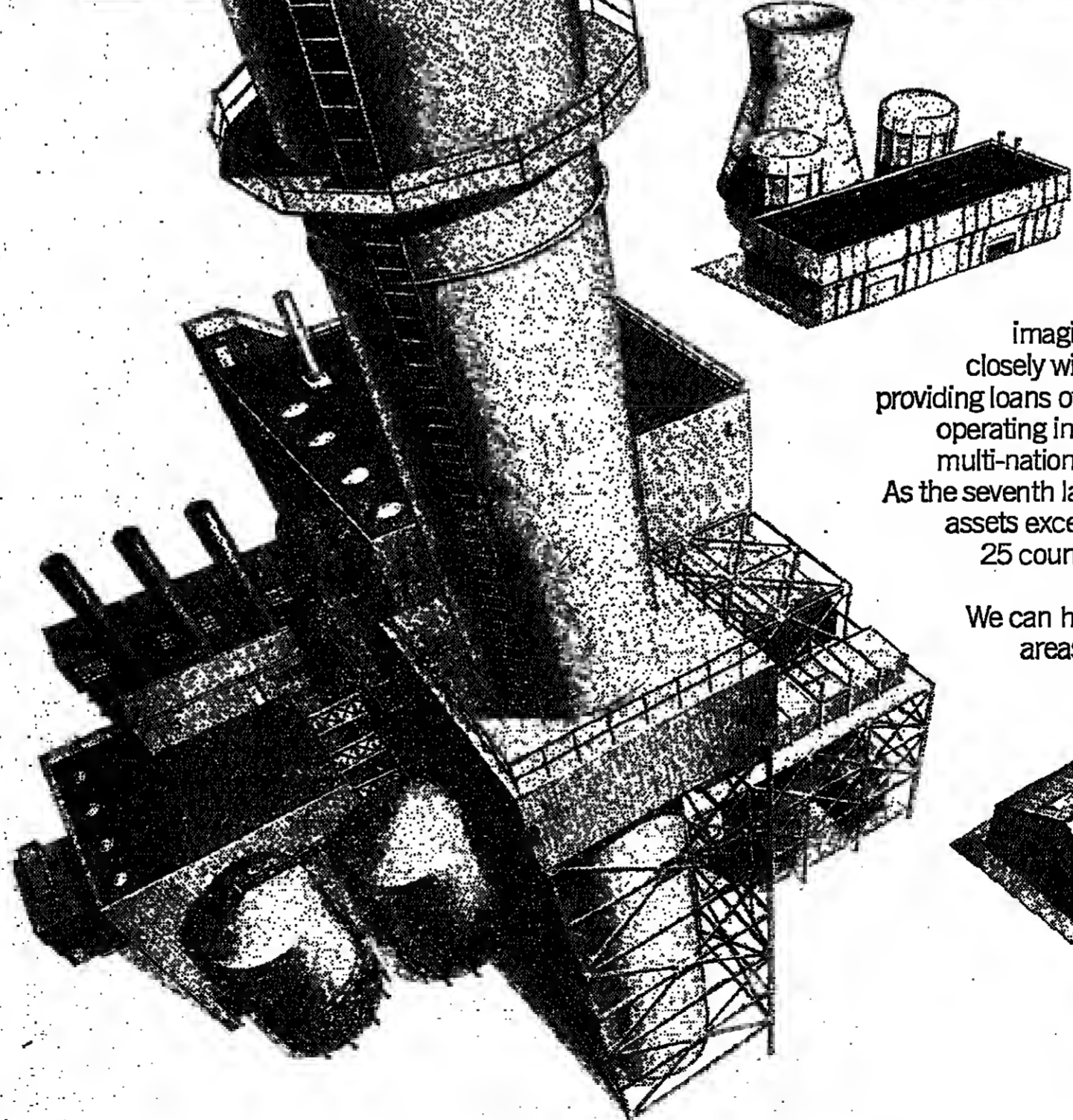
Indeed, though Israel has dismissed five mayors and municipal councils on the West Bank in the past seven months, it has failed in most cases to find local residents willing to

take over the vacant posts. After a violent spring which West Bank, during which demonstrators and Israeli soldiers clashed daily with many deaths, the territory was calm for the first three weeks of the Israeli invasion of Lebanon.

But in the past few days there has been a resurgence of violence as the Palestinians took to the streets again, this time to protest at the Israeli invasion of Lebanon and the siege of the PLO forces in Beirut.

Mr. Sama'an Khoury admits that the defeat in Lebanon means a setback for the PLO and the Palestinian cause. "But King Hussein killed 25,000 of our people in 1970 and it only

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AMERICAN NEWS

WORLD TRADE NEWS

Reagan backs flat-rate tax plan

BY ANATOLE KALETSKY IN WASHINGTON

PRESIDENT REAGAN has tentatively endorsed a flat-rate tax system, which would subject all taxpayers to the same percentage tax rate irrespective of their incomes.

Guatemalan media faces censorship

GUATEMALA CITY—Guatemalan President Efraín Ríos Montt has banned the media from printing or broadcasting any reports about left-wing guerrilla activity not issued by his office.

The move, announced in a communique which carries the force of an official order under a State of Siege proclaimed last week, also reaffirmed a ban on all political activity.

The communique issued on Wednesday said any newspaper or broadcaster violating the ban could face daily government censorship of news material.

Gen Montt, who came to power in a bloodless military coup, has ordered his army into a major offensive against the guerrillas following the expiry of an amnesty offer.

The army has given no details of the number of troops involved in the operation but diplomats said it was by far the biggest since he came to power in March.

Some 2,000 people, mainly peasants, have been killed this year in political violence involving guerrillas and government troops backed by right-wing paramilitary groups. Reuter

Junta unites behind Bignone

BY JIMMY BURNS IN BUENOS AIRES

THE POSITION of Argentine President General Reynaldo Bignone has been strengthened with the announcement yesterday that a number of air force and navy officers have agreed to return to key administrative posts.

Hundreds of air force and navy appointees resigned two weeks ago when their respective commanders Brig Basilio Lami Dozo and Admiral George Anaya gave up their active participation in the junta.

The two military leaders had objected to the army's appointment of Gen Bignone. But relations between the

National rail strike threatened in U.S.

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. faces a crippling rail strike from Sunday unless President Ronald Reagan intervenes.

The strike, which will mainly affect freight trains, will paralyse shipments of goods ranging from Kentucky coal to California fruit across most of the country.

The Brotherhood of Locomotive Engineers' Union and the National Railway Labor conference, the industry negotiating body, say it is unlikely agreement can be reached on a

new contract by the Sunday deadline. The union sent out strike orders to its members yesterday.

President Reagan has the power to order a 60-day cooling-off period and appoint an advisory board which would report to him with recommendations for a settlement.

The industry has said it would like him to step in to avert the strike, but there has so far been no indication from the White House that he will do so.

The walk-out by an estimated 35,000 drivers and firemen would hit all U.S. rail traffic with the exception of most of Amtrak, the Government-run national passenger service, and the private Conrail freight and commuter system in the north-east.

The National Mediation Board said it was preparing a recommendation to Mr Reagan on the establishment of an advisory board and said it would probably be in touch with the White House before the end of the week.

Dow Jones halts index futures proposal

By David Lascelles in New York

DOW JONES and company has won an important legal battle in its efforts to prevent its name being associated with the fast-growing but controversial stock index futures markets.

Further battles may yet be fought. But as things stand after a court ruling this week, the stock index futures industry may have to go ahead without the best-known index of all, the Dow Jones index of 30 industrial stocks.

The Chicago Board of Trade, one of the largest futures exchanges, had planned to launch a contract based on the Dow Jones index. But Dow Jones and Company claimed proprietary rights to the index and sued to halt the plan.

The company lost the first legal round in a Chicago court but then appealed to the Illinois supreme court which found in its favour on Tuesday.

The Chicago Board of Trade said yesterday it was disappointed by the decision but declined to comment on what further action it might take until it had studied the court's written opinion.

Dow Jones says it does not wish its name to be associated with a speculative trading instrument, and at one stage in the court hearings it threatened to stop compiling the Dow Jones averages altogether if the courts did not rule in its favour.

Other index compilers like Standard and Poors and Value Line, have allowed their names to be used for futures on other exchanges.

Stock index futures give investors and traders a cheap but highly leveraged way of betting or speculating on movements in the stock market.

The first contracts were traded only last February and volume is still modest, but many people on Wall Street believe their potential is huge.

Australian mining companies join anti-protectionist lobby

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AUSTRALIA'S anti-protectionist lobby received a boost yesterday when four leading mining companies joined forces with farmers, retailers, and consumers groups to help persuade the Government to cut levels of protection.

Earlier this week, Australian manufacturing associations took the opposite tack, arguing that cuts in levels of protection in the present climate would hurt growth and increase unemployment.

The mining majors were CRA, MIM Holdings, Western Mining Corporation Holdings, and Renison Goldfields Consolidated. They have joined the anti-protectionist lobby's calls for implementation of an industries

Assistance Commission report favouring cuts in protection. Australia's manufacturing sector is one of the most strenuously protected among industrialised countries. Resource companies have long argued that levels of protection enjoyed by some sectors, notably cars, clothing and footwear, have only subsidised inefficiency.

Other groups in the anti-tariff camp include the Australian Retailers' Association, the National Farmers Federation, and the Australian Federation of Consumer Organisations.

The miners' stand is seen as giving a boost to the anti-protectionist forces within the cabinet, which include Mr John Howard, the Federal Treasurer

and Deputy Leader of the Liberal Party.

The anti-tariff lobby claims that Australia's comparatively high inflation rate is in part a direct result of trade barriers.

In Canberra, the IAC report was considered by the Cabinet on Tuesday, but has been referred back to an inter-departmental committee. One of the proposals being considered by the Government is for the abolition of export incentives, minor cuts in tariff levels, and an accelerated depreciation allowance.

The IAC report is understood to have proposed reducing all tariffs by 35 per cent over 10 years.

Jakarta counterpurchase policy details awaited

BY COLINA MACDOUGALL

DETAILS of Indonesia's new policy of counterpurchase are not finalised and may be some weeks in coming, Mr A. B. Buckwell, assistant director for Kleinwort Benson (merchant bankers) said yesterday.

"I would advise companies to keep on negotiating," he added. "Some have already signed letters of undertaking on the counterpurchase element of their deals, with some amendments which afford them protection included."

Indonesia announced at the end of last year that it would adopt a new policy of linking certain government-sponsored contracts to exports—in effect, the foreign partner now has to undertake to buy Indonesian commodities to the value of the contract.

The legislation on the policy has not yet been signed by President Suharto, however, and detailed regulations have yet to emerge.

Indonesia has been pressed towards this new system by an impending trade deficit of \$2bn, the result of the world recession, and the need to continue its large development projects using foreign equipment.

Basic requirements of the policy are that state contracts exceeding Rupiah 500m (£450,000) are subject to 100

per cent countertrade, with some exceptions including those financed under aid. Indonesia has published a list of products that can be exported to fulfil the counterpurchase requirements of companies to supply them.

Under the system, the foreign partner must sign a letter of undertaking when he negotiates his contract in which he agrees to the counterpurchase, and to a penalty of 50 per cent of the unfulfilled value if it is not completed. "This is a severe disincentive," said Mr Buckwell, in his address to the London Chamber of Commerce and Industry.

Indonesia's counterpurchase system is not intended to prevent the British exporter using Export-Credit Guarantee Department finance, since there will be two separate contracts. (ECGD does not cover contracts which contain countertrade elements.)

The embryo state of the regulations is encouraging British businessmen to believe that they can be improved. "It's not practical to do counterpurchase on the basis of what has been suggested," said one. "The Indonesians did not quite understand what they were getting into. They're now asking for advice."

Dunlop wins £60m deal from Boeing

By Michael Donne, Aerospace Correspondent

DUNLOP AVIATION Division of Coventry has won a £60m contract to supply structural carbo brakes and main wheels for 100 of the new Boeing 757 two-engine jet airliners.

An option to supply wheels and brakes for another 200 Boeing 757s has also been awarded by Boeing, which could raise the value of the deal for Dunlop to about \$200m.

Boeing's own forecasts of eventual sales of the 757 aircraft over the next 10 to 15 years is for over 1,000 aircraft. Dunlop stands a good chance of winning a substantial part of these further orders.

Dunlop won the order in the face of fierce competition from U.S. brake manufacturers, including Bendix, Goodyear and Goodrich.

One of the factors clinching the deal was a decision by Delta Air Lines of the U.S. to specify the Dunlop wheels and brakes on the 60 Boeing 757 aircraft it has on order, replacing existing steel brakes.

As a result of the order, Dunlop will spend at least £7m on new plant investment at its Coventry factory, where about 1,800 are employed.

The order will safeguard employment at the factory. This has encouraged the convenors of the unions at the factory to sign a document stating that they will use their "best endeavours" to ensure the maximum co-operation with management in industrial relations.

Carbon brakes are not only lighter than steel, but also have a longer life, while maintenance costs are also reduced.

Dunlop already has a £10m contract to supply tyres for the main wheels on the Boeing 757, and expects to win further tyre orders.

Britain is already well represented on the 757, since seven out of the eight airlines which have ordered the aircraft so far have specified the Rolls-Royce RB-211 Dash 838 engine for it, including British Airways, Monarch and Air Europe of the UK.

Boeing is making a bid for sales for the larger of its two new jet airliners, the 767. The 767, in the colours of United, a U.S. airline which has ordered 39 of the aircraft, is on a sales demonstration tour of parts of Europe, North Africa and the Middle East.

Boeing feels that it still stands a chance of winning some more orders on this side of the Atlantic—so far only Britannia of the UK, Braathens of Norway and El Al of Israel have ordered the 767 in Europe and the Middle East.

Vulnerable Caribbean economies under pressure

BY CANUTE JAMES IN KINGSTON

Lack of demand from the industrialised countries is threatening two pillars of the region's economies: bauxite mining and tourism



THE ECONOMIES of the countries of the Commonwealth Caribbean have suffered setbacks in the past few months through a combination of domestic and external factors, according to the Caribbean Development Bank's latest report on the region.

The Bank is the region's major financial institution, with headquarters in Barbados. It offers little solace to regional governments and economic planners who may have been hoping for fewer and lighter economic pressures in the coming months.

The report covers the island economies, and those of Guyana in South America and Belize in Central America. It said the state of the financial affairs of the area underscored "the vulnerability of the region to economic events in the industrialised countries." It also reflected the effect of "domestic factors, including production difficulties, problems in national economic management and adverse weather conditions."

The external factors to which the Bank refers are influential in the reduction of earnings from bauxite and tourism, two important pillars of the region's economy.

The economies of the region are all based on agriculture, and agricultural exports have also been suffering. The Caribbean Development Bank

echoed recent complaints from sugar exporters about financial problems affecting prices of sugar shipped to Britain, under the Lome Convention governing trade between the countries of the African, Caribbean and Pacific group, and the European Economic Community.

The quotation of prices in European units of account caused the Caribbean Community and Common Market (Caricom) producers to suffer a foreign exchange loss, as domestic currencies, tied to the U.S. dollar, moved upwards against European currencies.

The Bank reported it was worsened for exporters by the fact that those who made sales on the world market suffered from the fall in prices from \$10 per tonne in January of 1981 to £118 per tonne today.

The Bank report identified other problems. Added to these price effects was a decline

in output... as a result of a variety of domestic factors, including drought and pests, labour difficulties, factory inefficiencies and adverse weather conditions. The region's sugar production last year fell below 1980's level by 8.7 per cent.

Earnings from the region's other major agricultural export, bananas, were also affected by the appreciation of the U.S. dollar against sterling-denominated prices to exporters. The industry has been attempting to recover from the ravages of a hurricane in the summer of 1980, in an effort to regain the United Kingdom market which has been taken over by fruit from Central America. Exports in the Windward Islands last year were still 12.4 per cent below 1979, and 66 per cent below 1978 in Jamaica.

The decline in the international aluminium market has seriously affected bauxite

mining and refining in Jamaica and Guyana, the region's ore producers. Combined production of 13.4m tonnes of ore last year, for example, was 4.1 per cent below 1980, but the industry will suffer further this year as the aluminium market has been slow to improve. Several hundred workers have already been sacked from the Jamaica mines, and regional bauxite mining is expected this year to fall about 30 per cent below last year.

The Bank reports that this sector is also being affected by "internal factors such as shortages of skilled personnel and unreliable electricity supplies."

Almost all the islands in the group depend heavily on tourism to shore up their foreign earnings, but the travel trade has been suffering from what the Bank reported was an "overall weakness to demand... attributable mainly to

the recession in industrial countries with demand from the U.S. being more seriously affected than demand from Europe."

All these problems are being reflected in ever widening trade and current account deficits—the notable exception being Trinidad and Tobago, whose economy is supported by petroleum exports. The economic bases of the Commonwealth Caribbean countries are extremely narrow; in hard times, such as now, they have nothing to fall back on.

The cold comfort to be found in reports such as those of the Bank promises little reprieve for the region's 6m people. Problems such as unemployment, conservatively estimated at 18 per cent, are likely to worsen.

Many countries are being forced to borrow more, but this increases the burden of debt on already weak economies. The problems are illustrated painfully by the Jamaican economy which last year borrowed U.S.\$514m (£285m) but paid out \$437m to service its debts—and this after an agreement with several banks to re-finance some loans.

The heads of government of the Caribbean countries are expected to meet in the next few months. The Caribbean Development Bank report and the pessimism which clouds all the projections for improved economies will make a depressing agenda.

Hungary joins World Bank to step up export drive

BY DAVID BUCHAN

HUNGARY this week became the 143rd member country of the World Bank, enabling its companies for the first time to bid for the contracts which the bank puts out to international tender each year.

The Budapest Government has made clear that its main motive in joining the bank has been to step up its export drive to the Third World, rather than to borrow from the bank.

Hungary is probably not eligible to draw on the bank's resources, unlike the International Monetary Fund which it joined in May and from which it hopes to borrow soon.

World Bank borrowers have to be poor enough to have an income per capita of less than \$2,650 (£1,472) while, according to World Bank figures, Hungary had a GNP per head of some \$3,850—equal in 1978. But World Bank projects are open only to companies from bank member countries. In 1980 World Bank contracts totalled \$3.8bn.

In its drive this year for more export earnings to service its high debt, Hungary has been pushing Britain, among other West European countries, to join it in ventures in the Third World.

Agro-industry contract

BY WALTER ELLIS IN AMSTERDAM

HVA Holland Agro Industries, part of the International Koninklijke Boskalis Westminster Group, has won a F1 105m (£22m) contract to carry out the first phase of an integrated poultry project south of Khartoum, the Sudanese capital. The contract was awarded by the Arab Soudanese Poultry Company, a division of the Arab Authority for Agricultural Investment and Development.

Finance is being raised through the Algemeene Bank Nederland, with a guarantee from the Nederlandse Credietverzekering Maatschappij.

Phase one of the project, due to start in September, will involve construction of all buildings and infrastructure to bring about an annual production of nearly 1m eggs and 2m broiler chickens. When the project is completed, the annual production rate should be 48m eggs and 6m broilers.

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How Peter Rees changed from promotion to diplomacy

BY PAUL CHEESBRIGHT, WORLD TRADE EDITOR

U.S. DECISIONS first to place preliminary countervailing duties on steel products from European companies and second to impose a ban on the use of American technology for the Siberia-West Europe gas pipeline have not only brought U.S.-EEC relations to a new, low ebb.

They have also coincided with other developments, the sum of which has thrust Mr Peter Rees into an unusual position of prominence for a British Minister of Trade.

The Minister for Trade usually spends much of his time on export promotion, not a task designed to provide maximum exposure. The best usually hoped for is the return to London from an overseas trip grasping a piece of paper with a new contract on it.

And the contracts are not usually the biggest or the most glamorous. Official announcements on those secured reserved for Prime Ministers or Secretaries of State.

But the Cabinet reshuffle last April changed the rules of the game. Lord Cockfield became Trade Secretary, succeeding Mr John Biffen. This meant the emergence of Mr Rees as the torch bearer for the Department in the Commons and the

passage over his desk of much work he would not otherwise have seen.

Then, over the past month, increasingly tetchy commercial relations with the U.S. have turned into something not far short of crisis. Mr Rees has changed from export promoter to trade diplomat.

It has been a covalent role to play for the 56-year-old tax lawyer whose reputation in the Conservative Party has been based hitherto on Treasury affairs. There can be few better roles to play than the fierce defender of British interests against the insensitive might of a superpower.

With that, there is the added bonus that the steel and pipeline issues have an EEC dimension, thus chiming in with another element of Government policy. Resistance to the U.S.'s pipeline policy can probably only be effective in the long run if the European interests stick together. On steel, the European Commission is the negotiator anyway.

By chance, Mr Rees was the first EEC Trade Minister to visit Washington after the pipeline decision to the middle of last month. And the impression he brought back of future U.S. actions is one of uncertainty, it appears.

"There are differing perceptions from different areas of the Administration," he said in an interview. "This was the background of Mr Haig's resignation as Secretary of State. U.S. debates are less internal than in some other countries. You don't necessarily get a uniform perception of the problem."

The problem for both the UK Government and the EEC more generally is how far the Reagan Administration will go in enforcing the ban on the provision of U.S. technology for the pipeline, without which European companies cannot complete contracts already signed without running the risk of falling foul of U.S. law.

As far as steel is concerned, the problem is finding a way of reducing the anxieties of the U.S. steel companies so that the cases which have so far produced countervailing duties against imports on a preliminary determination, of up to 40 per cent in the case of British Steel, may be dropped altogether. There may be a deal which could be patched together to keep the trade flowing.

The U.S. is under pressure to back off. "It's quite clear that we should persist in vigorous opposition, although I

don't want to overstate the room for manoeuvre the U.S. Administration has left itself," said Mr Rees.

The seriousness of the issues has been magnified by the fact that a whole series of disputes are running together and coalescing. It is not only a question of steel and the pipeline, but the running arguments over agriculture, future liberalisation of the world trading system, the aftermath of the row over fixed-term export finance, all welded on top of different conceptions about East-West trade and differing approaches to bringing the world economy out of recession.

But trade-offs of one issue against another seem unlikely. Different interests are involved in each case. This means that the issues have to be disentangled and treated separately.

The pipeline is, said Mr Rees, "an issue of considerable delicacy because President Reagan has stated his view in public. In no country will a political leader alter fundamentally a publicly-stated view."

But perhaps President Reagan did not know, did not understand what he was start-

ing when he sought to extend sanctions against the Soviet Union.

"There is a growing realisation in Washington that there are some unattractive side-effects of the position that has been taken up, that European countries may not be disposed to accept unquestioningly the firm line the U.S. Administration has attempted to give," Mr Rees noted.

This suggests that there might be some flexibility in the application of sanctions. But how much is not clear. The British Government has invoked the Protection of Trading Interests Act and could now, if it wished, prohibit John Brown Engineering of Clydebank from meeting the U.S. requirements.

This would mean that John Brown could despatch to the Soviet Union turbines it is completing as part of its £104m order, and have the protection of the Government. But Mr Lionel Omer, the U.S. Under Secretary of Commerce, has hinted that if it did, it could, as is proper under American law, be blacklisted in the U.S.

So there is a fine calculation about how far to press the opposition. If other European Govern-

ments also took steps to protect their companies—and the French Government before has defied U.S. boycott policies—then it is an open question whether the Reagan Administration would find it worthwhile to blacklist a large range of foreign enterprises.

UK action, however, is not dependent on what other countries do. Having already used the Protection of Trading Interests Act to specify that U.S. actions against the national interest, the thrust of its opposition would be lost if it did not follow through quickly.

The steel issue is of a different quality. The main question is market access for British Steel. The Government is faced with contesting a U.S. definition of subsidy and arguing it through the General Agreement on Tariffs and Trade in Geneva to an agreed resolution, or encouraging the patching up of a deal, involving, inevitably, quotas.

Final determinations on the countervailing duties and later on anti-dumping duties are not expected until later this year. Much of this is in the hands of the European Commission which should act urgently.



Peter Rees: thrust into prominence Roger Taylor

Mr Rees said. But the Commission's actions will be dictated by the way the EEC hangs together on the issue. So far it has.

Negotiations on quotas have been taking place spasmodically

for months. Quotas are against the West German philosophy on these matters. But if steel pipes and tubes are to be included, a matter of contention, then the German interest is very much involved.

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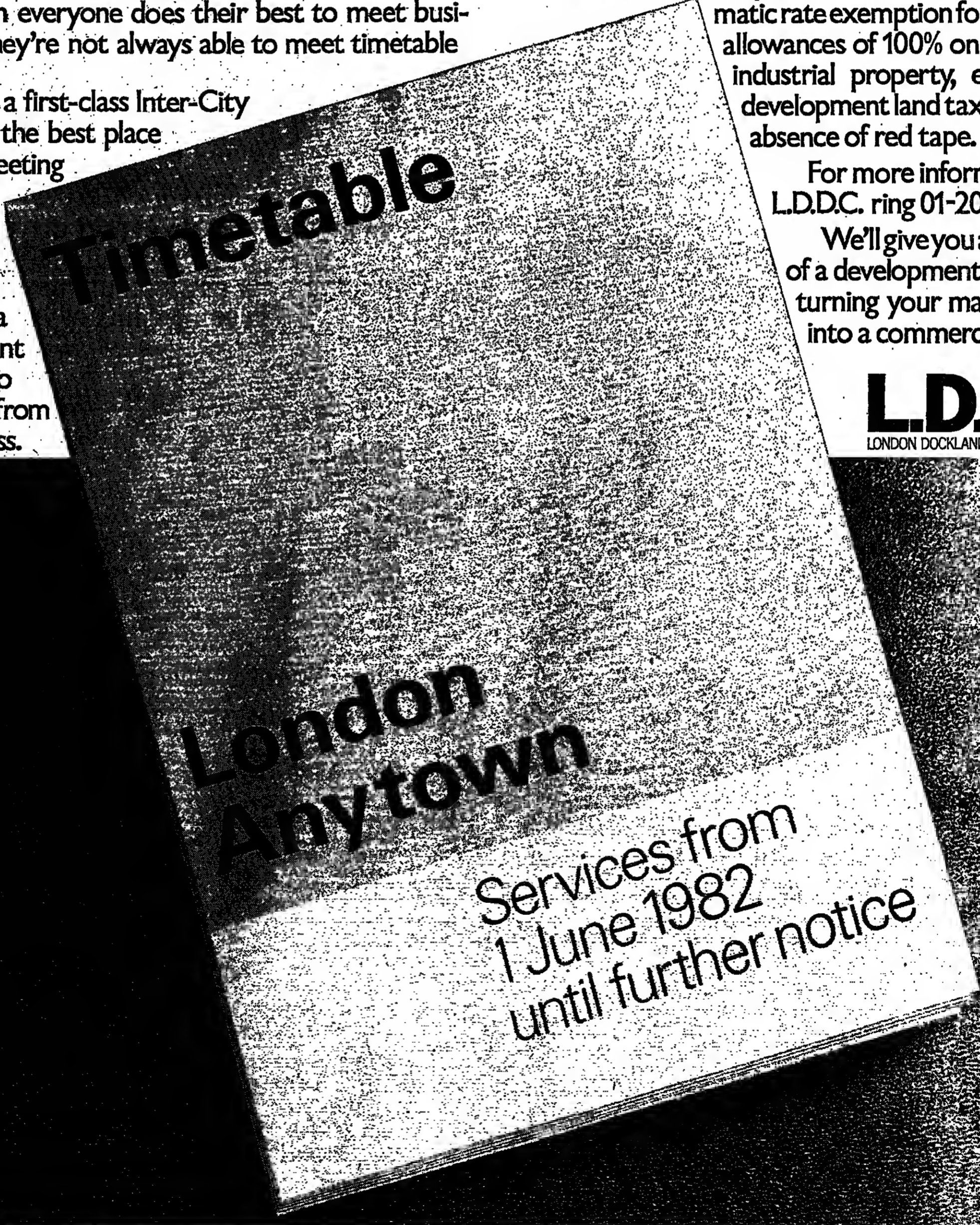
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WHY MOVE TO THE MIDDLE OF NOWHERE, WHEN YOU CAN MOVE TO THE MIDDLE OF LONDON?

UK NEWS

British Gas and Phillips to hold exploration talks

BY RAY DAFTER, ENERGY EDITOR

BRITISH GAS CORPORATION officials are due to hold talks today with a North Sea exploration consortium in a bid to secure fresh natural gas supplies.

The talks will be part of a British Gas campaign to initiate the development of several new offshore discoveries. It is understood that the corporation has had discussions with the operators of at least six North Sea fields in the hope of preventing a shortfall in the 1990.

Today's talks are expected to involve a consortium led by Phillips Petroleum operator of the Audrey gas field in the southern sector of the North Sea. The field, in block 49/11, was discovered in 1978 when gas flowed at rates up to 130 cu ft a day.

The discovery which extends into concessions operated by Conoco, has not been exploited so far. That is because the companies involved have been dissatisfied with prices operated by British Gas.

But now, the corporation has told Phillips and other operators of unexploited southern gas fields that it would be willing to pay between 10p and 20p a therm, many times the price once offered.

On this basis, Phillips and its partners may well decide to apply for Government development consent later this year. It is likely that the Audrey Field will be exploited through a single steel production platform and a series of underwater well systems. It is also possible that the Phillips group's neighbouring Au field—a smaller gas discovery—could be linked to the production system.

The gas is expected to be transported ashore through existing pipelines, probably Conoco's Viking link or Phillips's own Hewett network.

British Gas is known to have made known its willingness to buy gas from several other field development schemes now being considered, including Shell/Esso's Futmar field, Total/Elf's North Alwyn discovery, Shell/Esso's South East Indefatigable reserves, a complex of small gas reservoirs around Conoco's Viking field and Hamilton Brothers' discoveries in quadrant 43 of the North Sea.

In addition, British Gas is watching developments on Shell/Esso's block 28/5, some 155 miles east of Aberdeen—the scene of a recent "encouraging" natural gas discovery.

The present round of discussions is, in part, a sequel to a letter sent in 1980 to companies with interests in North Sea gas discoveries. It pointed out that, following a hiatus in gas field developments—the last UK gas field to be brought on stream was in 1975—British Gas was willing to stimulate fresh production activity.

Mr Bob Lintott, executive marketing director of Esso Petroleum, warned yesterday that high taxation was threatening North Sea development and the UK's ability to remain self-sufficient in oil.

Eleven possible North Sea field development projects were now under consideration, he pointed out. If a significant number of these projects were shelved, between 80,000 and 85,000 jobs could be put at risk.

"We still do not have an economic environment conducive to the development of the medium and small oil fields upon which our continuing self-sufficiency must be based," he told an invited audience in Colchester.

Courtaulds plans switch to coal

By Maurice Samuelson

COURTAULDS, the textile concern, is planning to return to coal for a growing proportion of its energy requirements, currently costing it £80m a year.

Several large investments in converting plant to coal from oil or gas are either awaiting authorisation or are in various stages of technical preparation, says Mr Eric Jones, the group's energy co-ordinator.

If they go ahead, they will partly help to offset the steep fall in Courtaulds' coal burn caused by the group's severe contraction over the past five years, including the closure of its main coal burning works at Preston, Lancs. Investments being studied include:

- £6.6m at the Greenfields North Wales viscose staple fibre plant. It is for converting an 80,000 lb/hoor oil boiler to coal and the installation of two new coal fired boilers rated at 85,000 lb of steam an hour. A 25 per cent Department of Industry grant has been requested. Under the Government's boiler conversion assistance scheme.
- A similar scale project at the British Cellophane plant at Bridgewater, Somerset, to convert a large 250,000 lb/hr boiler and a new coal boiler to replace several gas burners. Technical studies are expected to take another month.
- £265,000 authorised for three new 16,000 lb/hr boilers to substitute coal for oil at Hyde, near Manchester.
- £237,000 which still awaits the Courtaulds board's approval, to replace oil burning boilers at a Nottingham plant.
- Several other smaller projects still in their early stages.

At the Courtaulds-owned knitwear plant at Mansfield, Notts, £80,000 has already been spent on a 6,000 lb/hr coal boiler to replace oil.

Of Courtaulds' £80m a year fuel bill, electricity and oil currently account for a third each, with steam, gas and coal taking the remaining third.

The company also claims to have been cutting its energy bills by some £15m a year since 1976 when the energy crisis forced it to set up a central energy co-ordinating department.

Some of these economies have aimed at cutting rather than increasing coal consumption. At Grimby, for example, a Courtaulds plant is burning 40,000 tonnes of processed urban waste mixed with coal. This will eventually reduce its coal consumption by 20,000 tonnes a year.

Electra House starts USM fund

BY ROSEMARY BURR

ELECTRA HOUSE, the investment-management group, is launching the first fund for institutional investors to enter the Unlisted Securities Market.

Mr Field Walton, investment manager of Electra House Unlisted Securities Exempt Fund, said the main interest in it was likely to come from medium- and small-sized pension funds, particularly those independently managed.

The fund's main aim is to invest in the Unlisted Securities Market (USM). The managers have the power, however, to put funds into companies planning an "early entry" to the USM. Holdings in such unquoted stocks will be restricted to 5 per cent of the fund's value.

Mr Walton said that in choosing shares Electra House would orient towards high technology, computers and manufacturing companies with relatively small capitalisations.

The USM comprises about 100 stocks with a combined capitalisation of about £1.15bn. It has been criticised over the doubtful quality of some of the issues.

Mr Walton said that more recently companies coming to the market were of better quality. He stressed that the fund would support well-tried management.

Pension-fund managers traditionally shy clear of unquoted stocks. Mr Walton believes a similar caution exists towards the USM.

It is expected that the fund will be between £1m and £2m when launched. It will complement the group's Electra Small Companies Funds. Set up in July 1977 these funds have grown from £4.2m to £23.5m.

Professor Roland Smith, chairman of House of Fraser and Temple Bar Investment Trust, part of the Electra Group, will head the five-man panel advising the fund. Mr John Bolton, former chairman of the Committee of Inquiry on Small Firms, is also on the panel.

At present Electra has no plans to launch a similar fund aimed at private investors and insurance companies. If the exempt fund proves popular, the group will consider setting up an offshore fund investing in the USM and obtaining a public quotation.

The initial reaction to Britannia Unlisted Securities

Market Fund, the first open-ended fund investing in the USM, has been lukewarm. It was set up last October by Britannia Group, one of the largest unit-trust concerns.

Britannia fund-manager Mr Ian Forsyth said fear about the volatility of stocks and their lack of marketability had resulted in the USM not getting the attention it should.

Since its launch the share price of Britannia's Unlisted Securities Market Fund has increased by 19.5 per cent, which is marginally better than the FT Ordinary Index over the same period.

Mr Forsyth said the name "USM" was a disadvantage. "People should think of it as a market is small emerging companies."

£400,000 sought from Hedderwick partnership

By John Moore, City Correspondent

THE LIQUIDATOR of Hedderwick Stirling Crumbar, the collapsed stockbroker firm, is seeking £400,000 from the 22 man partnership to meet outstanding debts.

Hedderwick was hammered on the London Stock Exchange in mid-April last year when its banker, National Westminster, refused to handle cheques to cover its gilt dealing for the day. Gross debts of the firm have been estimated at £8m.

Mr Martin Fidler, liquidator of the firm, the Stock Exchange's official assignee, has so far paid out 80p in the £ to the creditors. No deadline has been given by Mr Fidler to the partnership for payment.

On other fronts in the Hedderwick liquidation, Mr Fidler is still seeking payment from Quilter Goodison, the stockbroker firm headed by Sir Nicholas Goodison.

Lawyers for Hedderwick and Quilter have been in discussion for months over whether Quilter had any liability to make a contribution for the private client business of Hedderwick which it largely took over when the firm collapsed. Discussions are still continuing.

In a move of litigation following the collapse, the liquidator is suing auditors Ernst and Whinney and Manchester gills dealer Farrington Stead. Mr Fidler is trying to recover debts said to total more than £1.5m owed by Farrington.

Steel merger likely

By Ian Rodger

BRITISH STEEL Corporation and Johnson & Firth Brown may reach agreement soon to merge and rationalise their troubled press-rolling operations in Sheffield. But BSC officials were cautious about the prospects for agreement. And JFB declined to comment.

Mr Ian MacGregor, chairman of BSC, told iron and steel trade union leaders yesterday that discussions were under way. Union leaders said their impression was that there would be a merger, plant closures and job losses.

Pressure for a merger has been building since a 10-year market-sharing agreement between BSC and JFB expired last April. Under it, JFB produced all forgings made from ingots under 75 tonnes and concentrated on highly stressed aircraft components, such as engine shafts and undercarriages.

BSC's larger River Don works took all the forgings made from ingots above 75 tonnes for such things as ship stern frames.

For most of the 10 years, the deal has been satisfactory for JFB, but less so for BSC. But the recent collapse of aerospace orders has hit JFB very hard.

Both companies have substantial excess capacity and fear that competition could become very destructive now that the agreement has lapsed. If negotiated, a merger would make it easier to cut capacity.

Furthermore, the Government would be delighted if BSC sold off another sector of its activity.

The main obstacles to an agreement are the financial weakness of both companies and the difficulty of attracting new private investment.

Car industry calls for changes in HP rules

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK motor industry last night called for "immediate adjustment" to hire purchase regulations which, it claims, would boost new car sales by between 40,000 and 80,000 in a full year and stimulate "the very depressed second-hand market."

The plea to the Government followed publication of statistics showing that during the first six months of this year new car sales fell by 2 per cent compared with the same half of 1981.

Mr George Turnbull, president of the Society of Motor Manufacturers and Traders, commented: "This result is very disappointing as the market was expected to grow."

"Apart from the exceptional result in 1979, Britain's new car market has never again reached the level of 1973 (when it was 1.68m). In December that year new hire purchase restrictions were introduced at a discriminatory level compared with all other products and these still apply. The motor industry needs a growth market if it is to regain its international competitiveness."

The society wants the minimum deposit on cars cut from one-third to one-fifth and the repayment term extended from two to three years. Mr Turnbull said that about one quarter of all new cars are subject to hire purchase agreements.

The society forecast in January that registrations for this year would rise to between 1.52m and 1.55m, but this has

	June		Six months to end of June	
	1982	%	1981	%
Total UK produced	46,119	42.07	45,864	43.23
Total imports	63,498	57.93	60,233	56.77
Total market	109,617	100.00	106,097	100.00
Ford	30,631	27.94	33,376	31.46
BL	21,061	19.21	16,590	15.64
General Motors —				
Vauxhall	12,508	11.40	8,834	8.32
Opel	23		1,400	
Other GM	23		84	
Total GM	12,822	11.70	10,318	9.73
Peugeot Group —				
Talbot	3,933	3.58	4,586	4.32
Citroen	1,695		1,639	
Peugeot	1,011		1,334	
Total Peugeot	6,639	6.06	7,559	7.13
VAG (VW-Audi)	7,281	6.64	4,122	3.77
Daimler	6,758	6.17	5,788	5.46
Renault	6,313	5.76	5,126	4.83
Volvo	3,483	3.18	4,049	3.82
Fiat Auto	3,332	3.03	4,948	4.66
			44,225	5.66
			36,115	4.62
			26,055	3.33
			25,876	3.31
			50,027	4.72
			39,007	4.89
			22,403	2.81
			29,693	3.72

Source: Society of Motor Manufacturers and Traders

now been adjusted downward and sales are expected to remain at last year's level — 1.48m.

Highly aggressive marketing tactics adopted by the manufacturers have helped to buy up the market so far this year. In June, for example, the society's figures show registrations up by 3.33 per cent to 109,617 compared with the same month a year ago.

The year started badly for the car companies, partly because of the very severe weather. As a result the six-month total was 781,881 compared with 797,937 for the first half of 1981.

Neither Ford nor BL will be particularly satisfied with the first six months. Ford wanted a 32 per cent market share but has had to make do with just over 30 per cent. BL's target is at least 20 per cent but its share was dragging along at just over 18 per cent at the half-way stage.

The two other UK-based manufacturers had starkly contrasting experiences. Talbot UK saw its market share slide steeply from 5.22 per cent to 3.69 per cent. Vauxhall, on the other hand, pushed up its penetration from 7.29 to 11.29 per cent against its target for the year of 11 per cent. Vauxhall's Cavalier has been the major factor in this success.

Before the Government considered any action to stimulate new car sales it would want to be sure that this did not merely increase imports. In the first six months the imported content of total sales jumped from 53.9 to 57.72 per cent. About half of all the new Fords, Vauxhalls and Talbots registered in Britain during that period were imported from the Continent.

UKF Fertilisers plans £10m Merseyside plant

BY RAY DAFTER

UKF FERTILISERS, a Dutch-based chemical company, is planning to spend £10m on the development of its manufacturing complex at Ince, Cheshire.

The company is to seek parent company approval to replace the existing ammonium nitrate plant with a much larger unit capable of producing 1,500 tonnes a day of nitrogen fertiliser. The final decision is expected in September.

UKF, owned by DSM, the state-owned Dutch chemical group, has invested over £40m in the UK during the past five years. Mr Willem van Asselt, managing director of UKF Fertilisers, said that the proposed development demonstrated the company's confidence in the Merseyside complex.

The proposed plant is to be equipped with pollution abatement equipment which, says UKF, should virtually eliminate fumes which have characterised the earlier generation of ammonium nitrate plants.

The company added that the plant would be positioned near the centre of the Ince complex to make as much use as possible of existing services. It is expected that construction will begin in 1983.

Last year UKF completed a £23m expansion programme, including a new nitric acid plant at Ince.

BP Chemicals is to go ahead with a £3m study into the construction of a new polyethylene plant. The company, which is involved in a major reorganisation and some reduction of its UK chemicals business, plans to build the 100,000 tonnes-year plant at BP Chemical's Laverca complex in France.

The BP Chemicals group said yesterday that it planned to complete the engineering design and detailed project evaluation before the end of 1982. Alongside the proposal, the company was also examining its high density polyethylene capability at Grangemouth with a view to increasing product handling facilities from 130,000 to 150,000 tonnes a year.

Fewer advert complaints

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

COMPLAINTS to the Advertising Standards Authority fell to 6,145 in 1981. There were a record 6,533 complaints in 1980.

The ASA's annual report shows that fewer than a third of the complaints were followed up, mainly because many were duplicates or were outside the ASA's remit.

Abolition of duty-free sales 'would raise air fares'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITAIN could lose business worth £100m, and air fares would rise substantially, if the EEC presses ahead with a plan to abolish the sale of duty-free goods to air and sea travellers between Common Market countries.

Mr Norman Payne, chairman of the British Airports Authority, told members of the European Parliament in Strasbourg yesterday that such a ban might also severely hit employment at airports and seaports.

Millions of travellers by road between Common Market countries do not enjoy duty-free goods sales. The EEC says it is therefore unfair for air and sea travellers to do so.

Mr Payne told the MEPs that some 11m people who flew between Britain and the Common Market countries every year would be affected.

"It would benefit nobody and harm many," he said. The inevitable result would be a "sharp increase" in the cost of air travel.

Because the BAA, with some of the biggest airports in the world under its control (including Heathrow and Gatwick), earns a substantial revenue from duty-free sales, it would be particularly severely hit if the EEC plan were implemented.

In the financial year to the end of March 1981, the BAA's revenues from "commercial activities" including duty-free sales, amounted to nearly £102m of total revenues of £254m.

Loss of all or part of those sales, would result in the BAA having to raise fees such as landing and aircraft parking charges. The airlines were likely to pass these on to their passengers in higher fares.

Sir Keith Williamson to become Chief of Air Staff

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

AIR CHIEF MARSHALL Sir Keith Williamson has been appointed Chief of Air Staff from October 15, the Ministry of Defence announced yesterday.

Sir Keith succeeds Sir Michael Beetham, who was appointed in 1977.

The RAF appointment is one of a series of changes in personnel at the top of Britain's military structure. It was announced last week that General Sir Edwin Bramall would become the new Chief of Defence Staff in October, in succession to Sir Terence Lewin, while General Sir John Stanier is to replace Sir Edwin as Chief of General Staff.

The appointment of Admiral Sir John Fieldhouse as First Sea Lord, to take over from Admiral Sir Henry Leach, is expected shortly.

Announcement of the appointments has been held up by the Falklands conflict.

There are no surprises so far, although there was believed to have been considerable internal argument a few months ago over who should become First Sea Lord. It is thought Sir John Fieldhouse's critical role as Commander-in-Chief Fleet during the Falklands crisis has clinched his appointment.

Sir Keith Williamson joined the RAF in 1945 and has held a wide range of appointments. He is Air Officer Commanding-in-Chief Strike Command, which carries with it the NATO appointment of C-in-C UK Air Forces.

Comparison of living costs

BY JAMES McDONALD

A BRITISH company thinking of setting up an operation in Switzerland would have to reckon on paying a sales manager £23,000 a year, compared with £12,000 for a sales manager working in Britain, says a consideration of British industry survey published yesterday.

In Portugal, on the other hand, a sales manager could expect a salary of less than £8,000, says the survey, which compares living costs in West European countries.

In Ireland and Greece, sales managers' salaries are roughly the same as in Britain, and in Spain and Denmark they stand at about £10,000.

Differences in real income may be less dramatic when prices, the cost of living and taxes abroad are taken into account. All other countries in the survey paid more than in Britain—Norway and Holland £14,000, Finland £16,000, West Germany, Belgium and Sweden £19,000, Austria and Italy £21,000, and France £22,000—but their living costs are higher, says the report.

For example, a three-course business dinner for four with vintage wine and tax could cost as little as £63 in Lisbon but up to £132 in Stockholm. A similar meal in London would cost about £95.

A term's primary school education for an expatriate's child could cost £350 in Holland but only about £150 in Denmark.

"West European Living Costs 1982," CBI Publication, Sales Centre Point, 103, New Oxford Street, London WC1, E12.

Ferodo axles 150 jobs

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ABOUT 150 workers are to be made redundant tomorrow at Ferodo, the vehicle brake and clutch lining manufacturer.

About 100 jobs are to go at the company's Chapel en le Frith, Derbyshire, headquarters; the rest at the Caernarvon factory.

Mark Webster talks to the head of a £3.3m enterprise that aims to boost exports

Garden tractor company's path to success

STIRLING MOSS used to rise on a Westwood lawnmower. The Plymouth-based company supplied him with a special custom-built mower—complete with racing trim—allowing the former motor racing champion to hurdle round a field in what has since become a popular sport.

It was one of the more unusual requests which Gerry Hazlewood, managing director of Westwood, the garden equipment makers, received. But he handled it with the same quiet ease which makes him, as head of his own rapidly expanding business, a most unusual man.

Full of homespun and curious home-spun philosophy, Gerry Hazlewood has built his business from scratch over the last decade to a turnover which should touch £4.5m this year.

Yet at 43, he professes scant regard for money, refuses to raise the price of his products although everyone in the business says he could and thoroughly enjoys scavenging for the auction rooms for good second-hand machine tools for his plant.

Mr Hazlewood loves a bargain. There is no concealing his delight when he shows off the three second-hand automatic lathes he bought at ITT sales for £1,000 each. They would have cost him new £50,000 each and he even got £10,000 worth of spares thrown in for nothing.

The company cars—kept to a minimum—come from the auctions, the factory extension was built by direct labour he



Mr Gerry Hazlewood, managing director of Westwood, riding high on a bogging garden tractor business

cause builders quoted too much and the latest office re-organisation is being done by the factory's own personnel at one third of the cost demanded by outside contractors.

"But I shouldn't have to do it," he complains. "I shouldn't be a second-hand machinery dealer should I? I should have enough funds in the kitty to go out and buy it new, because that is what my competitors in other countries are doing. But with the present state of industry in this country, I can't make new machinery pay."

In order to survive, he says, he has had to become a jack of all trades, paring costs down to the bone. However, he says what he should be doing is not scouring the countryside saving money but working on new product lines, solving problems and contemplating the company's future.

Coming from another man, it might have sounded bitter. But Gerry Hazlewood refuses to lose his sense of humour. He believes that working hard and being honest are the only ways to build his business. Though his recipe might sound simplistic, it is working at Westwood.

He is about to double the size of his Plymouth factory to 80,000 square feet which will enable him to increase output and store more tractors during the slack winter period. Last year, the company managed a £100,000 profit on its £3.3m turnover as well as pursuing a £250,000 investment programme. During the past four years,

siderable potential for expansion.

There are European manufacturers in Austria and Sweden which produce much more expensive tractors and one factory in West Germany which is a direct competitor. But after two difficult years, Mr Hazlewood expects exports to rise quite quickly to around 20 per cent of total sales.

One of his main aims is to prepare the European market before the Japanese start to move in. Gerry Hazlewood believes that Honda is contemplating the market in garden tractors since the company has refused to sell engines to Westwood although it has been requesting them for the past two years.

In preparation, Westwood will bring out a new model in 1984 which it believes would rival anything the Japanese could produce and will complement the current range of tractors. At the same time, it is continually expanding the range of accessories it makes to go with the tractor, from leaf-sweepers to snowploughs.

The company's immediate aim is to expand the season during which garden tractors are usually bought. At present, April, May and June account for as much as 50 per cent of total sales which makes rationalisation of production extremely difficult. In future, Westwood would like to see an open season for garden tractors stretching over at least 10 months of the year.

With such a large slice of the home market, Westwood is pushing hard to export more, especially to France and West Germany. He is already selling 1,000 garden tractors a year to France and the market has con-

522,000 new bank accounts!

The readers of that **Mail** daily have been really **good** over the last **12 months!**

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European Commission wins two court cases

By A. H. Hermann

THE EEC Commission has scored two important victories in the European Court.

It defeated France, Italy and the UK, which complained to the court over an EEC directive requiring transparency of financial relations between governments and public enterprises, and at the same time achieved a widening of its legislative powers by the court.

In a second case, the Commission defeated the British Government by obtaining from the court a judgment stating that the British equal pay legislation falls short of EEC requirements.

In the first case France, Italy and the UK—all have strong public enterprise sectors—accused the Commission of having overstepped its powers by making, in 1980, a directive requiring disclosure of all public funds made available to public enterprises, directly or indirectly, and of details of trading losses, capital investments, subsidies, preferential loans and any refunds of public levies.

The three governments asked the court to declare the directive invalid. West Germany and the Netherlands, countries in which public enterprise is of lesser importance, supported the Commission.

The case assumed a wider constitutional significance when the British view that, when acting as a "guardian" of the Treaty of Rome, the Commission only has such powers as are transferred to it by the Council of Ministers, clashed with the Commission's doctrine that it has inherent powers to do everything necessary for the effective exercise of its functions.

Herr Gerhard Reischl, the court's advocate general, said: "It would be simply absurd if the Commission could not obtain the necessary information from the member states without the co-operation of the Council."

The court adopted the conclusions of its advocate general completely.

In another judgment, the European Court granted the Commission a declaration that Britain defaulted on its Treaty obligations by failing to enact legislation which would ensure equal pay for men and women for work of equal value even in situations where there was no job evaluation study.

Britain's defence was that, as collective agreements were not legally enforceable, an Act of Parliament could only guarantee individual rights to fair and equal treatment.

Robin Pauley reports on a call for proportional representation in regional assemblies

SDP publishes two-tier government plan

DIRECTLY-ELECTED assemblies for Scotland and Wales and 10 or 11 regional assemblies in England, elected by proportional representation, are proposed in a Social Democratic Party Green Paper on decentralising Government, published today.

The paper directly contradicts an earlier SDP paper on local government and finance which wanted local authorities to decentralise their own functions down to local communities—perhaps even as far as tenant associations. It argued for single-tier multi-purpose authorities and was against the introduction of new tiers.

An important constitutional change indicated in the new paper would be the election of representatives to the second chamber of Parliament by regional assemblies. Hereditary lords would be abolished. Life members would continue but would not vote.

The delaying powers of the second chamber would be extended to two years for laws other than money Bills. Changes in the balance of power between the centre and the regions would then be difficult to achieve unless strongly supported by the majority of ultimate legislative power would continue to reside with the Commons.

The paper argues that in Britain (Northern Ireland is excluded from the discussion) centralisation had left too little scope for variety and experiment and government had become remote and excessively bureaucratic. It exercised many of its functions through nominated bodies, such as regional health and water authorities and the Housing Corporation.

These were so extensive as to constitute an entire tier of government which was not democratically accountable to the people they were supposed to serve.

The two-tier system of local government had reduced its effectiveness through unnecessary duplication, bureaucracy and confusion and had been increasingly subject to direction from the centre.

In addition, the paper says, Britain suffered from an imbalance of economic resources, illustrated by the concentration of skilled people living in the South-East, which matched the over-concentration of political power in London. Life and dynamism should be returned to the regions.

Many of the functions of central government would be transferred to the regions without going all the way to adopting a federal constitution on the West German model.

Substantial parts of functions exercised by central government would pass to regions (while local authorities would retain their functions in the same sectors).

The sectors are housing, education, health and welfare, town and country planning, including new towns, local government, water supply and sewerage, roads and transport, employment services, agriculture, fisheries and food (except price support), national parks, sports and recreation, arts and culture, forestry and tourism.

For each nation or region the regional government would determine the allocation of funds between areas and would plan each service development in line with an overall plan drawn up by each region. These substantial new powers would include legislative powers.

About 30 per cent of all public expenditure (£30bn to £35bn) would become the responsibility of regional governments.

The paper says regional councils would have a major economic impact since it would be possible to plan spending according to regional needs. The regional governments would have an important role in stimulating economic development.

Regional governments would be financed by regional income tax and equalisation grants from central government.

The paper acknowledges the difficulty of fixing the grants while ensuring the freedom of the regions to fix their spending. It suggests an equalisation formula incorporating a series of objective indicators such as average incomes, demographic characteristics, and the state of capital stock. It would be negotiated, perhaps every five years, in the second chamber of Parliament.

One-third of the income tax collected in each region would go to the regional government together with additional tax revenues—perhaps in the form of a share of other national taxes—to provide revenues equivalent to half regional expenditure. Equalisation grant would provide the rest.

Regional governments would be free to vary the rates of regional income tax by up to 20 per cent on either side of the regional part of the national tax rate.

The introduction of regional government would require a reorganisation of the existing two-tier system of local government. The Greater London Council and metropolitan county councils would be abolished.

There would be a single tier of local government under the regions and the regional authority would be free to choose what the tier should be. Councils would deal only with their region and the centre would be broken.

Local community councils, responsible for roads, refuse collection and other strictly local matters, would be introduced.

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Court disqualifies two directors from managing companies

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

TWO COMPANY directors were yesterday disqualified from being concerned in the management of any company after being held by a High Court judge to have shown themselves unfit to hold directorships.

On applications by the Department of Trade under the 1976 Insolvency Act, Mr Peter Darby, of Halesowen, West Midlands, was banned for four years, and Mr Terence Webb, of London, for two years and six months.

Mr Justice Nonse said that Mr Darby had been a director of Malclade and Talprops, both of which had been compulsorily wound up in November, 1978, with a combined deficiency of about £20,000.

Their failure had been principally due to Mr Darby's gross mismanagement, said the judge.

He had failed to resolve their tax problems or to discharge their resulting liabilities.

Also, he had caused the companies to lead him money for his own benefit, which he had failed to repay, although he must have known that in so doing he would cause them to be insolvent.

It was a bad case, saved from being a very bad one only by the judge's obligation to accept the possibility that Mr Darby, who had offered no excuses or explanations, had originally intended to repay the loans.

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Cost of house rebuilding continues to rise slowly

BY ERIC SHORT

HOUSE REBUILDING costs continued their slow rise in the second quarter of this year, advancing by 1.8 per cent, according to figures issued yesterday by the British Insurance Association.

The BIA's House Rebuilding Cost Index was 155.7 at the end of June, compared with 152.9 at the end of March. A year ago, the index was 148.8, giving a rise of 4.6 per cent in rebuilding costs over the 12 months to end of last month.

The index is compiled for the BIA by the building cost information service of the Royal Institution of Chartered Surveyors. It was started in July, 1978 at 100, and is now calculated at the end of each quarter.

It is used as the basis for determining the value at which homes are insured—a value that should be used on rebuilding costs, not market values.

The increase in the second quarter arose from small rises in both building materials and labour costs. For well over a year now, these increases have been well below the general rise in prices.

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Mineral water 'rip off' in pubs reported by Which?

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A MINERAL water "rip off" in pubs and elsewhere is reported today by the Consumers' Association in the latest issue of Which? magazine.

In special reports on the fast growing mineral water market, Which? reports that it discovered profit mark-ups of up to 250 per cent charged on a bottle of mineral water when bought in a restaurant, wine bar, or pub.

Perrier, for example, was the most widely available brand. Prices ranged between 90p and £1.50 for a litre bottle—compared with a typical selling price in the shops of about 49p.

Which? also found that buying mineral water in smaller quantities also could prove expensive. Although one pub produced an eight-ounce glass for 12p, the magazine's researchers came across one wine bar charging 50p for what they described as a "long, tall glassful".

In general, charges ranged from 20p to 45p for a glass and 30p to 60p for a "small bottle".

Which? was highly critical of some of the health claims made for mineral waters.

"Bottled waters are no cleaner or better for your health than tap water," the magazine concludes. Nutrition experts, consulted by Which? considered it "most unlikely" that a normal diet would be lacking in the minerals provided by the waters.

John Griffiths writes: Fewer than a quarter of 33 vans hired by Motorlog Which? magazine from various national, regional and local companies were in satisfactory condition, the magazine reports.

"Many of the vans we hired would have failed the MOT," it says.

The conclusion of the magazine is that "you cannot be certain of getting a fault-free van from any firm—national, regional or local."

Two of the vans were rejected: one had illegally worn and damaged tyres; the other leaked exhaust fumes into the cab so much that, after a few miles, the driver felt it was dangerous to carry on.

Stand on textile quotas backed

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE BRITISH textile industry made another call to the European Commission yesterday to stand by its hard line in the talks on textile quotas with the low-cost Far Eastern suppliers.

Mr Ian MacArthur, director of the British Textile Confederation, told the Textile Converters' Association in Manchester that the Commission "must adhere firmly to the negotiating mandate agreed by the Council of Ministers."

There was no room for further concessions since these countries could already send considerably more to Europe, he stated.

Mr MacArthur was speaking a day after South Korea had left the Brussels bilateral talks on the Multi-Fibre Arrangement, the sixth western country to have done so, without agreeing new levels of imports for the period 1983-6. The others are Hong Kong, India, Malaysia, Singapore and the Philippines. Some Eastern bloc countries have also gone home to reconsider their position.

The Commission has been given a remit to report to the September meeting of the Council of Ministers on the progress of the negotiations. Mr MacArthur said the talks were now entering a crucial stage.

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BRITAIN TAKES FRESH LOOK AT TOURISM Government recognises potential for growth in holiday industry

BY ARTHUR SANDLES

IN PROMISING a major investigation into the way Britain handles its tourist business, Mr Ian Sproat, Minister for Tourism, is reflecting fresh international interest in this massive industry.

Only a few days before Mr Sproat's announcement, the EEC Commissioners publicly pressed member Governments to simplify travel procedures within the Community, spend more on tourist facilities, lengthen holidays and lower air fares.

Seven per cent of all private expenditure in Europe goes on tourism. It accounts for 4 per cent of the total gross national product of the 10 Community members, and directly employs about 4m people.

The total employment figure is probably considerably higher, since without tourists many aspects of life would suffer: theatres, public transport, the building trade and food production, for example. It is thought that about 1.5m in Britain alone owe their jobs to tourism.

The Government's sudden interest in tourism arises from the fact that it is one of the few areas of commercial activity which holds out any prospect of growth. Money invested in tourist projects—be it a new hotel or museum, a new airport or a camping site—provides instant employment and an instant injection of cash into the local community.

Britain's tourist business has performed remarkably over the past decade. From being a supplier rather than receiver of tourists, the nation turned its travel account into a hefty surplus for much of the 1970s.

Mr Sproat's interest has been further spurred by the fact that last year it slipped into deficit and, in spite of the minister's brave words, looks like doing so again this year.

A little over 10 years ago, the Development of Tourism Act transformed UK tourism promotion and management. Tourist boards were set up and the British Travel Association became the government sponsored British Tourist Authority.

The system has worked remarkably well. The BTA is generally regarded as the best

English Tourist Board logo with BTA and London Tourist Board text.

national tourist office in the world, and both foreign and domestic travellers in the UK are much better served with information and help than they are in most rival countries.

There are, of course, criticisms. The Scots have long thought that the BTA concentrates too much of its marketing effort on London and the South East of England. There are concerns about overlap, notably between the English Tourist Board and the London Tourist Board, and there has been a suspicion that the Government so far has talked a lot but given little real help to tourism.

That real help tends to be asked for in areas where ministers start to squirm and talk about inter-departmental difficulties.

People in tourism say ministers who talk of knocking rival heads together themselves declare later that they can do nothing about such matters as the licensing laws, the taxation treatment of tourism investments, long queues at Customs desks because of staff shortages, the closing of state owned attractions on bank holidays and

the policing of ice-cream sales malpractice.

The Government has shown increasing sympathy towards tourism, however. There have been tax changes to aid the hotel industry and the grant scheme to aid tourist projects has been extended within the past month.

Mr Sproat says he wants to bear views on "how the Government could help more financially and otherwise, on whether we have too much tourist bureaucracy, on whether we involve commercial interests enough, on whether we have our overseas marketing right, on whether we spend the money we do spend to the best possible advantage, on whether we have the right relationship between the different national tourist boards, and scores of other important tourist questions."

There is little doubt that Mr Sproat was also saying under his breath just what Mr Giorgos Costogeorgis, the EEC's Tourism Commissioner, said in public a few days ago: "The purpose of the tourist drive is not just to make people happy, but to improve one of Europe's key industries."

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LABOUR



David Howell: a matter of parliamentary arithmetic

Juggernaut order delayed

By Elinor Goodman, Political Correspondent

THIRTY-EIGHT-tonne juggernauts look like being kept off Britain's roads at least until the winter. The Government now seems to have given up almost all hope of getting an increase in lorry weights through the Commons before the summer recess.

Mr David Howell, Transport Secretary, still appears to be determined to table the order eventually, although it is by no means certain it will get through Parliament.

The decision not to go ahead with the order now is partly due to the strength of the opposition to juggernauts and partly to the rail strike. It is thought that it would be a mistake to do anything during the strike which might be interpreted by the unions as deliberately encouraging companies to switch from rail to road in the long term.

When the Labour Party forced a division last December over the Government's plan for increasing the maximum weight from 22.5 tonnes to 40 tonnes, 11 Tory MPs voted with the Opposition, and many more warned the whips that they would not be able to support the Government if it went ahead with the order.

Immediately MPs returned to Westminster after Christmas, Mr Howell began canvassing support for a compromise under which the maximum weight would have been increased to 35 tonnes instead of 40. To sweeten the pill he promised to improve safety standards and to build more bypasses.

There were signs that the compromise might satisfy some rebels but the Government kept putting off tabling the order, partly, it was said, because it did not want to make such an unpopular move when any elections were imminent.

Now the Government has almost certainly left it too late to get the order through before the recess. This means that nothing will happen until October at the earliest.

20,000 on home exchange list

COMPUTER read-outs of council tenants wanting to exchange homes with people in other council areas have been released throughout England and Wales for public display, Mr John Stanley, Housing Minister, said yesterday.

In a Commons written reply, Mr Stanley said: "At the end of June nearly 20,000 tenants had already registered with the scheme.

Rent freeze urged

AN ATTEMPT to impose a 12-month freeze on council rents was made in the Commons yesterday by Mr David Winnick (Lab, Walsall North).

His Council House Rents Freeze Bill, which would impose a year's freeze from next April, was given an unopposed First Reading but because of the busy Commons timetable has no chance of becoming law.

Boundary Commissions suggest 649 constituencies

THE NUMBER of parliamentary constituencies, now 635, would increase to 649 as the result of revised proposals issued yesterday by the Boundary Commissions for England and Wales.

Water Council to be axed and boards slimmed down

BY LISA WOOD

PLANS FOR slimming water authority boards and the abolition of the National Water Council, which co-ordinates the activities of 10 autonomous water authorities in England and Wales, were announced yesterday by Mr Tom King, Minister for Local Government and Environment Services.

The announcement met with strong criticism from the Opposition and from members of the Lords. The Minister told the Commons that legislation required for the changes would be introduced "at the earliest opportunity."

Mr King said there had been concern for some time that the regional authorities, set up in 1974, had not been working as intended.

"Consumers have not felt that they were really represented and few people knew who their representatives were on the water authority."

"At the same time, large membership have led to a proliferation of committees and bureaucracy and inhibited efficient decision-taking."

Mr King said the Government had decided to create smaller boards of between nine and 15 members, appointed by Ministers with county and district

councils nominating some members. Chairman and members of the new boards would be paid and would serve for fixed terms. No details were given of the proportion of local authority nominees.

The Government's decision follows publication in January of a consultation paper with five main options for change, including increased local authority representation and smaller boards, all appointed by Ministers.

Last year a Monopolies Commission report on the Severn-Trent Water Authority concluded that its membership of 48, made up of 27 local authority representatives and 21 ministerial appointees, imposed considerable cost. The commission estimated that a smaller board could bring savings of about £850,000 a year.

Mr King said that together with the new boards improved arrangements could be made for consultation with consumers, local authorities and other interested parties.

The decision to dissolve the National Water Council had been taken, Mr King said, because it was now believed the regional authorities could carry out their responsibilities

without an additional central statutory body. The Water Space Amenity Commission would also be dissolved.

The National Water Council, which Mr King said had played a "valuable role" following re-organisation, employs some 400 people. Some of its responsibilities will have to continue, such as training, but one Government suggestion is that the water authorities should set up an association to administer and carry out this function.

Mr King's announcement brought criticism from Mr Denis Howell, the Labour Environment spokesman. He said that regional water authorities and local associations who had been consulted about the changes were opposed to them. There was nothing in the proposals that would reduce water charges.

Replying to back benches, Mr King said he believed the changes would involve "quite significant economies."

Jay urges action on 'fiddling' by MEPs

By Ivor Owen

ALLEGATIONS THAT some members of the European parliament have been involved in irregularities over claims for expenses do not warrant intervention by the British Government, Mr Douglas Hurd, Foreign Office Minister of State, told the Commons yesterday.

Mr Douglas Jay (Lab, Battersea North) a leading critic of the European Commission, argued that British taxpayers' money was involved. British Ministers were under an obligation to ascertain the facts.

He maintained that a check should be made on "these disreputable practices carried out by members of the parliament which are discrediting the whole institution."

Mr Hurd stressed that the president of the European parliament had announced his intention to correct any irregularities revealed in the report of the EEC court of auditors. "I hope and believe he will."

While welcoming the president's statement, Mr Hurd added that the real sanction in the matter lay not with Ministers but with the electorate.

Mr Richard Body (Con, Holland with Boston) said members of the European parliament received an allowance of £19,000 a year for their secretaries and a 35p per mile travel allowance. "Is there any need for fiddling?" he asked.

Mr Hurd replied that he was not responsible for secretarial or other allowances authorised by the European parliament. The salaries of Britain's MEPs were a matter for the Government and they had been fixed at the same level as those for MPs at Westminster.

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Warning shot for pension funds from a Labour spokesman

BY PETER RIDDELL, POLITICAL EDITOR

THE LACK of accountability and poor performance of pension funds was strongly attacked yesterday by Mr Jack Straw, MP for Blackburn and a Labour Treasury spokesman. His speech highlights the increasingly critical look which Labour is now focusing on City institutions.

Labour's Treasury team in parliament has been careful not to call for the direction of investment, as some party committees have done, apart from urging the return of controls on capital investment overseas by funds. Instead, the main Labour emphasis is on extending regulation and accountability.

Mr Straw argued in a speech to businessmen: "It is time that pension funds took a good, hard look at themselves, before others get there first. They appear complacent and insufficiently accountable. They have provided a poor deal for their members and no better a deal for the nation. The case for reforming them is strong."

In particular, Mr Straw recommends consideration of a series of reforms: ● Changes in accountability, especially by the strengthening and proper training of employee representatives.

● Reform of the regulatory framework with prudential duties drawn up by reference to the needs of the funds' beneficiaries, not 18th century trust laws.

● There must be an independent but comprehensive monitoring agency of the funds to check performance and issue advice. The measures which should be ones which do not add to the short-term predications of fund managers.

● There must be close scrutiny of potential and actual conflicts of interest among fund managers and advisers, especially merchant banks, in line with the proposals by parliament on the conflicts of interest at Lloyds.

● Exchange controls must be reintroduced "to end the beamorthing of long-term funds across the exchanges and to ensure that fund managers use what skills they have to help create jobs at home for the benefit of their present and future beneficiaries and their families."

Mr Straw alleged that because of the funds' lack of accountability they have lacked a consistent system of monitoring and the only standards of performance have been set by the funds themselves. Those have turned out to be low indeed.

He argued that the funds had consistently under-performed the Financial Time actuaries all share index. "Between 1983 and 1980 this index showed an annual rate of return of 11.7 per cent, while the average private pension fund showed a return of 9 per cent."

Mr Straw described these figures as an indictment and said that their performance was now less acceptable since indexed-linked gilts had become available which guaranteed a return in line with the rise in prices. "Of course, no one is suggesting that overnight funds could or should index all their liabilities. But they must do more than they are at present."

"The fact that one merchant bank, at least, has guaranteed indexed-linked benefits from a funded scheme for its senior staff shows just what can be done when the incentive is there."

Mr Straw also attacked the fact that the Government had consistently under-performed the Financial Time actuaries all share index. "Between 1983 and 1980 this index showed an annual rate of return of 11.7 per cent, while the average private pension fund showed a return of 9 per cent."

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Hopes fade for an early end to NHS pay dispute

BY IVO DAWNAY, LABOUR STAFF

HOPES OF an early resumption of talks with health service unions aimed at ending the eight-week old pay dispute appeared yesterday to have been ruled out by Mr Norman Fowler, the Social Services Secretary.

A statement, released yesterday by the Department of Health and Social Security, indicated that Mr Fowler has little confidence that a further meeting with Mr Pat Lowry, chairman of the Advisory, Conciliation and Arbitration Service, will find common ground between the two sides.

Members of the TUC Health Services Committee, who are co-ordinating strike action by 11 NHS unions, asked Mr Lowry on Tuesday to approach the minister with a view to reopening negotiations on their 12 per cent pay claim.

Mr Lowry has yet to meet Mr Fowler, but it was made clear yesterday that no new offer would be made by the Government.

Mr Fowler pointed out that after discussions with Mr Lowry last month he had improved his original offer of 6.5 per cent to nurses and 4 per cent to most other NHS grades, to 7.5 and 6 per cent respectively.

"So far the unions have refused to move from their totally unrealistic claim of a 12 per cent pay increase," he said.

"The onus is now on the unions. There is no prospect of more resources being available for pay in the NHS this year, and the right course is for the trade unions to return to negotiations."

Mr Fowler said he would welcome talks with the unions on arrangements for NHS pay in the next pay round.

The Department of Health and Social Security and the trade unions differ quite substantially over levels of support for industrial action in the current pay campaign which has included four one-day stoppages and sporadic selective strikes.

The 230,000-strong Confederation of Health Service Employees claims that up to 700 of Britain's 2,600 hospitals are now reduced to accident and emergency services only. But the DHSS says industrial action is "patchy" with some areas escaping any action.

Mr Len Murray, TUC general secretary, has called on all its 108 affiliated unions to support NHS workers in their three-day stoppage, scheduled for July 19-21.

Mr Murray said that the proposal to auction blocks in the mature sector of the central North Sea suggested the Government was opposed to the interests of independent companies in the UK.

It also believed that the 85 licences which will be offered in the eighth round were too many, and would lessen the potential control which this and future UK governments would have over the depletion of our natural resources.

Obligation to disabled 'not being met'

By Our Labour Staff

GOVERNMENT departments are ignoring their obligation that at least 3 per cent of their workers should be registered disabled people, according to the Low Pay Unit.

Shipyard picket ends after four years

BRITAIN'S OLDEST picket ended yesterday, four years after it started. On July 7 1978, 625 men trooped through the gates of Western Shipbuilders, Birkenhead, Merseyside, for the last time.

Management said they were closing because of a lack of orders, following the 1975 oil crisis. In 1977, the yard suffered a loss of £800,000.

But the workers claimed that the yard, with its seven docks, had some of the best shiprepairing facilities in Western Europe. Hundreds of them began a 24-hour picket of the premises, which were owned by the London-based Laird Group, which has many commercial interests.

They demanded that they should be given their old jobs back if a new owner was found. At the height of their campaign they negotiated with Cabinet ministers about their future.

Now part of the yard has been acquired by the Merseyside Development Corporation and the rest by British Shipbuilders on behalf of neighbouring Cammell Laird shipbuilders, which found work for three of the pickets. That was the sole success in their long protest. By yesterday there were only six pickets left.

THE 250 Birkenhead dockers who were refusing to cross the Mersey to work in Liverpool without "adequate compensation" voted at a quayside meeting yesterday to stay on strike.

Their decision is not affecting employers the Mersey Docks and Harbour Company has closed its operation at Birkenhead. The rest of the port was working normally. The dockers rejected the recommendation from the shop stewards to go back to work to allow talks to resume.

The Mersey Docks shop stewards executive met later to review the position. The men have agreed to transfer to Liverpool, but are demanding compensation of £1,500 for upheaval inconvenience and an annual travel allowance of £900. The company has offered a travel concession for the first month only.

A motion signed by MPs of all parties appeared on the Commons Order Paper last Thursday, calling on the Government to extend its power to protect jobs of disabled people.

Weak Commitment to the Disabled, by Susan Lonsdale-LPU, 5 Poland Street, W1V 3DG.

Aslef strike stays solid in Wales

BY ROBIN REEVES, WELSH CORRESPONDENT

"I HAVEN'T seen anybody since the strike started," a British Rail supervisor volunteered helpfully, before referring me to the press officer. "It is rock solid down here," a member of the NUR confirmed.

At Cardiff's Canton diesel depot, the clocking in and out hall was deserted. My search for a locomotive engineer or fireman proved fruitless. There was not one to be found inside or outside the building, or among the lines of silent diesel engines parked in the depot.

The strike has been so solid in Wales that union members have not even bothered to mount a picket at the Cardiff depot.

Only two trains moved in South Wales yesterday, one from the Severn Tunnel Junction to Newport, a few miles away, the other to Aberthaw power station. There were no passenger services.

It was much the same on Tuesday, when only two drivers reported for work, one of them an NUR member. They enabled BR to run a goods train from the Severn Tunnel to Llandarcy oil refinery and back, and to send a 35-wagon train to Blaenau colliery to collect coal. As expected, members of the National Union of Mineworkers refused to load it.

In North Wales, the grip of the strike tightened yesterday. BR was unable to maintain the limited service it ran on the Chester-Wrexham-Shrewsbury line for the first three days of the Aslef stoppage.

Concern over eighth off-shore licensing

THE GOVERNMENT intended handing over oil and gas resources "lock, stock and barrel to a handful of profiteering companies," the Scottish TUC claimed yesterday.

In a letter to the Department of Energy it objected to Government proposals on the eighth round of off-shore licensing.

The STUC expressed "deep concern" at the way the announcements on licensing were made public by Mr Nigel Lawson, Energy Secretary.

"The treatment and eighth rounds of licensing, no documents have been issued and the Minister has instead chosen to use a parliamentary question to release his thoughts."

"It is essential to the health of open, democratic Government that, on an issue as important as the development of our oil and gas resources," the Government makes its views known with clarity and in detail," it said.

"It is the purest and most appalling hypocrisy for a Government Minister on the one hand to sneer at allegedly underdeveloped practices in the trade union movement and on the other to establish parameters for consultation which forbid any sort of democratic consultation within the trade union movement."

The STUC said that the proposal to auction blocks in the mature sector of the central North Sea suggested the Government was opposed to the interests of independent companies in the UK.

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Most Government departments, local authorities, and nationalised industries are employing a smaller proportion of disabled people than they were three years ago, the pressure group says.

Last year, only the Department of Employment, the Royal Mint and the Stationery Office met the quota. No nationalised industries, electricity boards or regional water authorities did so, says a report published yesterday.

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Vauxhall workers seek £25 pay rise

BY BRIAN GROOM, LABOUR STAFF

VAUXHALL unions are to seek pay rises of up to £25 a week for the company's 15,000 manual workers.

The claim is worth between 20 and 25 per cent on basic rates and will be put to the company next week.

Union leaders are also calling for a shorter working week, an improved pension scheme and similar conditions to those enjoyed by white-collar staff.

They say the claim forms part of attempts to bring UK pay into line with that at Opel, Vauxhall's sister company in Europe. The unions are also asking £99.60. The lowest general Vauxhall to reduce its imports

of new cars and to step up UK production.

Last year, Vauxhall workers received a 5 per cent rise and went on to a 39-hour week. Lucas Industries has already opened the 1982-83 motor industry pay round with an offer of about 5 per cent.

Vauxhall unions say their £25 claim is for the lowest-paid workers, with slightly smaller increases for more skilled workers.

The settlement date is mid-September. The current weekly basic rate for grade four, covering most production workers, is £98.60. The lowest general Vauxhall to reduce its imports

highest craft rate is £113.40. A year ago, Vauxhall was on extensive short-time working, but has now virtually returned to full-time. Vauxhall and Opel registrations were up 33.1 per cent in the first six months of the year - partly imports, and partly increased UK production.

The company aims to break even in 1982 and return to profit in 1983, after a net £57m loss in 1981.

Workers at the Luton factory are currently receiving between £5 and £9 a week production bonus for the Cavalier car, but no bonus is being paid at the Dagenham lorry factory or at the Luton Port car plant.

Say hello to the new Fiat two-litre.



Introduce your chauffeur to back-seat driving.



We have long been famous for building cars that are enjoyable to drive.

The new two litre Fiat Argenta is no exception.

It offers a combination of smoothness and spriteliness that you won't want to waste on the chauffeur.

One reason is the responsive 113 bhp twin overhead camshaft engine.

Another is the precise five speed gearbox. (A three speed automatic is available as an option.)

The Argenta will nip up to 60 in 11.6 seconds and has a top speed of 105 mph.

Our cars' handling is another feature you will want to experience first

hand. The Argenta is a joy to put through corners.

Thanks in part to the low profile P6 tyres and wide sports wheels.

Mind you, the chauffeur need not feel left out. The back seat is an ideal spot to appreciate the opulence of the new Fiat Argenta.

The classic Italian lines, the fine velour upholstery, the thick carpeting that lies underfoot.

But the rear seat is no place to fully appreciate our car's level of equipment.

Power assisted steering on an adjustable steering column, electrically operated front windows, central locking and

metallic paint. They are all standard equipment.

No matter where you sit, you can't fail to wonder at the cost of our new car. It has a retail price of just £6,345.

A figure that includes one year's free motoring membership of the RAC. And a six year anti-corrosion warranty.

In addition, according to no less an authority than Her Majesty's Government, it will return 36.7 mpg at a constant 56 mph.

Argenta is Italian for silver, but clearly this new Fiat is worth its weight in gold.

The new Argenta £6,345.

Fiat Auto. The best selling cars in Europe.



PRICES AND SPECIFICATIONS CORRECT AT TIME OF GOING TO PRESS AND INCLUDE FRONT SEAT BELTS, CAR TAX AND VAT, DELIVERY AND NUMBER PLATES EXTRA. PERFORMANCE FIGURES SOURCE RAC SpA. THE CRYLA-GARD ANTI-CORROSION WARRANTY COVERS ALL MAJOR PARTS, AND IS SUBJECT TO ANNUAL INSPECTION BY THE DEALER, PAID FOR BY THE OWNER. ARGENTA FUEL CONSUMPTION (MANUAL VERSION): URBAN CYCLE 22.1 MPG (12.8 LITRES/100 KM), CONSTANT 56 MPH 36.7 MPG (7.7 LITRES/100 KM), CONSTANT 75 MPH 28.0 MPG (10.1 LITRES/100 KM). FOR FURTHER DETAILS CONTACT CHRISTOPHER SHELLEY, FIAT INFORMATION SERVICE, P.O. BOX 39, WINDSOR, BERKS.

BUSINESS LAW

Whose law is it anyway?

BY A. H. HERMANN, Legal Correspondent

WHEN INDIVIDUALS or companies are subject to conflicting regulations, it is a sure sign that "muddling through" is undermining the rule of law...

Act 1980, that the U.S. controls are damaging to the trading interests of the UK. This will prevent British companies from complying with U.S. requirements or prohibitions.

Statutes blocking extraterritorial application of U.S. laws have been adopted by Belgium, Denmark, Finland, France, Germany and the Netherlands and, in addition, by Australia, Canada and India.

political conflict, and in any case lead to legal uncertainty, to the detriment of trade. One is driven to the conclusion that this is a problem which should be solved by international agreements overruling national laws and providing national courts with a firm basis for decisions.

As Mrs Thatcher confirmed in the Commons last week, many people share U.S. doubts over the Soviet gas pipeline project to some degree. There was no need for the Soviet Union to send its army to Poland, the threat that it could turn off the pipelines was enough.

Canada, the UK and the U.S. have been asked to consider proposals for avoiding conflicts between national laws and international business activity

ary ceased to be under the control of Detroit, no sanctions would be taken against the parent company or the American directors of the French subsidiary.

Large companies on both sides of the Atlantic feel that something better than angry confrontation over individual instances is necessary, and proposals for an international solution, have been commended for consideration by the governments of Canada, the U.S. and the UK.

RACING

TWO French-trained sprinters, Kind Music and Blue Courtier, are among the runners for today's William Hill July Cup at Newmarket, which also sees an Irish presence in the form of the lightly-raced Molly.

Indian King is, predictably, favourite for today's Group One prize over the last six furlongs of the Bumbury mile, since he showed both class and determination in giving 17lb to Vaigly Star in Royal Ascot's Cork and Orrery Stakes on Gold Cup Day.

firm his superiority over the runner-up, whom he meets on 5th better terms. Sharpo is likely to prove a very different proposition. Arguably last season's fastest sprinter, he was running better than any of his rivals when he snatched third place from Croftball close home in the Palace House Stakes at the nearby Rowley Mile course in the spring.

has succeeded in securing another competitive field for its bandicover over the Bumbury mile as the company celebrates its 25th anniversary. All 11 winners come in for consideration on their best form of 1981 or this year and it is with more hope than confidence that I go for Don Giovanni.

FINANCIAL TIMES CONFERENCES Aerospace enters a new era London 31 August, 1 & 2 September 1982 The Financial Times and the Royal Aeronautical Society are pleased to announce their second joint Aerospace Conference...

BBC 1 6.40-7.55 am Open University (vhd only). 10.55 Cricket: Third Test—England v India from the Oval. 1.05 pm News After Noon. 1.32 Regional News for England (except London).

TELEVISION Tonight's Choice If you want to avoid the World Cup semi-final you seem to have two choices—an old film or an old film. ITV perhaps has the edge with Zulu in which a thin red line spills a lot of black blood.

LONDON 9.30 am Barney Google and Soufy Smith. 9.40 Wildness Alive. "The Wild Colorado." 10.30 History of the Grand Prix "1971: House of Stewart."

All IBA regions as London except at the following times: ANGLIA 9.30 am Sesame Street. 10.30 Children. 11.25 Country People. 11.50 Wattoo. 1.30 pm Anglia News. 6.30 About Anglia. 11.40 Lou Grant. 12.35 am The Goet Boy's Discovery.

CHANNEL 1.20 pm Channel Lunchtime News. 6.30 Channel Report. 6.32 Channel Late News. 11.40 Mantic. 12.35 am News and Weather in French.

TYNE TEES 9.30 am The Good Word. 8.25 North East News. 9.30 Alphabet—The Story of Writing. 8.55 Cartoon Time. 10.00 Morning Movie: "Odd Men Out."

PUBLIC NOTICES COMPETITION ACT 1980 NOTICE UNDER SECTION 9 TI Raleigh Industries Limited and TI Raleigh Limited Following a report by the Monopolies and Mergers Commission on the application by TI Raleigh Industries Ltd and TI Raleigh Limited...

N.Y. AMEV US\$40,000,000 8% Debentures due 1987/1987 in accordance with the terms and conditions of the above-mentioned debenture loan, the undersigned, trustee for the debenture holders, announces that the company has surrendered to the trustee 4,000 debentures of US\$1,000 each for cancellation...

Make a resolution Include Heidsieck Dry Monopole Champagne and Bouchard Aîné Wines in your weekly budget Bouchard Aîné 85 Ebury Street, London SW1. Tel: 01-235-3661.

Vans and Light Trucks

Japanese manufacturers loom large in the medium-term future of the European commercial vehicle industry and the "world truck" project of General Motors is being carefully watched. Nevertheless there are hopes of European output rising next year.

Europe faces up to Japanese drive

BY KENNETH GOODING
Motor Industry Correspondent

WHEN NISSAN of Japan acquired a majority shareholding in Motor Iberica of Spain in May this year, one informed commentator suggested it was "perhaps the most significant development of the decade for the European commercial vehicle industry."

The deal means that Nissan is the first Japanese vehicle maker to establish a truck and bus manufacturing base in Europe.

Iberica already does reasonably well with its Ebro and Avia light commercials in the Benelux countries as well as in Spain. Now Nissan has the opportunity to rebrand them with either its own name or even use the Datsun label better-known by European buyers.

And if or when Spain joins the EEC, Nissan could take advantage of an effective dealer network through which to build light commercial sales. Nissan benefited from Massey Ferguson's financial weakness in January 1980 when it bought the Canadian-based group's 36 per cent shareholding in Iberica for \$40m. The majority control came this year after Nissan put up another \$21.5m when Iberica had a rights issue. The Japanese group now has 54.6 per cent. Iberica has been laying down lines to produce Nissan's four-wheel-drive Patrol and a light van range, the Vanette. Both will use Perkins engines, built

in Spain. (Perkins is a Massey Ferguson subsidiary.)

By incorporating Perkins engines matched with Iberica's own four speed manual gearboxes Nissan will be able to reach the 85 per cent Spanish content the authorities insist upon.

Production of the Patrol is scheduled to begin next year and the vans should arrive 12 months later.

The volumes announced are not enormous, 15,000 Patrols a year and 20,000 vans. But the European market for this type of vehicle is already severely competitive and the growth in demand is not expected to be very great.

In the past two or three years the two West German groups, benefiting from the largest domestic market for light vans, introduced replacements for rather old vehicles. Mercedes has a new Bremen van and Volkswagen replaced the 30-year-old Transporter.

Iveco, the Fiat subsidiary, introduced the Daily van and, more recently, the Ducato van, made in Southern Italy and also sold by Peugeot as the J5 van.

Renault, not to be outdone, launched its TrafficMaster van range specifically designed to appeal to a wide cross section of European markets.

For, although the light commercial vehicle sector resisted

the trend towards "European" models much longer than was the case with heavier trucks, the manufacturers can no longer afford to ignore EEC export markets in particular when designing new vehicles.

International trade within the EEC in light commercials has developed rapidly in the past 10 years. Fiat and Renault could not ignore the success in Italy and France of "European" vehicles such as Ford's Transit van.

The Transit last year still managed to maintain its position as the best-selling medium commercial in Western Europe with sales of 95,337 and Ford hopes to push that up to 100,000 this year with the help of its "price and product realignment programme"—i.e. lower prices and better specifications—which has been effected in many of the major European markets.

However, the Transit is certainly old-in-the-tooth—it is 17 years old—and the newer vans make better use of their available carrying space as well as having more impressive fuel

consumption figures. Ford has a Transit replacement, code-named Triton, on the stocks and there are suggestions within the supply industry that it could be launched as early as autumn next year.

Triton will be a "European" light commercial and the prospects for export outside the EEC are limited, not the least by Japanese successes in this sector.

As pointed out in a separate feature in this survey, the Japanese manufacturers loom large in the medium-term future of the European commercial vehicle industry. Demand for light commercials in Europe should start to pick up in 1983 but the local manufacturers will have to share much more of what is available with the Japanese.

At the same time, Japanese exports of light commercials will be squeezing the Europeans out of some traditional non-European export markets. The trend is already clear to see.

For example, last year the West German heavy commercial

vehicle manufacturers pushed up production in spite of the sharp downturn in domestic demand because they picked up major orders from members of the Organisation of Petroleum Exporting Countries.

There was no such compensating export business for the van producers.

Volkswagen suffered a 28 per cent drop in van output last year compared with the 1981 total. It was down from 109,734 to 78,804. Daimler-Benz (the Mercedes group) saw van production fall 15.6 per cent, from 43,495 to 36,689 over the same period.

While the major preoccupation of the European light commercial manufacturers is with the Japanese "threat," there are other recent developments which they are watching carefully.

The rest of the industry, although cynical about the prospects for success, are wondering just how General Motors, the world's largest motor group, will handle its proposed "world truck" project.

Among other things a replace-

ment for the Bedford CF van and a medium-weight truck of between 7.5 and 16 tonnes are being considered as suitable cases for treatment by GM.

The American group will be co-ordinating the efforts of its U.S. subsidiaries, including Chevrolet, as well as those of GM in Brazil, Bedford in Britain and Isuzu, the Japanese group in which it has a one-third shareholding, in the "world truck" scheme.

As with the "world car," the idea is not to produce one vehicle suitable for all markets but rather a number of key components which will fit in a number of models, each designed specifically for the markets in which they will be sold.

While GM hopes to push further into the light commercial vehicle markets outside its home base, Fiat is hoping to reverse the trend and penetrate the same sector in North America. This, too, possibly will provide a pointer for other European groups.

Fiat's offshoot, Iveco, in January signed a long-term contract with International

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Editorial production:	Arthur Dawson
Design:	Philip Hunt

Harvester (IH), the financially troubled U.S. truck and farm machinery maker for the sale of Iveco-built light commercials through the American group's dealer network in North America.

Until January Iveco was the only European company among those attempting to penetrate North America which was doing so without a local partner. Iveco has its own 150-strong dealer network but the arrangement with IH gives it access to a further 1,800.

The contract runs for six years and has renewal options. It involves the Iveco "Z" range of commercials between 5 and 13 tons gross weight which are made at Brescia, northern Italy. Most will be shipped in chassis-cab form to the U.S. where bodies will be added locally.

IH, which gave up making light commercials in 1976, will put its own badge on the vehicles to go through its network and make other, minor modifications.

As a result of the deal, Iveco hopes that its commercial vehicles sales in North America this year will jump to around

5,000 compared with 2,600 in 1981.

To achieve this objective it will have to take sales from GM and Ford, the main contenders in that market segment in the U.S.

Meanwhile, back in Europe light commercial production in the major markets seems likely to present a varied picture this year. But all countries should see output improve in 1983.

For example, recent forecasts by DRI Europe suggested that in Italy, output of commercials of up to 15 tonnes gross weight would slip from 135,000 last year to around 131,000 this year but recover to 136,500 in 1983.

West German production of similar vehicles is also predicted to fall, from last year's 289,500 to 281,000 in 1982 but next year the forecast is for an output of 301,000.

The UK should show progress from a very low base. Output is forecast to rise from 201,500 last year to 232,000 this year and be at 263,500 in 1983.

The French production is predicted by DRI to continue strongly upward, from 354,500 in 1981, to 388,500 this year and 410,500 next year.

NEW REGISTRATIONS FROM SIX MAJOR EEC MARKETS (Belgium, France, West Germany, Italy, Netherlands, U.K.)

Gross vehicle weight	Actual		Forecast							
	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987
Light vans up to 2 tons	293,571	326,239	313,887	308,943	291,353	297,276	310,722	304,104	305,638	311,686
Per cent change	7	11	-4	-2	-6	2	5	-2	1	2
Medium vans (2.0 to 3.50 tons)	407,947	449,684	466,669	444,456	422,567	442,661	467,182	460,166	449,012	465,856
Per cent change	9	10	4	-5	-5	5	6	-2	-2	4
Light rigid (3.5 to 7.50 tons)	78,217	87,021	77,079	62,742	63,818	72,277	82,670	77,976	73,965	72,965
Per cent change	3	11	-11	-19	2	13	14	-6	-5	-1
Total	779,635	862,944	857,635	816,141	777,739	812,213	860,584	842,245	828,615	850,508
Per cent change	8	11	-1	-5	-5	4	6	-2	-2	3

Source: DRI Europe, Truck Industry Services.

"We were so impressed with our Mercedes vans, we bought one less"

An actual comment from one of our customers.

They found that they could run their distribution operation just as efficiently and a great deal more economically with fewer vans than the fleet of similar vehicles they had previously depended on.

They are not unusual. Thanks to the greater reliability and efficiency of Mercedes vans, many of our customers find they can do just as well with a smaller fleet.

Mercedes 3½- to 6½-tonne vans

are built for less maintenance and fewer replacement parts. They rarely break down, which means they stay on the road where they should be, making money.

Wide variety of vans

There's a whole range of different specifications to choose from. To better fit your transport needs.

Three body lengths. Three roof heights. Various types and positions of doors. Loadspaces from 295 to 565 cu.ft. Payloads from 1.0 to 3.6 tons. Square, straight-sided box designs. And a range of chassis cabs for special bodies.

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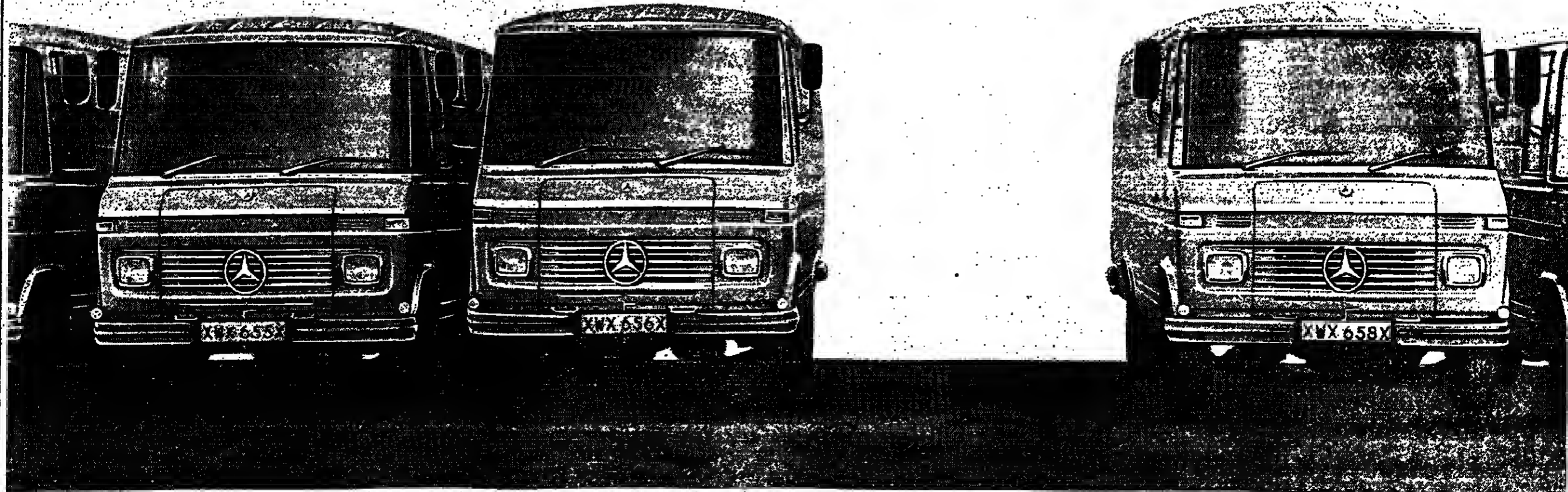
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VANS AND LIGHT TRUCKS II

Small businesses are now opting for other ranges. John Griffiths explains.

Competition fragments car-derived sector

THE CAR-DERIVED light van is a long-established and useful vehicle, not just for users, but the manufacturers themselves.

When new car demand is weak, as now, it helps to fill out production capacity. Conversely, in a buoyant market for cars, it can be a nuisance. Fulfilling demand for it could mean cutting back on cars, which tend to be better equipped and to provide higher profit per unit.

It should not come as too much of a surprise, therefore, that the van version of Ford's Escort is in short supply. The Escort has become one of the few cars of which Ford cannot build enough — it has become not only Britain's, but the world's, best-selling car.

But this hardly reflects the overall picture of demand for light vans in Western Europe. By Ford's own estimate, the market is 14 west European countries will stage a slight recovery this year to 346,000 units—about 22,000 higher than in 1981, but well down on 1979 pre-recession levels. There is, according to Ford, some scope for growth, to a level of perhaps 380,000 by 1990.

That is hardly dynamic, but the picture painted by consultants, DRI Europe, is

more pessimistic. Taking the six main European markets—UK, France, West Germany, Italy, Netherlands and Belgium—it sees a total market by 1987 of 311,696 units, still well below the 326,239 level of 1979.

But Ford's figures include very light, purpose-built Japanese "microvans" for which there are no direct European competitors.

And while the car-derived van has served many users well in the past, there is a discernible preference emerging among small businesses both for the microvans and for the larger, one-ton payload purpose-built panel van and pick-up. The last two sectors have seen much activity in the past two years, with a number of new products arriving from both Japanese and European manufacturers.

Investment

The latter have watched the growth of the microvans, in particular, with some frustration. They are cheap—about £2,500 in the UK.

Total European light van volumes do not justify the investment in developing rivals. And the cost advantage of the Japanese in developing markets

is such that there would be little prospect of getting extra volume through sales outside of Europe.

The minor consolation is that, with direct controls on Japanese imports in France—much the largest light van market, expected to account for 170,000 units this year—and Italy, and the extension of the "prudent" marketing agreement with Japan in the UK to cover commercial up to 3.5 tons, the Japanese will tend increasingly to concentrate on sales of larger, more highly specified units yielding higher profits.

But the car-derived market is being constrained by other factors than the Japanese: DRI's forecast of likely developments in France provides an illustration.

The appearance on the market of Renault's new Trafic and Master, Citroen's C25 and Peugeot J5 purpose-built panel vans "will in a very short time have changed the face of the van market. The huge car-derived light van sector is likely to suffer permanent loss of volume to the medium van sector in which almost all these registrations will fall," according to the consultants.

Even so, the car-derived van market tends to be rather more

fragmented than that for medium vans. In the past, they have not "travelled" well across national boundaries.

The French and Italian markets, in particular, tend to be highly nationalistic, while staples of the French market—the Renault 4 van, for example—have made no inroads in markets such as Britain.

West Germany has all but ignored car-derived vans, buyers opting instead for medium vans such as the VW Transporter, which has a 30-year history but which in 1980 was relaunched as a new model. Only 8,000 car-derived vans were sold last year. The fact that Ford expects this figure to rise to 11,000 this year is largely due to the emergence of the front wheel drive Escort van, with Ford's share of the market expected to rise from 11 to 19 per cent.

The market in the UK has plunged steeply from the 82,000 recorded in 1979 to 75,000 in 1980, 59,000 last year and an expected 61,500 this year (DRI's estimate).

Ford's figures are more broadly based to include microvans and very light four-wheel-drive vehicles, but predict a market of 65,000-67,000 this year

(69,600 in 1981) with a rise forecast next year to around 70,000. But again its trend forecast of a market stuck at 70,000 even in 1981 emphasises that the overall situation for light vans is one of long-term stagnation, and probably decline.

Facelift

That has not stopped European makers from continuing to offer and develop car-derived vans—FI, for example, has just facelifted its Marina-based vans to give them the same frontal appearance as the Fiat, the car which has to see FI through in the medium saloon sector until its new LC 10 range appears. It is also expected to launch, later this year, a van version of its popular Metro—for which plenty of capacity exists at Longbridge.

Fiat has probably come closest to the microvan concept, however, with its Fiorino, based on the Fiat 127—but with a large square box mounted on the rear.

FI, Ford, with its Escort and Spanish-built Fiesta vans, and Bedford with its Vauxhall Viva-based HA van still predominate in the car-derived market, sharing about 85 per cent (of

that share, Ford has about half).

They are expected to continue to hold about the same proportion of specifically car-derived sales. But again, DRI forecasts that these will fall as a proportion of the total light commercial market to below 38 per cent. In 1976 car-derived vans accounted for 46 per cent.

In product terms, there must now be a question mark over continued production by Bedford of the elderly HA model now that British Telecom, which has taken thousands of HAs under sola contract over a number of years, is seeking a different vehicle to carry removable mini-workshop containers.

The more modern Chevonne, based on the Chevette car, is officially planned to continue in production after the General Motors parent's new "S" car is launched at the end of this year.

The question, however, must be: how long will it take for GM to follow Ford in producing a van version at its all-new, low-cost S car plant at Zaragoza, Spain, in the same way as Ford builds its Fiesta vans at Valencia?



British Leyland's subsidiary, Freight Rover, hopes for a boost in sales next month from an expanded and heavily modified range of Sherpa light commercials. The new Sherpa aims at improving quality and reliability and to lift sales which slumped by 42 per cent last year while the Japanese share of the light commercial market shot up from 16 to 25.6 per cent. Next year a new vehicle, code-named MT 210, will be launched which will go up to 3.5 tons gross weight

Gloomy outlook for panel vans

JAPANESE PENETRATION of West European market for purpose-built vans of up to 3.5 gross tons stands at just over 17 per cent.

In some countries, mainly those which have no domestic industry to protect, Japanese penetration is over 50 per cent. Less than four years ago, only about six vans in 100 came from Japan.

Thus while European markets are showing an increasing preference for the purpose-built, or panel, van and forsaking other sectors such as car-derived vans, the long-term growth forecast for the sector is by no means going to benefit European manufacturers.

Ford expects the total West European market for such vehicles to grow slightly this year, by about 5,000 vehicles to 673,000 and reach 690,000 in 1983. By 1990 it believes a level of 747,000 could be achieved, based on past trends.

But not only have the Japanese made inroads in Europe, in the developing world markets, the only ones offering rapid growth, their cost advantages have been increasingly curtailing European exports.

Consultants DRI Europe see exports of such commercials from the main EEC manufacturers falling from 326,838 in 1980 to 278,858 by 1988. So production forecasts to 1988 make equally pessimistic reading.

West Germany, down from 250,314 in 1980 to 211,033 in 1981, is a slightly different position because a new generation of medium vans is expected to absorb many traditional sales in the highly nationalistic car-derived van market, nevertheless down from 375,452 to 366,411.

UK, down sharply from 262,759 to 182,887 by 1986.

Italy is expected to show an actual rise, albeit a small one, from 115,935 to 122,725 by 1986, reflecting mainly the launch of Fiat's major project with Peugeot to build a new range of just-launched vans, being sold as the Fiat Ducato and the Peugeot J5. These provide the opportunity more for import substitution—mainly the Ford Transit and Bedford CF—than any major expansion of the market.

The underlying reality the European makers are now facing is that they are going to be left fighting with each other for what effectively will be a dwindling market.

Until last November, the UK was providing the classic example of just how serious the Japanese threat is. The Japanese share of the up to 3.5 ton market had leapt in just 12 months from 16 to 25.6 per cent. A lot of the competition was coming from vehicles for which domestic and Continental makers could offer no direct competitors: one-ton pick-up trucks and the diminutive "microvan."

Sales limited

Using the argument that one Japanese light commercial sold was one domestic light commercial unsold, whatever its type, the UK got its "gentlemen's agreement" with Japan limiting sales to 11 per cent extended to cover the vans sector.

Now the Japanese share is back to 16.4 per cent and will fall further during the year.

Even if mounting protectionism leads to a clampdown in West Germany as well, there remains the question of how Europe will treat the Nissan Vanette medium van. This is due to go into production in less than two years at Motor Iberica in Spain, in which Nissan now holds a 55 per cent stake. The production target initially is modest: 20,000 units a year, using Perkins engines and Iberica gearboxes to meet Spanish content requirements.

But if, after French objections, Spain does accede to the EEC in 1985, Nissan's theory could switch to using its own components and gain unrestricted access to European markets under EEC legislation. Freight Rover, the FI sub-

sidary specifically concerned with making medium vans—it is now grouped with Land Rover—in June launched a much revived and expanded range of its Sherpa vans, including four-wheel-drive and electric versions. FI's vans operation was close to extinction after suffering a 42 per cent sales fall in 1980, at the time it was reorganised. It is now well into a £30m investment programme, while its productivity has been substantially raised by a series of draconian measures including a 50 per cent cut in its work force to 1,200.

It is now seeking to build on its UK market share of about 13 per cent, which although placing it second, is far behind the 43.6 per cent taken by Ford's Transit.

The Transit itself, produced mainly at Southampton, is now 17 years old. Ford acknowledges that a replacement code-named Triton, and understood to incorporate a significant amount of plastic components, is on the way. It has given no indications of when, but rumours around the components industry suggest it could come as early as next year. Meanwhile it has started imports of a South African-built one-ton pick-up to challenge the Japanese, who have dominated this sector.

Best seller

The Transit remains Europe's best selling commercial, however, and Ford expects that its 95,337 sales in 1981 will rise to 100,300 by the end of this year.

But in the UK it has been indulging in some major marketing moves to keep it at the forefront, including a specification-raising and price-cutting operation two months ago. The tactics have paid off; its 43 per cent market share compares with 29.6 per cent in 1981.

In West Europe overall, however, Ford is edged into second place by VW which so far this year has 17.1 per cent of the total market against Ford's 15.4.

Its pricing action, however, was aimed not at the now restrained Japanese but at European importers, notably Mercedes and Renault. Until last year, Mercedes had been missing out on 85 per cent of the UK medium van market by bringing in only diesel versions of its new Bremen vans. It has since increased its share considerably, while Renault has benefited from its entirely new range of Trafic/Master vans in the 2.5 to 3.5 tons range. The vans it does have been produced at a new plant at Béziers. But now Karrier Motors, the commercial vehicles arm of Talbot in which Renault bought a 50 per cent stake, is considering assembling it at Dumstable as a replacement for the re-phased-out Dodge Spacevan.

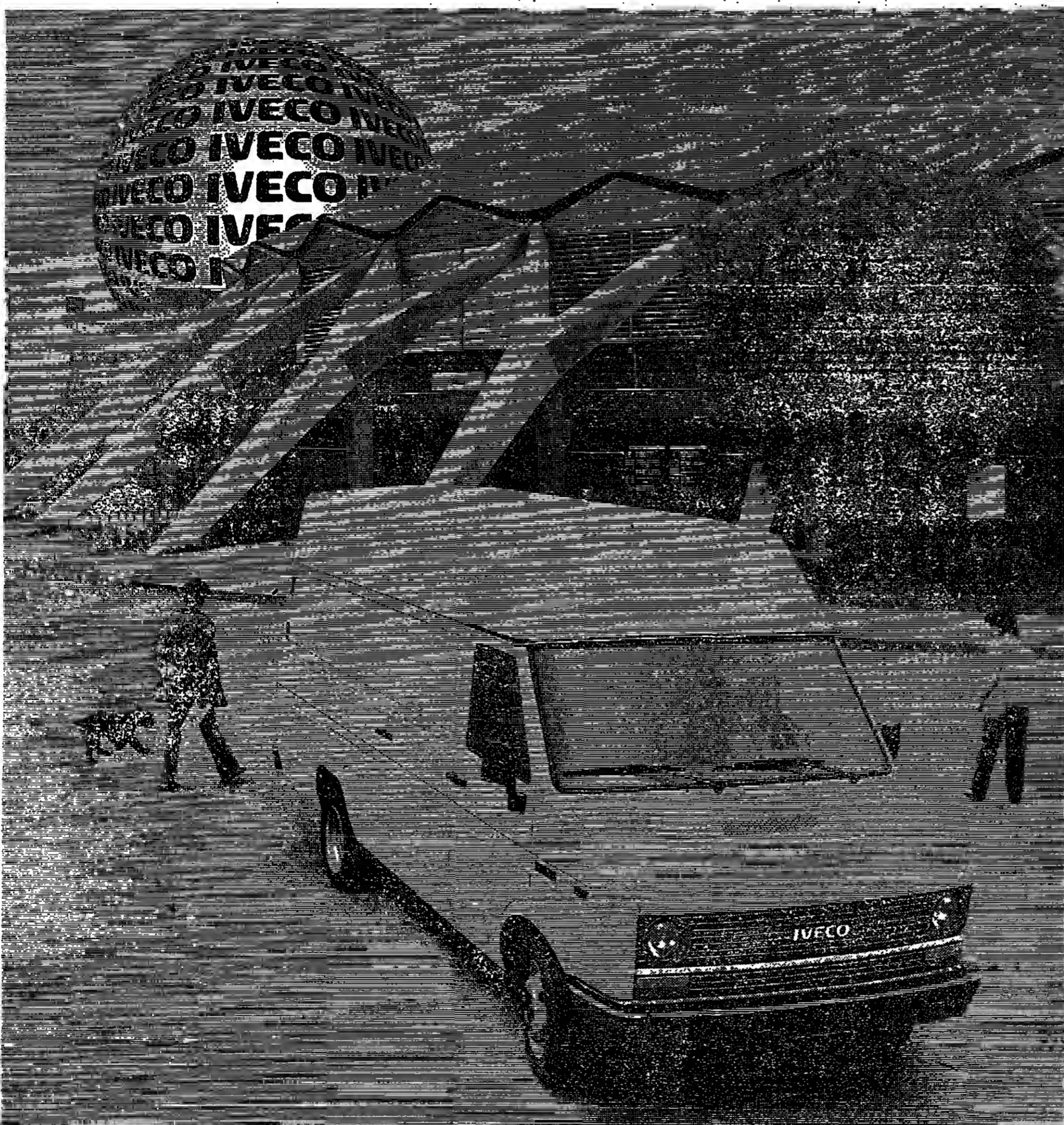
Whether it will do so almost certainly depends on it being successful in gaining the large supply contract Dodge has hitherto had with British Telecom.

Meanwhile, Bedford, the commercial arm of General Motors' Vauxhall cars operation, is being sucked deeper into GM's global approach to commercial vehicle manufacture, and this may extend to its British designed and built Bedford CF panel van. The CF's replacement, therefore, could conceivably—like the "world car" concept—share its major components with other GM medium vans produced around the world.

That is certainly one way of getting around sale dependence on the high European costs base (it could even involve Isuzu, in which GM has a 33 per cent stake, and whose one-ton pick-up is sold in the UK badged as a Bedford).

It would be very much in line with the awareness of all Europe's makers that to produce vehicles to cater specifically for national market idiosyncrasies must be regarded as a thing of the past—or a route to commercial suicide.

J.G.



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VANS AND LIGHT TRUCKS III

Four-wheel-drive market expands

THE four-wheel-drive market was once strictly for utility workhorses, used as much by the military as anyone. Over little more than a decade, it has changed out of all recognition. A significant recreational element has crept in, and while Land Rover remains synonymous with the "workhorse" variety, the market has become almost as fragmented as that for cars.

The line between what might be viewed as a 4wd commercial and leisure vehicle has become very blurred. Nowhere is this better illustrated than in the case of the 4wd pickup truck. Taking the UK as an example, Toyota's Hi-Lux one-ton pickup took 9 per cent of the total four-wheel drive market last year. Its cab looks like that of a car and contains car-standard fittings. Its large open load platform allows it to carry builders' goods or haybales with ease across country. Yet it has also become a "trendy" vehicle perfectly acceptable to be seen in socially.

Daimler-Benz launched sales last year of its joint 4wd truck project with Steyr Daimler Puch expecting a highly specified version pitched directly at BL's Range Rover to sell best in Britain—by implication more to the leisure market than the utility/commercial side. It got three versions. The basic diesel version has proved the winner.

Despite the difficulties, several other European manufacturers are now probing the 4wd markets, to see in which niches extra sales might be picked up, with as in so many other sectors, Japanese vehicles providing the main obstacle. But Freight Rover, the BL subsidiary specifically concerned with making light commercial vans, has been sufficiently encouraged to become the first British volume maker to start production line manufacture of 4wd pick-ups and chassis cabs. They are based on its just-launched revised Sherpa vans.

Freight Rover is now part of the Land Rover group, and the new 4wd vehicle offers a natural complement to Land Rover's established range. The 4wd Sherpa is aimed at public utilities, agricultural and civil engineering industries, and passenger-carrying versions—

one obvious use is as crewbuses for large-scale construction sites—also being offered to special order. Volkswagen also plans to join in, with a vehicle based on the world's single best-selling medium van, the Transporter. Like Daimler Benz, its model is being developed by Steyr Daimler Puch and is likely to be launched in about two years. VW would supply the mechanical and hndv parts, SDP the special transmission.

The Japanese, however, now lead what at one time was a U.S.-dominated market.

U.S. demand fell

In 1978, the U.S. built twice as many 4wd vehicles as the rest of the world put together. But U.S. demand slumped with the second oil crisis and, by 1980, Japan was building 43 per cent of the world's total output of 840,000 vehicles. Toyota became the largest producer, making 183,900 vehicles, overtaking Jeep, whose output had then fallen to 125,700, compared with a historic peak of 270,000.

To put Land Rover in perspective, current output of the group—covering Land and Range Rovers—takes up about 75 per cent of capacity totalling 85,000 vehicles a year (but which is being expanded). The Japanese initially used 4wd vehicles as a device for gaining access to developing world markets, where imports of built-up cars were banned.

This move allowed the Japanese to set up networks through which cars could eventually be distributed—but also allowed them to take the lead in 4wd output. Their price advantage makes it almost impossible for them to be displaced, although Land Rover insists that there is some back-lash developing against the shorter life-of-alsteel Japanese vehicles compared with its own aluminium-bodied models. Next year, however, it is possible that they will find themselves facing more competition in those markets—if plans for an all-new Jeep now being developed pay off as hoped.

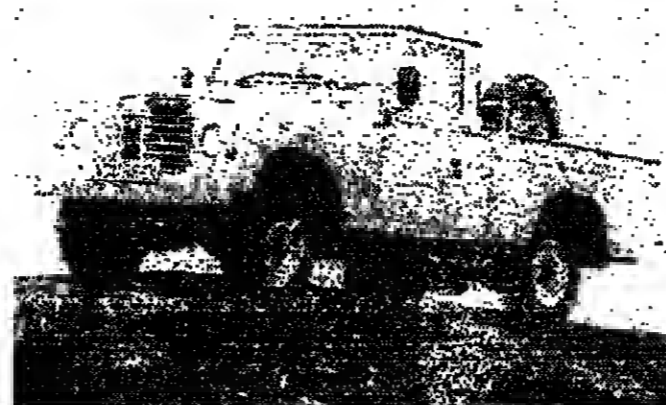
Jeep, part of American Motors Corporation since 1970, came under the Renault

umbrella as a result of Renault taking control of AMC to develop its U.S. car and truck sales.

This has given Jeep the backing needed to bring to the market next year a much lighter and more economical model than previous six and eight cylinder versions. It is aimed not only at reviving demand in the U.S., but to take on Japan in all world markets.

Inevitably, that also means its sale in Europe through Renault's extensive dealer networks. Conversely—and particularly now that the sterling-dollar ratio has become more favourable—Land Rover is seriously considering putting the Range Rover into the U.S. through BL's Jaguar cars network. The case for doing so will be strengthened in a few months time when the first automatic Range Rovers, expected to use the Chrysler Torqueflite transmissions, are due to appear.

Both Ford and General Motors are also planning lighter weight, more fuel efficient versions of their 4wd products. Their



The Land Rover high capacity pick-up

"downsizing" to allow the use of new-generation small displacement engines means that they, too, will be taking on Japanese imports virtually head on, with possible exports to Europe and elsewhere.

Back in Europe, the oem major development of the past year has been the project to build the Nissan Patrol 4wd in Spain as a result of Nissan taking a 55 per cent stake in Motor Iberica.

Output of 20,000 vehicles a year is planned, two-thirds of them for export. The implications for greater penetration of the European market, presuming Spain manages to overcome French hostility to its accession to the EEC, are obvious in that they would not be subject to current constraints on direct Japanese imports.

And in Spain itself, they now compete head on with Land

Rover production under licence at Metallurgica Santana, in which Land Rover has a 49 per cent stake. Yet Santana has also been talking with Suzuki about building the latter's LJ-90 mini four-wheel-drive utility vehicle. An agreement is expected this year. Suzuki would not compete with Land Rover, however: its engine capacity is only 800 cc and its payload much smaller.

All this activity—Land Rover itself plans to launch a virtually all-new Land Rover next year and promises "a steady stream" of further models—means that the chances of total 4wd output growing considerably are good.

AMC's own estimate is that by 1986 it could reach between 1.9-2m, compared with 1.2m in 1980.

John Griffiths

More emphasis on fuel-saving devices

FUEL ECONOMY continues to be a major pre-occupation of van and truck manufacturers since potential savings have become an important part of the sales approach of most suppliers at a time when incentives are a vital part of selling.

However, the scope for significant reductions in fuel consumption is now fairly limited and most manufacturers have followed similar paths in achieving them, notably through modifications to truck engines and improving aerodynamics. Longer term prospects are better on both fronts.

Virtually all British truck manufacturers now offer the option of turbocharging on medium and heavy vehicles, usually increasing engine output by a limited amount but at the same time reducing fuel consumption by up to around 10 per cent in optimum conditions.

Bedford points out that the additional cost of a turbo-charged engine, perhaps around £400 on a 7.5 tonne vehicle which may cost £10,000, is a relatively small price to pay and will be recovered relatively quickly through lower fuel costs.

The company offers turbo-charged options on all its diesel engines, and points out that it

has the additional advantage of reducing engine noise. So far, aerodynamic improvement relates mainly to wind-spoilers on trucks, but Bedford and others are doing experimental work to tidy up air-flow around vehicles, with the additional advantage of reducing sidespray.

Inter-cooling and other means of improving combustion efficiency are also being used by a number of manufacturers such as Leyland Vehicles, as are road-speed governors and air throttles, which back the throttle off when a desired speed is reached.

Another popular device is the matching of transmissions to the kind of use an operator is likely to have for his vehicle, improving operating efficiency, but the most important savings are likely to come from the development of electronic engine controls which are under development by a number of companies in the UK and abroad.

A relatively unsophisticated system of this kind has been fitted to BL Freight Rover's O series engine on the Sherpa van which produces a leaner fuel mixture when the vehicle is cruising. BL has also improved its casing techniques on the engine to produce more consistent fuel consumption charac-

teristics. Attempts have also been made to cut warm-up fuel consumption by means of special plugs, while an LPG powered version of the Sherpa is said to offer a 30 per cent reduction in running costs. A number of these improvements are likely to be adapted for use on BL cars.

Dodge has introduced various fuel saving incentives on its 50 Series, and will soon offer revised rear axle ratios to provide more economical gearing. On its heavier Commando range, a new Perkins engine is to be introduced soon, again with a variety of economy options.

Diesel engines in smaller vehicles continue to offer only limited savings due to the comparatively small difference between petrol and diesel prices compared to continental Europe, while a number of manufacturers such as Leyland Vehicles, and Dodge have electrically powered trucks in various stages of acceptance in the market place.

Overall, the drive towards economy within the industry is now well under way and recent research work is coming to fruition, but it is clear that electronics is the key to significant breakthroughs in future.

Lorne Barling

BEDFORD BUSINESS MEANS:

A lot goes into our vans for less.

The Dodge 50 series light commercial range offers vans and chassis cabs from 3.5 to 7.5 gross tonnes. This is a 5.6 tonnes S55 chassis cab with box van body

Demand holds for medium trucks

DEMAND IN Britain for commercial vehicles in the 3.5 to 7.5 tonne range has suffered less severely in the past year than other sectors of the market, probably due to the all-purpose nature of trucks such as these. Major manufacturers have long been aware of the strength of this middle segment of the market, due to the necessary replacement of everyday delivery vehicles, and competition has also been intense.

Ford's Cargo medium truck, introduced last year, was its most important launch since the Transit van 16 years ago, and Ford now holds 42 per cent of the 3.5 to 7.5 tonne market in the UK, followed by Dodge with 17 per cent, Bedford with 14 per cent and Leyland Vehicles with 10 per cent.

Ford's growing strength in the European market is unlikely to be challenged for some time, but General Motors now has a new management team in place to organise the design and manufacture of a "world truck" along the lines of the "world car".

Although less difficult than car production of this kind, with components being manufactured in large quantities in various parts of the world, the eventual profits from world wide sales are potentially very great.

Major role

GL's Bedford subsidiary in the UK with its long marketing experience, has been entrusted with commercial vehicle development in Europe and is likely to play a major role in this programme. However, the varying regulations, truck weights and requirements in European countries are likely to prove a major obstacle. Bedford offers its TL model,

introduced two years ago, in this weight sector, and also the older Bedford TK which has now been overtaken in sales volume by the newer truck. It is recognised that it will be some years before a "world" model will be on the market, and this is expected to be at the lighter end of the commercial vehicle spectrum.

Dodge, jointly owned by Daimler-Benz of France and Renault Trucks Industriels, is also strong in this sector of the market, deriving a high proportion of its British sales from the Dodge 50 Series, which has a wide variety of vehicle weights. Within the lower half of this sector, Dodge claims to be the market leader and is optimistic about signs of improvement in demand.

The number of recent regulations has been distorted by a Ford sales campaign, but there are indications of an improvement in the underlying trend, particularly from rental companies meeting the short-term requirements of industry. However, forecasts that there would be a substantial recovery in the UK market this year are now discounted, and it is likely, according to Ford, that registrations will not exceed those of 1981.

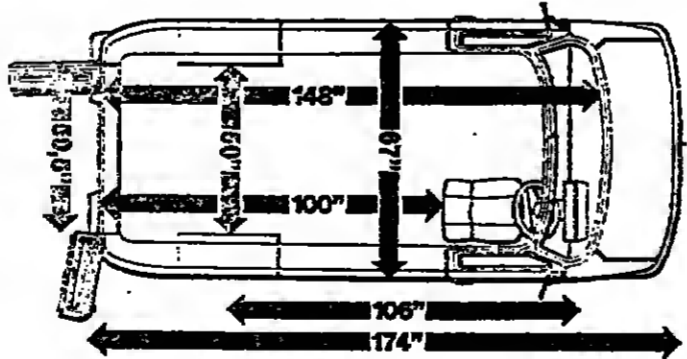
Leyland Vehicles, now the smallest UK supplier to this section of the market, offers two versions of its Tierney range under 7.5 tonnes, and clearly looks forward to a replacement planned for 1984 to restore its position.

Leyland points out that this is a sector of the market where it must have a strong presence, since it accounted for one in three of all UK truck sales last year.

L.E.

The Bedford CF 230 and CF 250 are the only British short wheelbase vans that take an 8'x4' panel flat on the floor with both rear doors firmly shut.

Which makes them the only British vans for which you don't have to pay a long wheelbase premium, simply to carry the load you need.



Because finding the most cost-efficient way of providing practical load-carriers is what Bedford business really means.

A lot of features. Swallowing large loads within compact exterior dimensions is only one of the Bedford CF's attributes. We've put a lot of design and engineering into CF to make the range one of the best available in terms of comfort, driving reliability and servicing.

A lot of room in the cab. The CF's sensible seating position and wide doors allow the driver to get in and out as often as he needs without discomfort.

All the controls and the parcel shelf are within easy reach. And lively performance, small turning circle and road-hugging independent front suspension make the CF a pleasure to drive.

A lot to choose from. The Bedford CF van range can cater for an immense variety of business needs.

It offers you two wheelbases. Three engines (one diesel and two petrol). And GVWs from 2.34 to 3.5 tonnes. And there are also chassis-cabs and chassis-cowls available for special body-work applications.

A lot easier servicing. The CF's new removable front end lets you get at the engine without anything getting in the way. Which makes servicing and maintenance a lot easier and a lot quicker. And time, as we all know, means money.



A lot from your Bedford dealer. Now is the best time to talk to your Bedford van dealer. Because whatever other deals you may be offered, we intend to make sure that the Bedford CF now gives you even more for even less. And that kind of economy makes Bedford business sense.



مركزنا من الاعمال

VANS AND LIGHT TRUCKS IV

BL and Ford have two newcomers for the peak sales season, says **Kenneth Gooding**

Cashing in on the August boom

THE U.K.

BRITAIN'S LIGHT commercial vehicle market has been enlivened during the past month by two important introductions — one by BL and the other from Ford, timed neatly to coincide with the peak sales season.

Buyers of light commercials, rather like private car buyers in Britain, are influenced by the arrival of the new registration letter in August — this year it is "Y" — and often delay purchases until they are entitled to the new suffix.

And it was particularly important for Ford to get its newcomer on sale by August because the new vehicle is a one-tonne pickup, the F100. Around one-quarter of the total annual sales in Britain of this type of commercial vehicle take place in August.

BL's contribution comes from the Freight Rover subsidiary in the form of a much expanded and heavily modified range of Sherpa light commercials.

Freight Rover came close to being killed off last year, but is being nursed back to health with the help of a £30m investment programme.

The money was partly spent on a replacement for the eight-year-old Sherpa van range and will be completed next year when a new vehicle, code-named the MT 210, will be launched. This will go up to 3.5 tons gross weight and plug the gap between the existing Sherpas, which end at 2.5 tons, and the Leyland Vehicles' trucks.

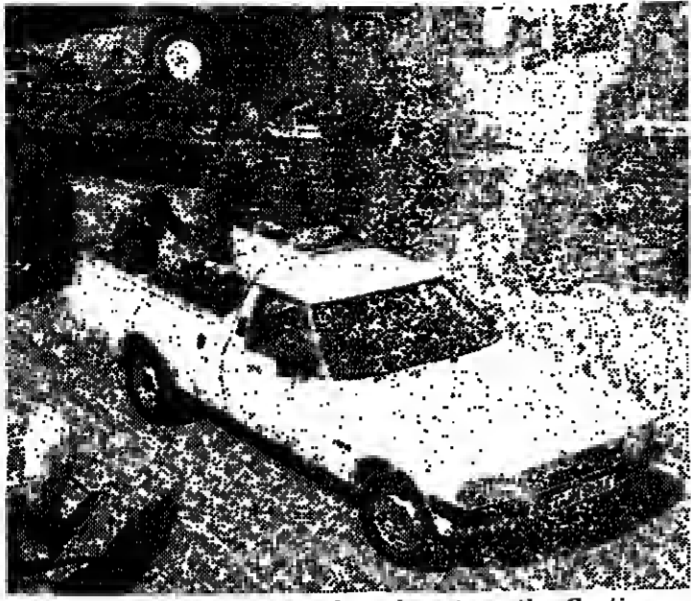
Launch postponed

The new Sherpa was due to be launched in November but the recently appointed managing director at Freight Rover, Mr Tony Gilroy, previously a manufacturing director at Austin Rover, BL's car business, pulled forward the date to capture sales during the August boom.

Freight Rover was separated from Austin Rover 20 months ago, when there was a major overhaul of operations at the Solihull plant — including the installation of a £10m paint plant — and productivity pushed up by one third. Unfortunately, this involved cutting the workforce by half, to 1,200.

With the help of the heavier MT 210 next year, Mr Gilroy expects to double output by mid-1983 to 600 a week.

Already, Freight Rover has halted what promised to be a fatal decline. Last year the total



The Ford one-tonne pickup based on the Cortina is manufactured in South Africa

light commercial vehicle market (excluding car-derived vans) in Britain fell by 17 per cent to 98,700 but Sherpa sales slumped by 42 per cent.

Mr Gilroy attributes the poor performance to two main factors: a past reputation for poor quality and reliability (put right with the new Sherpa) and increased penetration by Japanese vehicles.

The Japanese share of the light commercial market last year shot up from 16 to 25.6 per cent, causing an outcry from the UK-based manufacturers.

Light commercials provided the main topic at last year's meetings between the Japanese Automobile Manufacturers Association (JAMA) and the UK Society of Motor Manufacturers and Traders (SMMT).

After some tough talking, the Japanese agreed to be just as "prudent" in their approach to the light commercial market in Britain as they had been (since 1975) in the car sector. This was understood by the British to mean that in 1982 Japanese penetration of the light commercial market would come down to between 10 and 11 per cent.

The decision by their suppliers has dismayed the Japanese vehicle importers who face the prospect of having their commercial vehicle allocation cut by half this year from the 1981 level.

The Japanese argued that many of the vehicles they were exporting to Britain filled gaps in the market for which there was no European competition. They pointed, in particular, to the micro-vans and the one-ton pick-ups.

Ford expects to sell 4,000 of the F100 pick-ups in a full year and take about one-third of total sales.

The group thought hard and long about where it should source the pick-up because it has good relations with the Japanese group, Toyo Kogyo, in which it has a 25 per cent stake and which has been supplying pickups to Ford in the U.S. for many years.

Ford's main rival, General Motors, decided two years ago to use its Japanese associate, Isuzu (33 per cent owned), to provide pick-ups for Europe. The vehicles arrive fully built-up in Britain, complete with the Bedford badge with which they are sold.

Bedford is the commercial vehicle subsidiary of Vauxhall, in turn owned by General Motors, and as such will be heavily involved in GM's "world truck" project.

GM will use the talents and facilities of its North American subsidiaries, including Chevrolet of GM in Brazil, as well as Bedford and Isuzu to develop components which could be shared in commercial vehicles produced in any part of the world.

According to Mr John Fleming, Vauxhall's chairman, a purpose-built van to replace the Bedford CF (last facelifted in September 1980) and a medium-weight truck of between 7.5 and 16 tonnes are being considered for this GM "world truck" project.

Britain's other producer of light commercials, the former Dodge company, was acquired by the Peugeot group when it bought Chrysler's European operations, subsequently re-named Talbot.

In April last year Peugeot sold half Dodge to its French rival Renault which took over management control of the joint company, now called Karrier Motors.

Karrier has been restructured by the new management. But Mr Laurent Brisset, chairman, says the UK Government has been given an informal undertaking that the existing manufacturing facilities at Dunstable and the other interests will be developed and expanded.

Much depends on Karrier's ability to replace the business lost when the 22-year-old Dodge Spacevan went out of production in March. Karrier is among the contenders (with Freight Rover and Ford) for the British Telecommunications light van contract, a decision which is expected in the autumn.

Renault has introduced on the Continent the Master-Traffic van range which would be suit-

able for Telecom use and there are suggestions that, even without the contract, the Traffic will be produced at Dunstable if demand is great enough.

All the extraordinary marketing activity so far this year — Ford had a Transit promotion for dealers followed by the price re-alignment; BL dealers were financially encouraged to sell off the remaining old Sherpas quickly; and the disappearance of so many Japanese vehicles — have distorted light commercial sales considerably.

The Society of Motor Manufacturers and Traders provides a consensus of opinion, however, and estimates that light commercial sales — up to 3.5 tons gross weight, including car-derived vans — will move up from 170,000 last year to 178,000 in 1982.

On the production front, DRI Europe, the former Economic Models group, forecasts that UK production of vans up to 3.5 tons (excluding car-derived) this year will be about 185,500, compared with 186,200 in 1981. Of that output, DRI estimates that 105,200 will be sold in the UK and the rest exported.

The forecasters suggest next year's van output will rise to 198,700 of which 119,100 will be for the home market.

UK REGISTRATIONS BY MANUFACTURER

	Car-derived vans		Non-car-derived vans		Light 4 x 4 vehicles	
	1981	1980	1981	1980	1981	1980
BL:						
Aust. Morris (GB)	17,899	24,728				
Freight Rover (GB)			8,340	14,702		
Total BL	17,899	24,728				
Daimatsu (J)			1,571	941	1,183	1,585
Datsun (J)	1,254	1,654	5,888	5,900		
Fiat Auto (I)	2,230	1,095	577	775		
Ford:						
Ford (GB)	18,762	23,567	32,490	46,850		
Ford (E)	3,303	2,806				
Ford (NL)			3	2		
Total Ford	22,065	26,373	32,493	46,852		
General Motors:						
Bedford (GB)	10,437	14,492	12,196	14,940		
Bedford (J)			1,640	795		
Opel (D)	314	246	126	154		
GM others	1					
Total Gen. Mtrs.	10,752	14,738	13,962	15,889		
Honda (J)			1	5	4,031	3,365
Jeep (U.S.)			3,774	4,938	157	147
Man/VW (D)			3,881	1,751		
Mazda (J)			3,123	2,126		91
Mercedes Benz (D)			2,133	1,200		
Mitsubishi (J)						
PSA:						
Dodge (GB)			5,193	6,665		
Dodge (E)	1,424	2,799				
Dodge (I)						
Peugeot (F)	795	426	767	1,104		
Total PSA	2,219	3,225	5,960	7,769		
FSO (Pols.-Flat)-PL	322	597				
Renault (F)	1,165	1,599	1,531			
Renault (E)			240		1,827	1,229
Renault (J)			1,286		1,012	727
Suzuki (J)	60	876	4,621	5,090	999	888
Toyota (J)			4,896	6,609		
Vag/VW (D)	611	1	83	164		
Others (GB)	15	15	116	190	277	335
Others (imported)	1	6				
Total British	47,113	62,802	58,502	83,321	5,666	6,824
Total imported	11,481	12,110	40,204	34,940	5,546	4,921
Total	58,594	74,912	98,706	118,261	11,212	11,745

Source: Society of Motor Manufacturers and Traders.

ITALY

Fiat pins hopes on Ducato range

THE FUTURE of Italy's light commercial vehicle industry is probably best examined just inland from the Adriatic coast, a little to the south of the resort city of Pescara. There, in the valley of the River Sangro, production started last October at the brand new facility of the Sevel concern, jointly owned by Fiat, Italy's biggest motor group, and Peugeot/Citroen of France. The highly automated plant, when it is fully on stream, will produce 80,000 units a year of the Ducato van, aimed at the key middle section of the light commercial vehicle market, covering vans with a load capacity of between 750 kg and 1.3 tonnes.

The Ducato is the central element in Fiat's bid to reinforce its position as market leader for the industry in Italy, ahead of its traditional foreign rivals Bedford and Ford making the sector as a whole, comprising vans and light trucks with a capacity ranging from as little as 450 kg to 1.5 tonnes, total sales in Italy in 1981 reached 115,300, of which Fiat's share was 41 per cent.

Disparities

This figure, however, masks striking disparities. The group's performance in the lightest segment of the market (up to 750 kg), with its 127-derived Fiorino, Marengo and 900E Family gave it a 78 per cent slice of the sales total. But for the intermediate sector the proportion drops to 21 per cent — well behind the leader Ford, with 38 per cent — only to increase again to 27.3 per cent in the segment covering vans with a capacity of between 1.3 and 1.5 tonnes. The signs are that the Ducato, offered in three engine versions (one diesel and two petrol driven of 1,000 and 1,300 cc) is starting to make useful inroads.

The vehicles will be sold not only in Italy under the Fiat name but in France under those of Peugeot and Citroen. Within Italy Fiat's own six models in the category — the Marengo, Fiorino, 900E, 242 and 238 — are available in all 80 versions. They lifted their share of the total domestic market to 53 per cent in January compared with around 36 per cent in the last few months of 1981.

Total European sales (excluding Spain) of this group of vehicles, all broadly derived from the car family and under the responsibility of the concern's car subsidiary Fiat Auto, reached approximately 75,000 units, equal to 7.7 per cent of the European market, roughly the same as in 1980. Thanks in part to the good reception of the Ducato sales climbed to 27,000 units in the first four months of 1982 and Fiat is optimistic that the progress can be maintained. Overall a 4 per cent enlargement of the market is on the cards for 1982, as the national economy continues to show remarkable resilience.

On top of this Fiat offers, through its Iveco industrial vehicle subsidiary, the range of "daily" light trucks, with payload capacity of between 1.5 and 2.5 tonnes. Although output of this latter category declined last year to 19,568 units from 22,455 in 1980, the Turin-based group managed to lift its share of a declining overall West European market to 10.4 per cent from 9.8 per cent in Italy, on the other hand, its share dropped slightly to 48.1 per cent from 49.3 per cent in previous years.

All this puts Fiat in a completely different league from Alfa Romeo, the only other domestic producer in Italy of light commercial vehicles. The modest output of the country's second vehicle group is headed by a specialist subsidiary Arveco, based at Pomigliano d'Arco close to Naples, the plant, responsible for the state-controlled group's Alfa Romeo range of vehicles.

Last year was one that Arveco will probably want to forget. Although it ended with a tiny profit of £135m (compared with a parent company loss of £97m) and sales of the division showed a slight gain to £89m from £83m in 1980, events outside its control played havoc with its plans.

This aftermath of the November, 1980 earthquake severely disrupted operations for the first few months of the year, while the French Renault group significantly cut back orders for diesel engines produced by Arveco. As a result only 1,000 of its L8-S and F-12 commercial vehicles were sold and the 1,700 workforce suffered a total of 100,000 hours of enforced state-subsidised lay-off during the year. Arveco is hoping that in 1982 the gods will be kinder.

Terry Dodsworth

Rupert Cornwell



The Renault Trafic van: part of the Europeanising trend to compete on the same ground as Volkswagen, Mercedes and Ford

Small van market stays buoyant

FRANCE

FRANCE'S small-van market, one of the few buoyant sectors of the motor industry in 1981, is showing continuing signs of growth this year. Manufacturers expect this early acceleration to slow down in the next six months. But they still believe the total market for vehicles of up to 5 tonnes will come out at around 290,000 units, about the same as last year.

The liveliness of the small-van market presents a marked contrast to the deep slump that has hit France's heavy truck sales. But this is partly explained by the difference in the economic factors influencing the two sectors. Whereas big trucks are continuing to suffer from the underlying weakness of the economy, vans benefited last year from the boost to consumption given by the Government's injection of spending power. Retail commerce — a sector which has a leading impact on van sales — is still enjoying the effects of this boost in demand.

The variety of new products that have come on to the market recently has also played a part in boosting French demand. With the latest range of products, Renault and Peugeot have caught up with the small-van trends elsewhere in Europe, abandoning some of their idiosyncratic styling tendencies, and developing vehicles deliberately aimed at competing on the same grounds as Volkswagen, Mercedes and Ford. The Renault Trafic and Master series, and the Peugeot J5 and J9 are all part of this Europeanising trend — indeed, the J5, sold by the Citroen branch of Peugeot as the C25, is produced jointly with Fiat in Italy.

Foreign pressure

At the same time, the market has been stimulated by the continuing pressure from overseas producers. The modern range of vans that emerged from Mercedes, Ford, VW and Fiat in the late 1970s, combined with the development of their sales networks, have all brought pressure to bear on the French manufacturers. Japanese competition, based more strongly on price, has also made an impact, although falling back last year and in the early months of this year. The net result of this push by importers was a 7 per cent rise in the registrations of for-

eign produced vans of up to 3.5 tonnes from 42,400 in 1980 to 45,400 last year. The West Germans, aided by the undervalued D-Mark, and the big development in the Volkswagen network following the Talbot re-organisation, made a particularly large incursion: Volkswagen sales, for example, rose from 6,700 units to 10,590, and Mercedes from 5,098 to 6,316. The push by importers is still continuing. Indeed, it has intensified this year at the expense of the domestic manufacturers. Over the first quarter, importers' sales in the sector up to 3.5 tonnes rose by almost 18 per cent from 10,900 units to 12,700, with Ford, Fiat, Mercedes and VW all registering substantial advances.

Most of these gains by the importers look as though they may be permanent. Foreign-made vans account for about 17 per cent of the total market, compared with about 14 per cent two years ago, and the main market now has strongly entrenched distribution networks. French customers have clearly made an important psychological switch in the past few years, which will make it extremely difficult for the home-based manufacturers to pull back to their traditional levels of market penetration.

The French producers have to some extent compensated for this invasion by pushing up their own exports. The new Renault and joint Peugeot/Citroen products are designed, like the Volkswagen Transporter and Mercedes 207 vans, as Pan-European products, and they are gradually being introduced to overseas distribution networks. These moves have still to make their mark, because the vehicles they replaced were not conceived as "exportable" products, and the export effort, with all that implies in terms of developing the distribution system, is still in its infancy. But according to the French Manufacturers' Association, exports of vans of up to five tonnes increased by 2 per cent to 43,000 units in the first four months of this year, despite the depression in the European market as a whole. About 40 per cent of the Renault Master range is already sold overseas, about the same percentage as the ageing, but still popular R4 car-derived fourgonnette, exports of the Trafic, accounting for only about 25 per cent of production, are still at an early stage of development.

These figures are expected to climb now both of the French manufacturers have filled out their range of vans and have a full portfolio of products to offer overseas clients. Renault, with the small R4 fourgonnette, D-Mark, and the big development in the Volkswagen network following the Talbot re-organisation, made a particularly large incursion: Volkswagen sales, for example, rose from 6,700 units to 10,590, and Mercedes from 5,098 to 6,316. The push by importers is still continuing. Indeed, it has intensified this year at the expense of the domestic manufacturers. Over the first quarter, importers' sales in the sector up to 3.5 tonnes rose by almost 18 per cent from 10,900 units to 12,700, with Ford, Fiat, Mercedes and VW all registering substantial advances.

Output declines

Despite this modernisation of the range and the development of exports, however, French manufacturers have seen their production decline this year. Over the first four months, output of vans up to 5 tonnes dropped by almost 9 per cent from 129,300 units to 118,000, but partly due to industrial troubles but partly to the compensating growth in production for overseas assembly: Kits for overseas markets expanded from 18,800 units to 35,700 in the first four months of this year. Domestic French production will benefit only indirectly from the new Peugeot J5/Citroen C25 range, which is made in Italy, although the French companies manufacture some of the parts for the van.

By the end of this year, the French producers believe their production will have recovered to leave them only slightly down on last year. This forecast suggests that imports will be pushed back a little during the next six months. Indeed, the devaluation of the franc against the D-Mark will undoubtedly help the French producers compete more effectively on price with the West German manufacturers, who in the first four months accounted for about half of France's van imports. Nevertheless, the importers' penetration is unlikely to be much less than 16 per cent. The lion's share of the rest is expected to remain in the hands of Renault, which accounts for about 46 per cent of the market — slightly more than with its cars. The Peugeot group will pick up the remainder, with Peugeot itself accounting for some 15 per cent, Citroen slightly more, and Talbot about 3 per cent with its car-derived 1100 range and the Ranchos.

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*All prices quoted are maximum retail prices, excluding VAT, number plates and delivery.
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VANS AND LIGHT TRUCKS VI

Volkswagen has been priced out of some sectors of the U.S. market and hit by keen competition, says Kevin Done

Slump in domestic construction industry felt in sector

WEST GERMANY

RECESSION IN the major West European markets, continuing high interest rates and the squeeze on public spending in the Federal Republic are combining to depress severely the fortunes of West German manufacturers of light commercial vehicles.

Leading producers have been forced to impose prolonged periods of short-time working at a time when foreign competitors, particularly the Japanese, are making increasing inroads into their traditional markets as well as opening up new market segments where the domestic German producers are barely represented.

Production and sales fell heavily last year and manufacturers still see little sign of any recovery in demand. Stocks of heavy commercial vehicles have found some composition in overseas markets, particularly in the oil-producing countries, but export sales are being held back by high commercial vehicle duties.

Production of light commercial vehicles up to 6 tonnes in West Germany fell by 23 per cent last year to 144,540 units compared with 187,227 in the previous year. Output in the medium weight class of 6-12 tonnes also dropped by 9.9 per cent to 54,007 vehicles. Only heavy truck production showed an increase largely because of the strength of export orders.

The drastic slump in the construction industry in the Federal Republic has been mirrored in plunging sales of commercial vehicles—particularly heavy trucks—but light commercial vehicles have been hit too. High interest rates and weak demand for transport and business services have depressed investment in new vehicles.

Increasing demand for spare parts suggests strongly that fleet operators in the Federal Republic are choosing to run vehicles for longer periods, further cutting new orders for the two big West German light commercial vehicle producers, Volkswagen and Daimler-Benz.

New registrations of commercial vehicles in the weight classes up to 6 tonnes fell by 13 per cent to 83,121 vehicles last year, and producers have suffered further serious setbacks in 1982.

In the first quarter this year new registrations of commercial vehicles in the class up to 6 tonnes plummeted by a further 24 per cent according to the Federal Motor Vehicle Office to only 17,085 units.

The hopes of an up-turn in the West German economy in the second half of 1982 are fading fast virtually ruling out any significant recovery in demand. The latest survey of business opinion carried out by the authoritative Ifo Economics Institute indicates that West German industrialists have become more gloomy about business prospects over the rest of the year—not least because they fear a downturn in export demand.

Commercial vehicle manufacturers figure prominently among industrial producers who are becoming most concerned about the levelling off of new export orders, while at the same time seeing little sign of an upturn in domestic activity.

Harder hit is Volkswagen which last year suffered a fall in output in West Germany of light commercial vehicles in the class of 2-4 tonnes of 28 per cent to only 78,804 units from 109,743 vehicles in the previous year. Domestic production in the weight class 4-6 tonnes dropped to 1,909 units from 2,421 in 1980.

Joint venture

Volkswagen's experience with MAN in the joint venture production of medium-sized trucks in the 6-9 tonnes class has also been hard hit by falling demand and only 1,885 vehicles were produced in this class last year compared with 3,012 in 1980. The joint company set up in 1978 to represent the two groups' sales interests in foreign markets has also run into problems. The earnings of importing companies in several of the European volume markets were hit by the economic recession with the result that VW/MAN expenditure on promoting foreign sales exceeded the return on investments forcing the company into losses which had to be picked up by the parent concerns.

Volkswagen's Hannover-based commercial vehicles plant presents the automobile group's biggest domestic problem, and VW has been forced repeatedly to lay workers off on short-time working this year in order to cut back production. In the first half of this year the assembly lines have already stood idle for 26 days and the company has reached agreement with the workforce for an additional 15 days short-time working in the second half of the year.

About 15,000 production workers of VW's 21,000 Hannover-based workforce are hit by the stoppages and by the end of the year as much as a fifth of the plant's potential production will have been lost.

Production of VW light commercial vehicles was down to a daily rate of only 820 in April this year compared with a daily output of 910 in 1981 and a peak of 1,100 in 1972. The company's market share in the Federal Republic is also slipping, a factor which is further exacerbating the general fall in sales.

Volume sales of its main light commercial vehicle, the Type 2, fell to 61,300 in West Germany last year from 66,300 in 1980, with market share declining to 69.6 per cent from 73.5 per cent in the previous year.

Sales of the heavier LT range in the 2.8-4.5 tonnes class fell in the Federal Republic to 6,900 from 9,700 in 1980 dragging down VW's market share in this class to 35.2 per cent from 39.2 per cent a year earlier.

Since the beginning of 1982 the position has worsened. Deliveries to customers of the Type 2 vehicle—in the weight class up to 2.4 tonnes—have dropped by 24 per cent in the first five months of 1982 to 23,044 units, while domestic sales of the LT range have fallen by 22.4 per cent to 2,873.

VW's predicament has been eased slightly by considerable export gains in West European markets in the first half of the year. It is feared that the recent realignment of currencies within the European Monetary System, which has cut the competitiveness of West German exports in major markets such as France and Italy, will also hit sales abroad, however.

It has already suffered substantial structural shifts in light commercial vehicle exports with sales in the U.S., once its most

important market, falling sharply. About 30 per cent of Type 2 production, or some 30,000 vehicles were exported to the U.S. in 1972, whereas 10 years later the U.S. accounted for less than 10 per cent of output, or 10,900 vehicles.

Volkswagen has been priced out of some sectors of the U.S. market, but it has also been hit by the penetration of other manufacturers, particularly from Japan.

Increased inroads

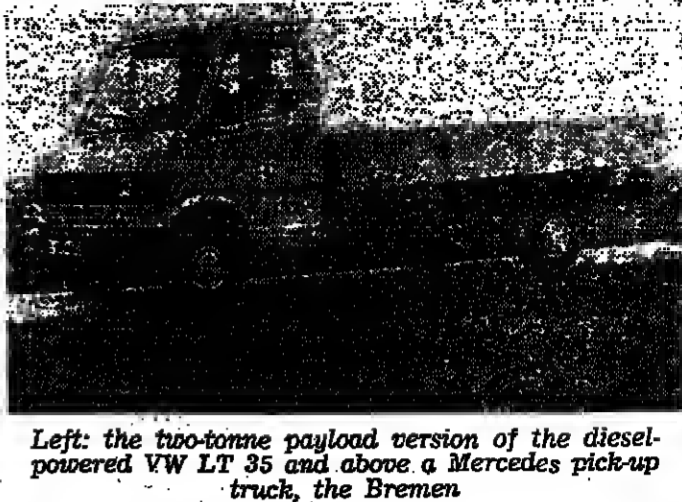
Japanese light commercial vehicle makers have also been making increasing inroads into the domestic West German market, repeating the success achieved in the German car market. Last year when the general market was contracting Japanese importers still increased by nearly a half their light commercial vehicle sales in the Federal Republic to 6,600 units.

The Japanese achieved a share of more than 4 per cent of total commercial vehicles sales in West Germany last year compared with 2.5 per cent in 1980. In the class of vehicles up to 6 tonnes their share climbed to 8 per cent compared with only 4.7 per cent a year earlier.

Japanese manufacturers have also notched up considerable successes in other European markets, further increasing competition for West German vehicle exports. Shipments of light commercials from Japan to member states of the European Community rose from 13,000 in 1975 to 112,000 in 1980 and 145,000 last year. In West Germany their export drive began later, but here too it has gathered pace with deliveries climbing from just 59 vehicles in 1975 to 24,000 in 1980 and 39,000 in 1981.

Although it is not hit quite so directly by Japanese imports Daimler-Benz, the other major West German maker of light commercials, has also suffered considerable setbacks from the prolonged recession in the West German and other European markets.

With a domestic market share of about 20 per cent for vehicles in the 2-4 tonnes range and of more than 70 per cent in the 4-6 tonnes class, Daimler-Benz has been forced to reduce production by 22 per cent in



Left: the two-tonne payload version of the diesel-powered VW LT 35 and above a Mercedes pick-up truck, the Bremen

Japan's impressive advance in European exports may have to slow, Kenneth Gooding reports

Light commercials face more protectionism

JAPAN

JAPAN is promoting commercial vehicle exports as vigorously as car exports. The drive will focus mainly on those Western countries which have their own commercial vehicle manufacturing industries.

Hedged by various protectionist measures against cars in the world's major markets, the Japanese sought relief through the commercial vehicle sector which is not covered to the same extent by limitation agreements like those which exist between the Japanese industry and the U.S. and many European countries.

Between 1977 and 1980 Japanese output of commercials jumped by 30 per cent over 920,000 units to just over 4m. The rate of growth had to slow in the face of world-wide economic problems last year but still rose to 4.2m, or 750,000 to 2.5m in the first half of 1982.

To put that into context, last year the U.S., in what admittedly was a poor production year, turned out only 3.3m commercials.

The vast majority of the Japanese products are in the light commercial category and around half are exported.

Japan's commercial vehicle exports have risen by 54 per cent, or 750,000 to 2.5m in the four years to the end of 1981.

A recent forecast by Automotive Research and Management (ARMC) in its International Automotive Review, suggested that Japanese commercial exports would reach 2.4m next year.

"Considerable further growth can be expected in the years ahead unless protectionist pressures increase to the extent of frightening the Japanese manufacturers into voluntary 'discipline' or 'prudence' when indigenous Western commercial vehicle manufacturing nations are concerned," ARMC stated.



The Toyota Hi-Lux four-wheel-drive

JAPANESE EXPORT SHARES BY MANUFACTURER

Make	Passenger cars	Commercial vehicles	Total vehicles	Share (%)
Toyota	1,068,285	652,101	1,716,486	28.4
Nissan	984,665	452,330	1,436,995	23.8
Toyota Kogyo	615,314	190,425	805,739	13.3
Honda	661,120	6,572	667,692	11.0
Mitsubishi	346,643	242,946	589,589	9.7
Isuzu	57,586	200,950	258,536	4.3
Fuji	122,785	116,865	239,650	4.0
Daihatsu	66,060	52,313	118,373	2.5
Suzuki	28,984	107,116	136,100	2.3
Hino	—	26,232	26,232	0.4
Nissan Diesel	—	23,055	23,055	0.3
Total	3,946,542	2,101,905	6,048,447	100.0

Note: Figures exclude KD sets.

Source: JAMA.

JAPANESE EXPORTS OF KD SETS

Make	Passenger cars	Commercial vehicles	Total vehicles	Share (%)
Toyota	83,940	21,920	105,860	19.2
Nissan	175,052	53,880	228,932	41.6
Toyota Kogyo	40,490	37,860	78,350	14.3
Honda	42,900	—	42,900	7.8
Mitsubishi	39,744	38,088	77,832	14.3
Fuji	—	9,100	9,100	1.7
Daihatsu	6,464	—	6,464	1.2
Total	380,080	161,768	541,848	100.0

Note: KD sets are vehicles for which the ex-factory price is 50 per cent or less than the cost of all assembly parts.

Source: JAMA.

DRI also pointed out that, now Nissan of Japan has control of Motor Iberica in Spain, that country could develop as a major point of entry for vans of Japanese origin to the EEC "unhindered by gentlemanly restrictions."

The 1981 statistics confirm DRI's point about the Japanese taking over the developing country markets. Exports to North America remain the most important for the Japanese commercial vehicle producers, and that market absorbed 590,000 of the 2.5m exported last year.

However, commercial exports to South East Asia, totalling 382,500 and to Africa, 372,000 overshadowed those to Europe—239,000.

Even so, the progress of the Japanese in Western Europe over the past few years has been impressive.

The Japanese manufacturers had but 6.1 per cent of the light commercial vehicle markets in Western Europe (excluding car-derived vans but including micro-vans) in 1979. In 1979 their share rose to 8.7 per cent, went up to 12.3 per cent the following year and in 1981 reached 18.9 per cent.

The advance should stop this year, and possibly the Japanese penetration could show a fall, because of the major impact in the UK where sales, as previously mentioned, will almost certainly drop by about half.

The Japanese have mainly been concentrating their efforts

	1979	1981
Austria	5	23.5
Belgium	5	23.5
Denmark	19.7	37.5
France	22.2	36.5
Finland	32.2	56.0
Ireland	40.6	68.0
Netherlands	9.5	23.2
Norway	21.3	49.4
Portugal	19.9	51.6
Sweden	16.4	18.7
Switzerland	17.4	38.1

Nissan and Mercedes Benz dominate the domestic market since their takeovers, says Robert Graham

Shake-up nears completion

SPAIN

THE SHAKE-UP in the Spanish light commercial vehicle market which began two years ago is nearly complete. Multinationals control majority share-holdings in the two main producers, Mercedes-Benz and Motor Iberica, and their production lines are gradually being geared to full integration into the international networks.

Nissan was given the go-ahead in February by the Spanish Government to secure majority control of Motor Iberica, and Mercedes-Benz is now the major shareholder in Mercedes-Benz Espanola. These two companies dominate the production and sale of vans and light trucks in Spain. The heavy vehicle producer, Enasa, which was taken over by the latter in 1981, collapsed earlier this year, also has a limited share of the market—but in the light of its failed marriage with IRI it is not clear what will happen to this particular segment of its production.

The takeover of this sector by multinationals is not surprising. Four years ago it was abundantly clear that companies without Spanish majority capital could not survive in the technology of adequate international

sales networks could not compete in the eighties. Not only did they lack the scale and financial muscle but they were also short on management skills to cope with an inevitable liberalisation of the domestic market and the challenge of EEC entry.

Against this background the Spanish state holding company, IRI, which controls Enasa and Mercedes-Benz, began a search for international partners or to persuade existing partners to assume greater control. In the case of Mercedes-Benz already had a 45 per cent stake—itsself acquired from VW.

The main difficulty IRI encountered lay in trying to head off Mercedes' demands over Enasa. In return for acquiring control of Mercedes-Benz wanted IRI to give up the small light vehicle production of Enasa based in Valladolid. This consisted of vehicles of up to 1,000 kilos under the Pegasus label. IRI refused to do this and eventually Mercedes-Benz accepted that it could not get this and last year it raised its stake to 53 per cent in Mercedes-Benz. In the capital increase to Ptas 2.9bn (£104m) IRI waived its rights. It now holds 39 per cent of the equity and appears anxious to retain an active say in the company's

affairs even though it is being treated as an integral part of IRI's worldwide activities.

While there was no real hesitation at government level over the penetration of MB, there was some reserve in permitting one of the major Japanese automotive groups taking majority control in a Spanish company.

Low profile

In 1980 Nissan bought out the 36 per cent Messer-Ferguson stake in Motor Iberica, which produces not only vans and light trucks but tractors and agricultural machinery. The Government was presented with a fait accompli.

At the time this was recognised to be only the beginning of a much larger Japanese penetration. The Japanese began by keeping a low profile and it seems were willing to watch on the sidelines, waiting for the climate in the rest of Europe and doing nothing to antagonise the Spanish Government. However, the slump in both commercial vehicles and agricultural machinery provided more severe than expected and Motor Iberica suffered greater losses than expected. In 1981 it lost Ptas 2.5bn.

This deteriorating financial situation forced the Japanese to intervene. In February Motor Iberica launched a four-for-nine rights issue, raising capital by Ptas 2.19bn to Ptas 7.1bn. This permitted Nissan to raise its stake to 53 per cent, and was followed to April by sweeping changes in the company's board. Nissan with the right to elect five of the nine board members has so far withheld appointing a Japanese but it is undoubtedly firmly in the saddle and the effects will be felt at all levels in the near future.

Nissan is planning to invest around \$100m in Motor Iberica installations over the next four years, largely in tooling up for the production of the Patrol and the Vanette. Two years ago it was announced that production of both models would begin by 1983. However, within the industry there are reports that production schedules have been held back.

Delays have been caused primarily by Motor Iberica's financial difficulties and the need to rationalise existing production. But perhaps more importantly, Nissan has been pressing the Spanish authorities to drop their insistence on the 70 per cent national element in components for the Vanette and Patrol.

No announcement has been

made but it is understood that this percentage requirement has been dropped, at least temporarily. This could have repercussions on potential exports to the EEC, given the sensitivity of the Community to Japanese-controlled automotive sales.

Parallel to the reduction of local manufacture of components has been a tough argument over how the Vanette and Patrol—especially the former—fit into the scheme of Motor Iberica sales. Nissan reportedly wants to phase up some of the Ebro and Avia range as quickly as possible either boosting Vanite production or introducing its technology into the former.

Originally Nissan said it would produce 20,000 to 25,000 units of the Vanette a year. This figure could now be altered, as could introduction of Nissan technology as in the case of the design of the new CKD 600 van.

Mercedes-Benz also took over control in Mercedes at a difficult moment with the cash flow cut by lower sales and problems in passing on increased costs via price increases. Nevertheless MB is due to invest about Ptas 12bn over the next five years, improving distribution and streamlining production. Unlike Motor Iberica no layoffs or cuts in the workforce are contemplated. Indeed there has even been a slight rise in total employees. Out of the four models produced by MB in Spain, three are entirely locally manufactured with about 60 per cent local components (MB 170, 150 and 100) and the MB 130 also comes in the form of CKD units.

Enasa is the leader in light vans, with 18 per cent of the market. But a debate is going on within the company over whether it should continue its involvement in this sector of the commercial vehicle market. Industry sources indicate that it could well concentrate on heavy vehicles and military vehicles. If this proves the case an important gap of some 4,300 units will be opened up in this sector of the market.

At present total van sales are at the level of 12 years ago. In the first three months of the year domestic sales were down 12 per cent to 6,074 on the same period in 1981. Production was 33 per cent down and even the normally more buoyant export market was down 17 per cent. In light commercial vehicles the market showed signs of a slight recovery. Domestic sales were up 15 per cent in the first three months to 2,333. Here MB and Enasa sales were well down but their performance was compensated by a 37 per cent increase to 1,739 units by Motor Iberica, the best-selling model being the MB 2-05L.

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The ASEA robot with control panel and (right) the portable programming unit

ASEA launches IRB 90/S in bid for bigger market share
The natural language robot

BY ALAN CANE

ASEA, the Swedish engineering giant, has launched a new spot welding robot featuring a control system now found only on the most advanced machine tools — conversational programming.

According to the company's industrial robot division, programming the new IRB 90/S takes place as a continuous "dialogue" between the operator and the machine itself through a portable programming unit.

The control system poses questions — in any language of choice — English, French, Swedish and so on — by displaying them on the alphanumeric display of the control unit.

The operator replies by pressing buttons on the unit corresponding to the answer chosen. The robot arm can be moved manually from one position to another during programming by means of a joystick on the programming unit.

ASEA says the new control system is the result of operational and programming experience from more than 1,500 robot installations throughout the world.

Its robots are already used by many of the world's major car manufacturers. Last week it announced that SAAB-SCANIA in Trollhättan had placed an order for more than 60 new robots to add to the

17 installed five years ago. These robots will be used for spot welding, arc welding and gluing.

SAAB has also decided to use ASEA robots for engine assembly; assembly work is one of the fastest growing but trickiest sectors of the robot market.

According to Mr Björn

Weichbrodt, head of the industrial robot division, ASEA is already the largest supplier of robots in Europe: "We are going to become world leader for industrial robots. We have the marketing channels, technique and the financial strength necessary. The target is a world market share of more than 20 per cent."

Production last year was between 500 and 600 robots and the company is looking for about 60 per cent growth this year.

ASEA is up against the strength of Japanese companies like Fujitsu Fanuc and the U.S.-based Unimation.

The new welding robot comprises the robot itself, control equipment, welding monitor, welding gun, mast unit cables and hoses.

It has almost 50 per cent greater reach than earlier models—a facility in which it had been at a disadvantage compared with the Unimate Puma, for example.

The new control system makes it possible to divide the programs into main programs and subprograms; it is also possible to run the robot around, for example, the tip of a welding electrode, for arc welding.

According to ASEA, conversational programming coupled with the use of the joystick for "training" the robot, reduces programming time by 25 per cent compared with programming using a set of push buttons.

The 90/S is based on ASEA's existing 60S spot welder—like all the company's robots it is powered by electric motors rather than hydraulics or pneumatics. It can handle weights of up to 90 kilograms in five axes or 60 kilograms in six axes.

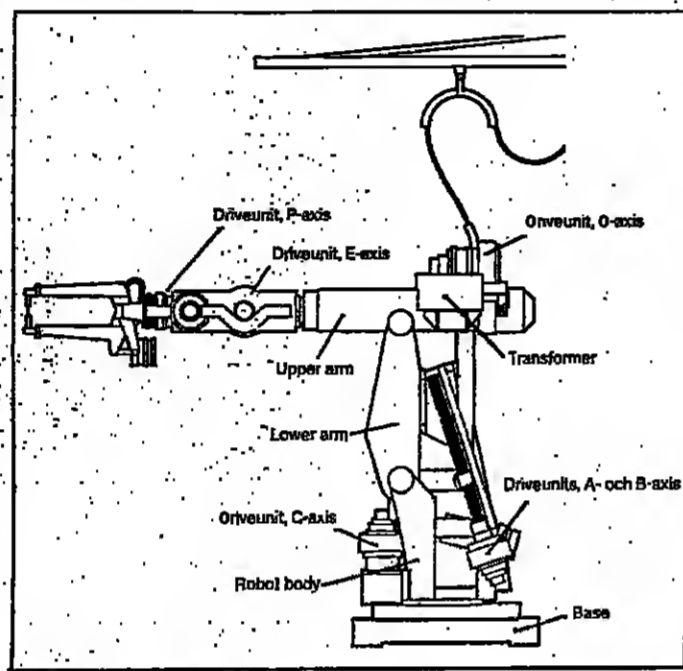


Diagram showing the components and working of the ASEA robot

After years of hiding in cubby holes...
Humble gas meters move into the electronic age

BY GEOFFREY CHARLISH

SOON, THE dust may be blown off the humble gas meter, undisturbed apparently indefinitely in the cupboard under the stairs or some other dark place. For as long as anyone can remember, it has been read, often with difficulty, by a meter reader doubling as a contortionist. Apart from peering into cupboards full of junk, the meter man "may well find that the householder is simply not at home. Then the estimated reading regime comes into action, often bringing problems in its wake.

Just leaving the development phase at Thorn-EMI Flow Measurement, Manchester, is a system that will allow meters to be read from outside the premises, from any convenient position and without re-locating the meter.

It would have been a bold man who, even 10 years ago, would have predicted the alliance of electronics with gas meters, but in Remote Read, Thorn's new system, that is how the problem has been solved.

Thorn's chief executive at the Manchester operation, Mr Ray Hanson, will not disclose too much technical detail. In essence, however, the readings produced by the continuously running wheels that move the dial pointers are transmitted by a "non-contact method" from the meter's display panel.

The resulting electrical pulses are used to drive a modern digital display housed in a mains powered "home module" which is, in turn, connected to a transducer unit fixed to the inside of the house wall. The system is battery protected against mains failure.

On the home module the house-

holder will be able to press buttons to be shown the cumulative total of units consumed, consumption since the last reading, the date of the last reading, the value of the gas consumed and the standing charge.

The position of the internal wall transducer will be marked on the outside wall. Then, all the meter reader has to do is place a hand-held pick-up unit on the spot and press a button to capture the same readings as those on the home module.

Electronics promise light and better working conditions for meter readers. The age of the dusty meter under the stairs is nearly over.

In addition, he will be able to re-program the home module through the wall when the cost per therm and standing charge alter. His display keyboard unit is carried on a shoulder strap and is connected by a short length of cable to the hand-held transducer.

The information in the home module is secure and can be accessed only by punching in a security code.

Beyond this it is obviously only a short step, technically speaking, to transmit the pulses to some other location. It has already been announced that the Department of Industry is supporting research into a system called Mainsborne, at Thorn-EMI.

It is understood that this uses

the street mains system to carry the data but the company will say no more at this stage. However, British Gas has 300 of the Remote Read meter transducer units, which will be used in a trial at Milton Keynes (fast gaining a reputation as Britain's "wired city" test bed).

Also available are 100 of the complete systems with home module plus five interrogators, for loan to interested parties.

Ray Hanson says: "We are in the process of pulling ourselves out of the traditional image of gas metering." He believes that as people become more energy conscious his home module will catch on.

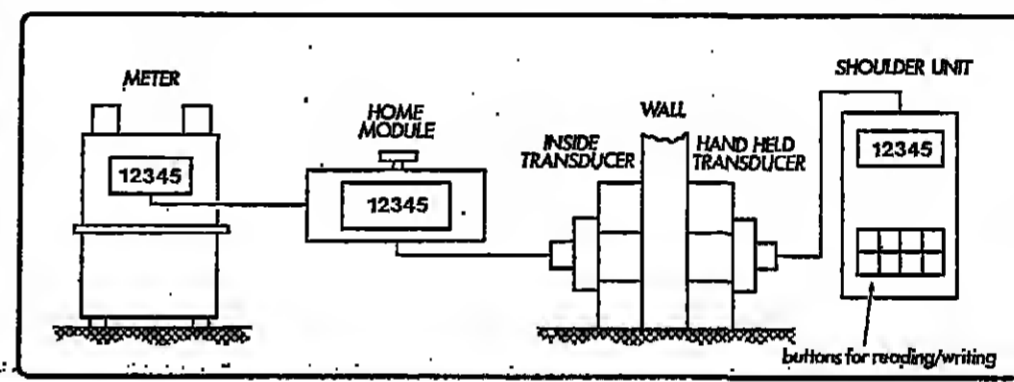
He also thinks that gas authorities throughout the world will benefit from such systems.

Meanwhile and by contrast, the company continues to mass-produce the gas meters themselves, in various sizes, based upon the positive displacement principle which is about 100 years old.

In spite of such developments as turbine flow meters and several other relatively recent designs, the principle of repeatedly filling a cavity with gas and moving it with a diaphragm to the consumer's pipe remains, apparently unchallenged for reliability.

So the company has been applying itself to reducing the numbers of moving parts in such units and improving the efficiency of their manufacture.

But it is a big market. Such flow control equipment is now worth about \$165m world wide. There are 14m gas meters in the UK alone and each is replaced about once every 20 years.



Machine tools
Three axis driller

A three axis CNC turret drilling and tapping machine with a six station turret head and DC servo-drives is now available from Halan Machine Tools, Skelchey Lane Industrial Estate, Hinckley, Leics (0455 617228).

Two models are available — the 500 with 4 in capacity drill and the 750 with 7 in capacity. Spindle speeds are 85-4010 rpm, table movement, 250mm x 300mm and Z movement 150mm. Prices start at £12,950.

Measuring
Portable microscope

PORTABLE depth measuring microscopes are now available from AMT Marketing and Sales, Guildford. The three models are designed as alternatives to expensive heavily equipped microscopes for use in measuring printed circuit board assemblies, cracks, welds, holes in the electronics and printing industries. More information on 0483 60314.

Electronics
Inmos introduction

INMOS, the state-backed electronics company, has introduced the first of its dynamic random access memory circuits, the 1MS 2600. The company claims that the circuits is the fastest of its type available.

The chip has been in limited production for several months at Inmos' U.S. facility in Colorado Springs. It is a 64K x 1 ram which is said to have x 1 ram which is said to have an access time of 100 nsecs. Further data from 0272 290681.

BIG PROBLEMS?

BIGGER SOLUTIONS

CORBY

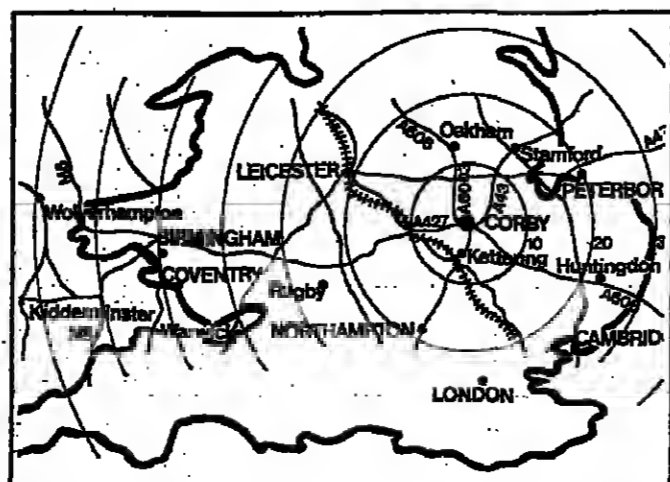
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The total area covers almost 280 acres, most of which is already serviced with roads and utilities.

Then, in addition to the benefits of Enterprise Zone status, Corby has the incentives of a Development Area as well as BSC Industry Aid and ECSC loans. All of which can be incorporated into an individual package for each company.

In recent months alone Corby has attracted such names as: Oxford University Press, BXL Ltd., RHM and Allied Mills. Companies who took a good look at the facts and figures before deciding in Corby's favour.

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For more information, send to Fred McClenaghan, FT Director of Industry, Corby Industrial Development Centre, Douglas House, Queens Square, Corby, Northants. Telephone: Corby 62571. Telex: 341543.

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CORBY WORKS

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

Advertising standards laid bare

BY DAVID CHURCHILL

"THE blood runs in rivers... and the drill tears through flesh and bone." That was the gruesome advertising copy line which appeared recently in several British home video magazines for a horror video cassette called "The Driller Killers." The advertisement, carried in magazines freely available in most newsagents and bookstalls, also included the picture of a hole being drilled through a man's head.

That advertisement has now been withdrawn after several angry complaints from members of the public who had innocently bought the video magazines without any idea of the shock that awaited them. They complained to the Advertising Standards Authority, the "watchdog" body for non-television and radio advertising, which had upheld their complaints. It persuaded the advertisers to withdraw the offending advertisement.

The ASA had acted under section 11.2 of the industry's code of advertising practice which requires that "advertisements should contain nothing which is likely, in the light of generally prevailing standards of decency and propriety, to cause grave or widespread offence."

Decency

In its annual report published today, the ASA reveals that it upheld complaints against eleven advertisements last year on grounds of decency. "Although the majority of advertisements was not found to be in breach of the Code, the irrelevant and tasteless use of female models, the general debasement of language and the increasing use of sadistic and violent appeals were points of particular criticism," comments the ASA in its report.

Peter Thomson, the ASA's director-general, shares the general revulsion of most people against the current boom in horror videos. But he points out that it is only the advertising for such goods on which the ASA can base its judgment.

"The test in such cases is the audience for the magazines in which the advertisements are placed," he says. "In the case of advertising for horror videos we have to look at the opportunities to buy the magazine and whether the reader might reasonably expect to find such advertisements placed there." Since home video magazines are generally about video equipment and less horrifying forms of pre-recorded software, the ASA came to the conclusion that most readers might be offended by the advertisements.

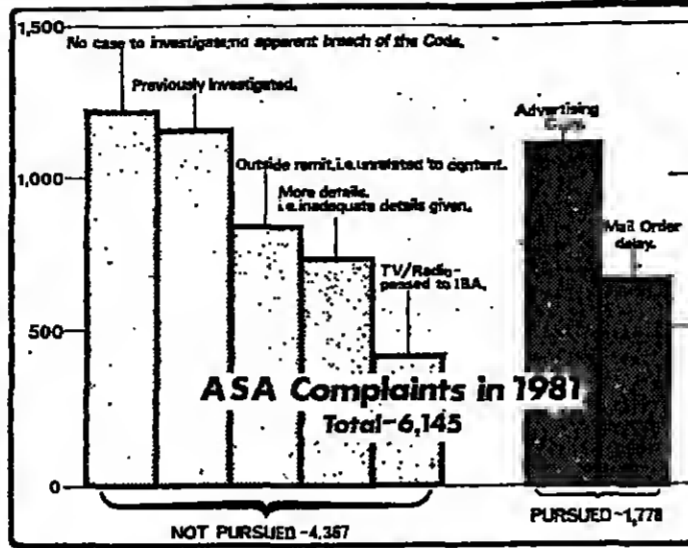
Moreover, it took into account the fact that home video magazines were easily accessible to children.

Advertising of horror videos which are so blatantly likely to offend many people is a fairly straightforward case for the ASA to deal with. However, other types of advertisements which might cause offence are considerably more difficult for the ASA to look into.

The way in which women are portrayed in advertising is a particularly thorny problem for the ASA to tackle, as it acknow-



Peter Thomson: "We have to be careful not to try to promote social change."



ledged earlier this year in a report which was based on a specially commissioned survey. Lord McGregor, the ASA's chairman, said then that "advertisers should note the substantial minority of respondents who accepted the possibility of degradation being felt by women as a direct result of the manner in which their sex is depicted in advertisements."

Thomson admits that sexism in advertising is one of the main areas of concern for the ASA. Yet he points out that the ASA has to be careful "not to go down the road of trying to promote social change." He firmly states that this is not the ASA's role: "We can only move in this direction if we feel the majority is likely to be offended by certain advertisements," he says. "In the case of sexist advertising our survey clearly showed that we have not yet reached that stage."

The ASA's current concern with sexism in advertising reflects its increased confidence with tackling some of the more thorny problems posed in an acquisitive society where advertising's primary function is to put over a "hard sell." This confidence, however, is a far cry from the early days of 20 years ago, when the ASA was first established.

It came into being largely as a consequence of the growth of commercial television. The fact that television advertising

was (and still is) subject to stringent—and separate—controls laid down by the Independent Broadcasting Authority made it incongruous that the more extensive advertising in other forms of media escaped censure.

To avoid any statutory system of controls imposed by government, the advertising industry joined together to create a self-regulatory system for maintaining standards in print, poster, and cinema advertising. The advertising industry (through various trade associations) established a Code of Advertising Practice and, in 1962 set up the ASA as an independent body to monitor and adjudicate complaints based on this Code.

Shoestring

As often happens to organisations charged with high ideals but funded on a shoestring, the ASA in the 1960s was not a conspicuous success. By the early 1970s, it had become clear that the ASA needed its resources to be strengthened if it was to win the confidence of the public and advertising industry alike. Consequently, a new system of finance was devised which gave the ASA considerably more resources to do its job effectively.

The system imposed a levy of 0.1 per cent on the cost of all relevant advertising (other than classified). In 1981 this gave the

ASA a revenue of just over £1m.

The ASA has a full-time secretariat of about 40 who serve a 10-strong Council. To preserve the ASA's independence, some two-thirds of the Council are from outside the advertising industry and all members serve as individuals, not representing any particular body or section of the public.

The ASA has two main functions: to monitor published advertisements to ensure they comply with the Code; and to adjudicate on complaints made from members of the public.

Complaints from within the industry or from other companies are dealt with by the Code of Advertising Practices Committee, a 20-strong body representing advertising industry trade associations. The CAP committee, which operates from the same offices as the ASA although it works separately, also gives pre-publication guidance to advertisers.

Monitoring of advertisements is carried out by the ASA in three main ways. First, the ASA scans on a regular basis a large number of national and regional newspapers as well as a rotating selection of consumer and women's magazines.

The number of advertisements found to be in breach of the Code is usually very small. In 1981, out of the 78,160 advertisements surveyed in magazines and Sunday supplements, only 145 cases were found to be prima facie breaches. This

is a proportion of 0.18 per cent of breaches to the total number of advertisements. For newspapers of all types, there were only 137 breaches—or 0.03 per cent of the 352,200 advertisements surveyed.

The second plank of the ASA's monitoring activities is for 12 especially selected product categories a year to be examined in some detail. The sectors covered last year included Royal Wedding souvenirs and toy trades. Out of the 4,727 advertisements examined, some 50 breaches were found. This gave a percentage of breaches to total advertisements of 1.05 per cent.

The third system used by the ASA is to make random checks on advertisements and ask advertisers to substantiate their claims. Out of 750 display advertisements studied in the first eight months of 1981, only one advertiser was asked to amend his copy in the light of substantiation received by the ASA.

Although the monitoring activities are an important part of the ASA's role in maintaining the Code, it is in its role as arbiter of complaints from the public that it is best known. For the past two years the ASA has embarked on a substantial advertising campaign—spending £250,000 of its own money and getting considerably more free advertisements from publishers—to make people aware of how to complain about ads which, in the ASA's words, should be "legal, decent, honest, and truthful."

The number of complaints received by the ASA last year actually fell: some 6,145 were received compared with 6,533 in 1980. But the 1980 figure had been the highest ever received by the ASA, apparently reflecting the increased awareness by the public as a result of its initial advertising campaign.

Repeated

Less than 30 per cent of the complaints received last year led to an investigation by the ASA, since many were outside its remit or it was decided there was no case to answer. Of the 1,778 complaints investigated, 673 were concerned with mail order delays and 1,778 with advertising copy.

Some 825 complaints were upheld either wholly or in part by the ASA and in the majority cases advertisers gave assurances that the offence would not be repeated. However, in 31 cases assurances were not given, thus forcing the ASA to tell media organisations that the offending advertisement should not be accepted for publication as it breached the Code.

Apart from the sanction of media owners refusing to carry advertisements which breach the code, the ASA also relies on adverse publicity to help enforce its decisions.

Peter Thomson would welcome some ultimate legal sanction against rogue advertisers who refuse all the ASA's blandishments to toe the Code's line. Such powers were suggested two years ago by a Department of Trade working party and would give legal sanctions to the Director General of Fair Trading. But as yet the Government has not made up its mind about introducing such powers.

All the same, Thomson argues that given the many millions of advertisements each year, the number of rogue advertisers is "very, very small." Without wanting to be complacent, he believes that advertising standards are getting better all the time. "Certainly, in the 14 years I have been with the ASA, the standards of advertising have slightly improved," he maintains.



Ulster's new soft sell

BY ALAN PIKE

SOMEWHERE among the array of souvenirs, advertising material and other paraphernalia circulating around the World Cup finals in Spain are 2,000 copies of a glossy publication advancing the delights of Northern Ireland.

The booklet—produced in English, French, German and Spanish—is the British Government's latest attempt to market a rather different image of the province from the tragic one which it often so effortlessly markets for itself. Use of the written word by the Government as a weapon in the troubles is not new, of course. During the hunger strikes, for instance, it produced an extensive range of material giving its side of the case.

The latest venture—"Northern Ireland Observed"—takes a more general perspective. A few pictures of troops and police officers at work are scattered discreetly among illustrations of other aspects of life in Northern Ireland, and the unrest is referred to in the text. But treatment of the violence is relegated to a low second place in comparison with industry, education, recreation and similar topics. Images of a country in chaos, says the booklet, are at best lacking in balance. "Children go to school. Mothers go shopping. You can travel the length and breadth of the land in an atmosphere of peace and tran-

quility. Factories, many of them American and European, produce goods for the rest of the United Kingdom—less than 20 miles away—and for export world wide."

The initial print run for "Northern Ireland Observed" is 25,000. At the World Cup it is being distributed to journalists and others who might be in a position to influence the international image of the province, and further copies will be distributed through embassies and other suitable outlets.

On one level the Government obviously has something worth selling where Northern Ireland is concerned. The incentives to industry to invest there are the best in the UK, although competition with the Republic of Ireland is intense. "Northern Ireland Observed" is intended to support the financial incentives with a more attractive picture of life in the province than is conveyed in daily news reports.

But does the Government really believe that any amount of good news—however genuine, like the level of educational achievement in Ulster—can succeed in its purpose? When companies which transfer from south-east England to the English, Scottish and Welsh development areas sometimes encounter difficulty with managerial staff who do not want to move their families, is there any prospect

of successfully marketing a region where the primary image is so frequently one of violence?

Nicholas Scott, one of the Ministers at the Northern Ireland Office, believes that it is possible to provide representatives of companies who have Northern Ireland on their shirt—or sometimes very long—lists of possible investment locations are prepared to go there and look around for themselves. The Government hopes that "Northern Ireland Observed" will help whet appetites.

Another stage in the Government's attempts to market a positive image for Northern Ireland will include a visit by James Prior, the Secretary of State, in the U.S. later this year, and other ministerial tours in which the attractions and advantages of the province will be stressed.

It is, of course, impossible to measure the extent to which the troubles have inhibited industrial development in Northern Ireland, or to tell how much the image of the North may also have hit development in the Republic. But "Northern Ireland Observed" has been preceded by similar campaigns in Japan and the U.S. by the Irish Industrial Development Agency, the purpose of which has been to convince industrialists that Eire is not at all the same place as Northern Ireland.

coupons whereby the customer sends labels in return for a book. The attraction is that it is inexpensive, gives the consumer the feeling that he is getting a bargain, and keeps the brand name in constant use.

In the U.S. the company book is big business, with drug company Smith Kline and French sponsoring "The Hyper-Active Child" and Bristol Myers "Family Physical Fitness." In the UK, the Queen Anne Press specialises in such publications.

Antony Thorncroft

Promotional paperbacks

WHICH BRITISH paperback boasts the longest first edition print run? Alan Toop of Sales Machine knows the answer. It is the 1.3m copies of "Baking your cake and eating it," a book sponsored by the Co-op and masterminded by Toop's promotion company.

While more companies are attracted by the idea of the sponsored book, with dreams of another Guinness Book of Records, Toop is developing a slightly different animal—the promotional paperback.

A typical example is "Practical decorating for

practically everyone" with some words by William Rushton, drawings by Larry, and money from Polycell. This slim volume carries a marked price of 45p but was actually given away to any buyer of Polycell products in the local DIY department. Around 250,000 copies went this way and since the Sales Machine reckons it costs 10p for each book, the bill for a successful promotion was £25,000, which in below the line terms, is quite modest.

An enthusiastic supporter of paperback giveaways is Schaeffer, which attached a book on handwriting to a pen in a special offer. Spillers and Chivers have used them in

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Marconi Communication Systems Limited.

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The Radiophone equipment illustrated and described here is specially designed and manufactured by Mobira Oy of Finland for Marconi Mobile Radio.

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Cranfield

Managing communication for improved business performance—a practical workshop 13, 14, 15 September 1982

Most managers are well aware that better business performance largely depends on the commitment of the company's employees. But if the company's internal communications fail to convey effectively the aims and plans of the enterprise, then the opportunity to improve that commitment is daily being lost.

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THE ARTS

Song of Norway

Norway, like many small countries, suffers from an inferiority complex about the arts. Rather than revel in the centuries and suchlike of its three great sons, Ibsen, Grieg and Munch, it confronts its harsh landscape, scenic but unproductive, and attempts to bring contemporary art to isolated masses — just 4m of them spread around a country larger than the UK. The coolness of its climate makes it clear-headed and civilised — no commercial television, little advertising to enliven the well-planned towns, the triumph of sense over sensation, the safe over the shocking.

Antony Thorncroft reports on a visit to Norway where the arts are taken very seriously, to good effect.

Oslo is less than a metropolis. Bergen, half its size, is a very confident and self-contained provincial centre. For long a major port and city of Norway it makes an ideal setting for the main event in the cultural life of the country — the Bergen International Arts Festival which has just ended. This has a new director in Knut Thomassen who is attempting to broaden its appeal — such novelties as performance artist Laurie Anderson, and asked dancers in a new work for the company. Opera etc. expected to shock the respectable gentfolk of Bergen who make up the polite audience for most of the 118 events.

St. Louis Opera

Glyndebourne by the Mississippi

In Saint Louis — that handsome, substantial, artistically rewarding, tree-filled city beside the Mississippi — Richard Gaddes has created the most attractive opera company in America. Now that British Caledonian flies London — St Louis direct, the June month of opera there deserves a place of honour on the international festival circuit. I've been going there most years since the company began, in 1976, and still have not exhausted a list of "things I must see next time (between operas)" in the city and its outskirts.



Patricia McCaffrey and Ashley Putnam in 'Così fan tutte'

language of the performers and their auditors.) But since I played no part in the particular performance beyond, in advance, translating Da Ponte's words as literally as was compatible with

Cheltenham Festival

Max Loppert

André Tchaikowsky, who died last month after a long illness, was a virtuoso pianist who spent the larger part of his career evading that label. His recitals, increasingly rare in recent years, could be maddening but also stimulating occasions, as eccentricities and insights jostled each other in quick succession. Tchaikowsky was also a composer, though his output was limited. Finishing touches were being applied to a Shakespeare opera at the time of his death; those who (like myself) had previously encountered only the competent but rather anonymous piano concerto written for Radu Lupu must have been surprised at the development of skills evidenced by the Trio nocturno, whose first performance was given at the Cheltenham Festival by the piano trio of Frankl, Pauk, and Kirshbaum.

Warsaw Opera

The little Warsaw ensemble dedicated to the performance of 18th-century opera (though its repertoire also ventures into other periods) was founded only a decade ago. It has already reached an admirable standard and quite distinctive style of presentation; in a first visit to Britain, at the Cheltenham Festival this week, the Warsaw Chamber Opera offers three programmes: Cimarosa, Haydn, and Rossini (Il signor Bruschini, tonight and tomorrow) each so far of sufficient interest and enjoyment to make one wonder why no group of comparable size or purpose has sprung up on our own operatically much more fertile shores.

Arrau & Muti/Festival Hall

Andrew Clements

Tuesday's Philharmonic concert was the end of what by any standards has been a fine season for the orchestra. Riccardo Muti conducted; the soloist in Beethoven's fourth piano concerto was Claudio Arrau. Arrau will be 80 next February, in many of his recent Festival Hall appearances his playing and his manner have utterly contradicted that fact, and in some ways so did his performance here. Technically it was as assured as ever: scales and figuration purled off with evenly weighted tone; chording, occasionally favouring left hand over right, firm and well focused.

The Talking Band/Round House

Rosalind Carne

The theatrical experience is pretty deflating but the lurid sounds good, so I shall start with that. Paul Zimet, an ex-member of Open Theatre, arrives at The Round House with his company The Talking Band for their first appearance in this country. Their double bill starts with a "comic, romantic, revolutionary opera" based on an epic poem by the Turkish poet Nazim Hikmet, translated by Randy Blasing and Muti Konuk. Part two is an adaptation of the Celtic legend by the company and the poet Sydney Goldfarb.

THEATRES

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F.T. CROSSWORD PUZZLE No. 4917

A crossword puzzle grid with 31 numbered squares. The grid is 15 columns wide and 21 rows high. The puzzle is titled 'F.T. CROSSWORD PUZZLE No. 4917'.

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Thursday July 8 1982

War is not a path to peace

THE case for the Israeli operation in the Lebanon is based on the premise that it will bring about a long-term, perhaps even a permanent, improvement in the security of Israel and in the stability of the region. If these long-term aims can be secured, the casualties on the Israeli side and the much larger casualties among the Palestinians and the Lebanese, horrifying as they are, may to some people seem a price worth paying.

If the Palestine Liberation Organisation can be eliminated as an organised fighting force, the argument might go, Israel will cease to be vulnerable to its attacks. Israel has once again demonstrated its military supremacy in the region, and the dismemberment and removal of the PLO will be the final piece in the jigsaw, which will also restore stability to the Lebanon.

To be sure, there would remain a continuing danger of sporadic terrorist acts by fragmented Palestinian groups, and much of the rest of the Arab world would remain a source of hostility to Israel. But in general terms, the Palestinian problem would be contained for an indefinite future.

Long-term

If this case seemed plausible, it would have much to recommend it, in terms of realism. The West has every interest in seeing greater stability in the Middle East: Israel's survival is vital, in political and psychological terms; the Lebanon has for too long been wracked by civil strife, and those internal conflicts have been seriously exacerbated by the presence in Lebanon of the forces of the PLO.

Unfortunately, we do not believe that Israel's long-term objectives are attainable by the means it has chosen, and we greatly fear that its strategy may make its problems worse. Moreover, whatever the operation may do for Israel's security in the short-term, it may seriously aggravate the broader problem of stability in the region.

The first difficulty with the Israeli strategy is that it seems to assume that after the decapitation or diaspora of the PLO, the Palestinian problem will somehow dwindle to insignificance. This is not so. The new system of Civil Service pay that Britain is likely to adopt has parallels with civil servants' pay arrangements in other countries. A study published yesterday by the Megaw inquiry notes that in all systems, comparisons play a part.

The inquiry's report notes, too, that "in most countries the system for determining Civil Service pay seems to come under pressure in times of economic difficulty." The influence of negotiations and the unions varies from almost nothing (Netherlands) to very considerable (Canada and Denmark).

Fixing pay in the Civil Service

THE TERMS of reference of Sir John Megaw's committee of inquiry into Civil Service pay came dangerously close to demanding that all possible circles be squared. Among other things the committee was to have regard for efficiency and fairness, the orderly conduct of government business and the need for the Government to reconcile its responsibilities for the control of public expenditure and its responsibilities as an employer.

No group of people entrusted with the job of making recommendations on the principles and practice of pay determination in the non-industrial Civil Service can expect to win wholesale support for their findings in the present economic climate. The task is more difficult than that of the Priestley commission which provided the blueprint for the system that has operated over the past quarter of a century.

The Megaw report should be judged on straightforward practical criteria. Do its recommendations offer a plausible, workable alternative to the status quo?

Bargaining

In our view its main recommendations do indeed represent an important step in the right direction. In Civil Service pay bargaining there is little real alternative to a system based on comparability. The trouble with the form of comparability introduced by Priestley was that it was not adequately adjusted to allow for efficiency. Governments were inclined to over-ride it whenever the public sector borrowing requirement demanded, as the present one did last year with such disruptive and costly results.

What Megaw calls for, in effect, is a refined system of comparability in which the comparisons are made exclusively with the private sector and then adjusted on the basis of market-related principles to build in efficiency. The governing principle is that Civil Service employees should be paid enough, taking one year with another, to recruit, retain and motivate them to perform efficiently the duties required of them at a suitable level of competence.

Minority

A minority report by Mr John Chalmers argues that predetermined cash limits are impossible to reconcile with a free system of bargaining. If, as Megaw recommends, the Government does not reveal the pay factor in its cash limits, but does take into account realistic assumptions based on what is happening in the private sector, that need not be so. The point is that pay assumptions should help in the setting of cash limits, not the other way round. If the Government ignores that fundamental principle, there will be yet more dissatisfaction and disruption in the Civil Service at high cost to all of us.

part. Instead of using the Pay Research Unit, the new board would delegate the job of making comparisons to leading firms of managing consultants. It would then establish each year the trend of increases in pay in the private sector pay round and this information would be cross-checked every fourth year by a review of total pay.

Questions

On the basis of this analysis the board would establish a range of pay increases for various groups within the Civil Service. Negotiations would then take place between government and unions on where, within this range, the pay increase for a particular group would fall. The main elements in the bargaining would cover recruitment and retention; the financial and economic background; efficiency and productivity; and conditions of service and fringe benefits.

The scope for argument about pay itself would thus be tightly circumscribed. But productivity and efficiency questions take an important place in collective bargaining and the report recommends, in addition, that performance-related pay should be introduced at all but the most senior levels.

Any move away from a system in which civil servants can look forward to automatic pay increases to one in which comparisons are market-related and where due attention is paid to merit is bound to be welcomed by the Government. Whether the system will work, however, depends heavily on the readiness of both the Government and civil servant unions to give it a chance.

THE GOVERNMENT was yesterday formally handed the latest attempt to solve one of the most difficult problems which has beset all British governments since the war—how to set wage levels in the public sector.

All previous efforts to reconcile the Government's two roles—its responsibility to the national economy and its responsibility as an employer—have foundered, sooner or later.

The latest attempt—the recommendations of the Government's inquiry into the pay of 530,000 white-collar civil servants—may be more considered and subtle than many of its predecessors. But it has taken no time at all for the leaders of Britain's 4m public service workers to attack the proposals as just another blueprint for a "backdoor" pay policy.

Publicly, the Government does not accept this. Sir Geoffrey Howe, Chancellor of the Exchequer, speaking on the eve of publication of the inquiry's report said that just to get new negotiating machinery for civil servants would be an achievement in itself. Extending its principles to other groups was a separate issue.

But he acknowledged that the Government is looking for some long-term pay system for other groups—the nurses, for example—and Sir John Megaw's inquiry is going to have a considerable bearing on this.

Privately, many Ministers concerned with public sector pay agree on the importance—and probably the far-reaching significance—of the Megaw report. Some go as far as to regard it as the best chance yet of a solution to the problems of public sector pay.

The inquiry was set up 12 months ago as part of the settlement of the lengthy, bitter and costly strikes over pay by civil servants which eventually lost the Government more than £200m in revenue.

Since then, in 39 separate meetings, and at a rough cost of £160,000, the inquiry has examined almost 250 pieces of evidence. As well as evidence from obvious parties—the Government and the unions—the inquiry examined submissions from bodies as diverse as

GEC, British Rail, Ford, ICI, Lucas, the Prudential, the clearing banks—and even the Cornwall Industrial Development Association.

The variety of the interested groups shows the importance of Civil Service pay—not just to the economy, though its costs are now running at £4.5bn a year—but as an example to other workers of how far the Government, in urging pay moderation, is setting its own house in order.

In the first instance, the new system is directly applicable to the Civil Service. But it has clear implications for two other large groups of workers: National Health Service. Part of the settlement of the current NHS pay dispute may well involve hospital ancillary workers as well as nurses being included in a long-term study of how their pay should be effectively taken out of the area of industrial conflict.

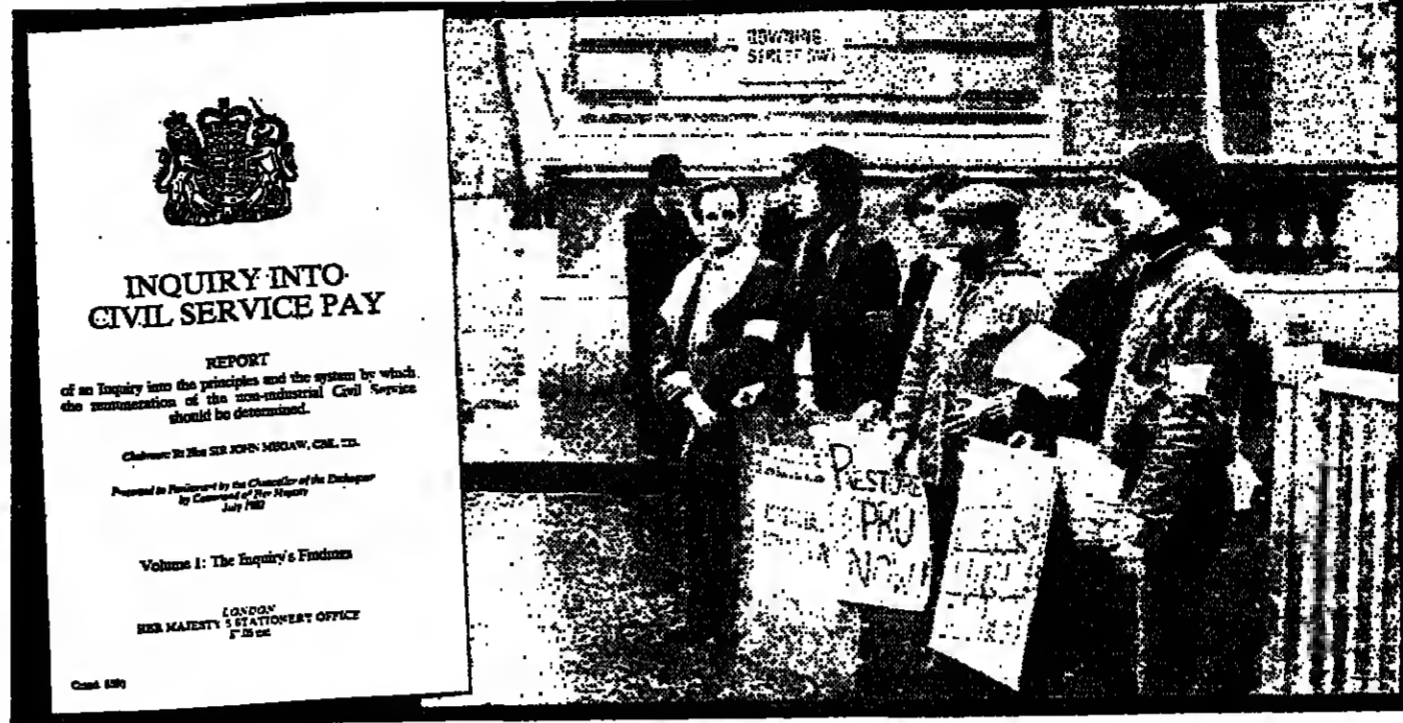
A confidential memorandum by the Department of Health and Social Security to the first meeting of the committee looking at nurses' long-term

arrangements states clearly of the Megaw committee that "although their recommendations will of course be immediately related to the particular circumstances of the Civil Service, the Government will again not wish to come to any conclusions on the arrangements for nurses until they have received the committee's report."

Local government. The pay of Britain's 500,000 white-collar council workers was linked until recently to rises in the Civil Service. Some union leaders believe that local authority employers may table proposals for a new pay system from next year on the basis of the Megaw findings.

They point out that a system of job evaluation—central to the workings of the Megaw system—already exists in local government, and that a central Pay Information Board as proposed by Megaw could easily be extended to cover local government and would probably be welcomed by the Local Authorities' Conditions of Service Advisory Board.

There seem to be five main



Civil servant pickets during last year's dispute: will the Megaw report mean smoother negotiations?

areas of the report which could have far-reaching consequences for public service pay determination.

● Cash limits—The inquiry acknowledges that it had to consider the interaction between cash limits—the financial constraints imposed by the Government on the public service which normally include a specific pay provision—and pay settlements. But it ducks the issue of how to resolve this contradiction.

● Arbitration—The Government, in November last year, analysed the arbitration arrangements for all pay bargaining groups in the public sector. The conclusion of the confidential Cabinet committee study was that "the main defect in many current arrangements is that they provide unilateral access to arbitration; and that this right should be re-negotiated or if necessary withdrawn."

So far, the Government has had little success in this, but following a high arbitration award for the gas industry this year, it is looking at the issue

again. The recommendation of the Megaw committee to withdraw unilateral access gives considerable support to the Government's line.

● Cooling-off period—The Megaw inquiry reintroduces into the public sector the idea of an enforced pause before industrial action. This was last tried out under the Health Government's ill-fated Industrial Relations Act of 1971, but failed spectacularly when the National Union of Railwaymen voted to strike in a ballot after a cooling-off pause.

● Comparability—The report goes a considerable way towards resolving the Government's difficulties over public sector comparability, regarded by economic Ministers as an engine of inflation. It virtually restructures the system in a way that will clearly prove attractive to other employers for whom the tail-chasing whirligig of annual pay comparisons has increasingly become a major headache.

● Job evaluation—As part of the process of comparability, the Megaw inquiry favours

factor analysis. This involves identifying key areas of jobs, such as skill and responsibility, and comparing these elements with those in jobs outside. It disregards job-for-job studies—comparing whole jobs with similar jobs outside.

The system of job evaluation used for this factor analysis would be operated by outside management consultants. The committee suggests the system to be adopted should be that currently operated by such major consultants as Hay-MSL and Inburcon, both of whom were closely involved with the inquiry.

The system can be adapted to operate elsewhere. Indeed, in its Megaw evidence, Inburcon specifically suggested extending the arrangements to form a National Pay Data Bank, which it said could be used for such groups as teachers, the police and firemen as well as Civil Servants.

An odd and for the Government potentially embarrassing element of the report is its relationship to the views of the Clegg Commission. Professor Hugh Clegg, chairman of the Standing Commission on pay comparability which was scrapped soon after the Government took office, gave no evidence himself, but some of Megaw's recommendations follow closely suggestions put forward by Clegg in his last report.

The Megaw recommendation also poses a number of practical problems. For instance, to avoid uprating—operating a form of pay indexation—the inquiry suggests basing comparisons on private sector deals between August and February. However, relatively few deals are struck in that period, for some unions, 70 per cent of previous comparators would be excluded.

It suggests that any long-term catching-up should be spread over a period of years on top of normal settlements; in practice, such a suggestion would be unlikely to find political acceptance.

The Government seems likely to accept most of the Megaw proposals. However, the committee's failure to square the circle of cash limits and pay comparability means that the thorny question of public sector pay is far from resolved.

these, in favour of a full-scale review of pay determination similar to Megaw.

● Germany. Two main types of civil servant—"Beamte" (with job security, index-linked pensions) and "Angestellte" (less favourable conditions). Salaries of Angestellte negotiated first, taking comparisons into account; salaries of Beamte then determined by Act of Parliament, taking into account new Angestellte rates.

● France. Despite a complex points-value pay determination scale, pay is in practice aligned with price movements. Allowances and discretionary bonuses add considerably to

HOW OTHER COUNTRIES DETERMINE PUBLIC SECTOR WAGES

trator is Parliament, and in Germany there is a non-binding arbitration scheme which is rarely used.

The main points of foreign pay systems are:

● U.S. Department of Labour prepares comparisons data annually. Pay data collectors recommend to Congress pay rates based on this, which can be, and often are, superseded by pay rates from the President. Last year, Mr Reagan put to Congress major pay changes: a 6 per cent cut to take account of job security etc., and provision for pensions to be taken into account. Budget proposals for 1983 announced withdrawal of

rates, particularly for higher civil servants.

● Italy. Pay negotiated, taking into account comparisons with outside pay. Salaries are then linked to index of price changes.

● Denmark. Biennial pay deals. Use is made of comparison data in negotiations, carried out in parallel with those in private sector. Between major deals, provision is made for increases in cost of living and private sector wage drift.

● Netherlands. Twice-annual pay adjustments. First is based on forecasts of private sector wage trends. Second, six months later, brings

salaries into line with private sector pay movements over previous 12 months.

● Canada. Independent Pay Research Bureau provides comparison data for negotiations—but either side may ignore it. Unions tend to use price indices, Government the comparators.

● Australia. Wages are regulated at six-monthly intervals for all sectors of the economy. Much-disputed system. Last year the body running it—the Australian Conciliation and Arbitration Commission—decided on an automatic annual pay increase of 80 per cent of consumer price increases.

plans to diversify his personal interests. "Though if The Spectator became a tremendous financial success, I might consider expanding in that direction," he says.

Accountable

Jeffery Bowman's career has turned out to be quite unlike anything he originally had in mind. He was interested in science, had decided to be a doctor, took a law degree at Cambridge, and then joined accountants Price Waterhouse as an articled clerk "to broaden my background and see what the business world was like."

That was in 1958. Now, at the age of 47, he takes over as PW's senior partner, effectively chairman and chief executive of the policy committee elected from the firm's 170 partners.

"I just found that I enjoyed it," he says in simple explanation of his decision to stay, and the ensuing climb to the 21st floor of the tower block over London Bridge.

Though he has held a number of senior posts in the firm since he became a partner in 1966, Bowman has stayed in the auditing and accounting mainstream.

He led the investigation into Pergamon's profits during the battle for control of the company in 1970 between Leasco and Robert Maxwell; on occasion, taking evidence from Maxwell with one hand, so to speak, while beating him at chess with the other.

It was Bowman, too, who helped Belfast shipbuilders Harland and Wolff to get its first £3m of state aid from the Northern Ireland government. "But that's a sad story."

Though such experiences have made him a firm opponent of sporadic attempts by the EEC to divorce the accountant's role as auditor from that of adviser.

A member of the Accounting Standards Committee, Bowman also stoutly supports the experiment in current cost accounting.

Men & Matters

Cliff's decade

Cliff Oil was 10 years old yesterday—and though it has not yet tapped a really big gusher, the lanky founder and chairman, "Algy" Cliff has earned quite a bit of moosey as well as admiration in the industry for his persistence.

Not, as someone once said of the snappily-tailored ex-Guards ad banking entrepreneur, "a regular oil chap," but one who has built a \$30m international company from an initial block of North Sea licences.

Quite apart from the politics, the business has changed dramatically since he thrust his way into it at the age of 31. "In those days, investors assumed that everyone in the business would become a millionaire; now they proceed on the basis that you will become an instant bankrupt."

The truth, as always, is somewhere in between. But as far as the North Sea goes, Cliff says, regretfully that investors are losing interest.

Ever since Tony Benn—who certainly accelerated our move elsewhere—"British governments have failed to make the most of the North Sea potential, Cliff complains.

If he were to strike it rich there, he says, "I would name the field Urquhart after the man who died laughing when he heard the news of the restoration of Charles II."

Cliff Oil's future lies increasingly abroad, he says. Perhaps the most exciting prospects are in the South China Sea—if the licence terms which he is currently examining offer enough encouragement for exploration.

The company will remain primarily an exploration concern, Cliff tells me. Apart from interests in developing oil technology, there are no plans for diversification.

Nor, having bought himself an island in Poole Harbour in 1980, and The Spectator last year, has he any intention

of the opposition that has arisen may be partly due to a failure of communications within the profession, he says. "But the opponents have no alternative to suggest. We must have some system that takes account of inflation. The old method just did not give a true picture."

Back shift

The miners' decision earlier this week to move their headquarters out of London, with its tendency to prostitute union leaders—as one delegate put it—is causing great furries of excitement among local authorities in the coal fields.

First prize for advanced socialist planning goes to Doncaster, which sent a team of large young men in T-shirts to mingle with the Morning Star sellers at the National Union of Mineworkers' annual conference in Inverness, handing out leaflets proclaiming Doncaster as the natural new home for the NUM.

The present building at 222 Euston Road is being shaken to bits by heavy traffic and is anyway too small for the expanding services offered by the union.

The Doncaster leaflet, prepared in anticipation of the decision on Tuesday, congratulates the delegates on the wisdom of their vote and tells them that the town has three cinemas, a theatre, lots of pubs and clubs, a real ale and a third division football team.

One feature, however, may not find favour with Arthur Scargill, the unions president. The leaflet refers, with evident pride, to the famous Doncaster race course — "a group one course with few equals anywhere"—which was a favourite resort of Lord Gormley, the past president.

Gormley is Scargill's least favourite union leader and the conference passed a motion which effectively censured the newly-enhanced Joe soon after

they had voted to move away from the flesh-pots of London.

African envoy

There is a strong tip that Algeria's next ambassador to London will be Redha Malek. The name may not be familiar outside diplomatic circles—but it certainly commands respect and affection in Washington where he has been ambassador since 1979 and played a key role in the release of the U.S. hostages from Tehran.

Malek's appointment would be a clear indication that Algeria wishes to upgrade its relations with Britain. Aged 52, a veteran of the war of independence against France, he is one of his country's most distinguished diplomats.

Malek edited the Front de Liberation Nationale's daily El Moudjahid when it was printed in exile in Tunis between 1957 and 1961; and he became the spokesman for the Algerian Provisional Government (GPRA) during the negotiations which led to independence 20 years ago.

From 1970-77, he was ambassador to Moscow where he and his family—his wife is a cousin of Algeria's Foreign Minister—with characteristic application all learned to speak Russian.

Malek always appears to be doing more jobs than one. While in Moscow, he also wrote the Algerian National Charter which is widely regarded as one of the foundation stones of modern Algeria.

Buy Midland Bank shares, a colleague recently returned from Los Angeles advises. A placard hanging next to the Hope Street offices there of Crookley Bank Midland's North American subsidiary—proclaims "Jesus Saves."

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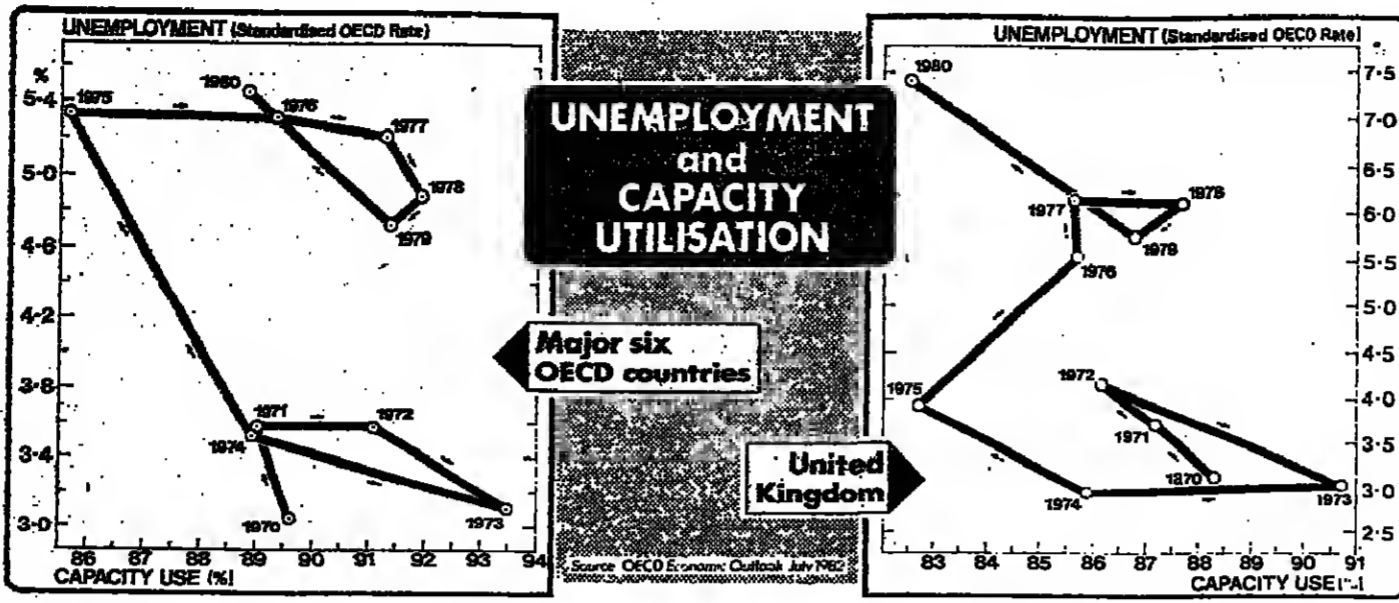
Observer

ECONOMIC VIEWPOINT

A framework for a stimulus

By Samuel Brittan

THERE IS said to be an argument in the Treasury and the Bank of England between those advisers who want to take a risk with the exchange rate in order to reduce British interest rates and those who believe that a strong pound is an essential prop in the battle against inflation.



The high level of real interest rates is one among several pieces of evidence suggesting a shortage of potential capacity. The two 'oil shocks', other changes in input prices, technical progress, and shifts in the composition of demand have all made a good deal of existing plant and equipment obsolete.

For instance, a 32 per cent degree of capacity utilisation was associated in the UK with an unemployment rate of 4 per cent in 1975, but one of 7 per cent in 1980.

Those who want to reduce interest rates are thinking not only of the direct stimulus that lower interest rates would provide for activities such as stock building and construction. Some among them also think that a lower pound would in itself be directly useful for the boost it would give to competitiveness.

Readers will have no difficulty in imagining for themselves the slogans used on either side of this argument. My own view is that it will never be resolved at the level of policy instruments and a shift is needed to the level of policy objectives.

Interest rates, exchange rates and fiscal policy are all instruments for influencing demand. It is not a bit of good becoming bogged down in an argument about means until we have made up our minds in which direction to exercise this influence.

The chart shows how, both in Britain and in the six main countries of the OECD combined (the U.S., Japan, Germany, France, Italy and the UK), a given degree of capacity utilisation has been associated with successively higher unemployment rates.

There are many official hints that this year's inflation rate will be lower than the official forecast of 9 per cent. Let us put it at 8 per cent (which might be 7 per cent on the 'GDP deflator'). It also looks from CBI surveys and other evidence as if output will grow by between 0 and 1 per cent instead of the 1 to 2 per cent originally forecast by the Treasury.

Thus the main bottleneck to the way of expansion may no longer be skilled labour, as in the past, but lack of adequate physical capital. The OECD concludes that an economic recovery which brought a return to past levels of capacity utilisation would not be sufficient to absorb the labour market slack.

Obviously I am suggesting a stimulus (for the first time in well over a decade) but in the context of a reaffirmation in convincing and comprehensible terms of the Medium Term Financial Strategy (MTFS).

might be well within the safety margin.

This last figure includes the demand-boosting effect of any interest rate reduction; and any citation of it without reference to the overriding importance of staying within the MTFS framework would be a cynical and politically motivated misrepresentation.

Priority should of course be given to measures with a longer-term employment-increasing potential. Interest rate reductions on their own may well stimulate labour-saving rather than labour-using investment.

Labour-using investment will be encouraged, as the OECD points out, by anything which reduces labour costs either relative to capital costs or relative to value added. This seems to argue strongly for the VAT-NIS range of measures. In contrast to exchange depreciation, they have the advantage of reducing prices and inflationary expectations and thus encouraging wage moderation.

It would be possible for a full year revenue cost of £3bn either to abolish the remaining 2 per cent NIS completely or to reduce VAT from 15 to 12 per cent. The latter would reduce the RPI by 1 to 1 1/2 per cent overnight and bring 6 per cent inflation within sight.

Lombard

Palestine—an idea which will not die

By Alain Cass

THE ISRAELIS have destroyed much of Tyre and Sidon and are now at the gates of Beirut in a blitzkrieg called 'Peace for Galilee'. The Palestinians have been smashed as a fighting force and Israel, the unchallenged superpower in the area, is poised to impose its will on the Arabs. What do the Israelis hope to achieve?

There seem to be three major objectives. The first is to create a stable, neutral and neutral Lebanon as a buffer. The second is to demoralise the Arab extremists who oppose Israel's right to exist.

The third is to destroy the Palestine Liberation Organisation, standing on the West Bank and in the Jordan, the emergence of an alternative Palestinian leadership with which to negotiate a 'soft' autonomy agreement. Let us examine these options.

Rebuilding Lebanon: the idea that this charming but wholly artificial entity created in 1920 by the French was a haven of sectarian coexistence before the Palestinians arrived in the early Seventies is a fiction to anyone who knew it.

organisation offers instant martyrdom. Elsewhere what remains of the PLO will regroup in a determined, more desperate and therefore more dangerous, struggle. The Palestinians will have no weapon but terrorism left to make their point.

It is also likely to be more, not less, difficult for the moderates in the Arab world, open in support of peace with Israel, to convince their own people, let alone the PLO, of the benefits of a Palestinian state which is a Republican — an indispensable article of faith.

There is another, more new one, Iran, under the ayatollahs, who the Arab world to have with a commitment to Iran alongside the PLO in Lebanon. An eventual 'holy war' — a holy war — against Israel in which Iran and the Arab world set aside their admittedly profound differences can no longer be entirely excluded.

The fact is that the Israelis are not out to make peace but to buy time. They are, understandably, preoccupied with their own security; they are also convinced that Israel's continued existence and Palestinian self-determination are mutually incompatible. In this light their actions in Lebanon have a certain, brutal logic.

But eventually time will run out and the thorn of Palestinian self-determination will have to be grasped. The Palestinians, like the Jews, will be back because they have nowhere else to go. This is because Palestine, like Israel before it, is an idea. And Mr Begin of all people, should know that you cannot kill an idea.

Unstable

The Arab world is characteristically unstable. What opportunities for less than the Palestinian populations, can now afford to negotiate over the modern ruins of Beirut? As for the West Bank, what are the life of a Palestinian who has deals with the Israelis?

Exploited

Lebanon, for all its virtues as a blend of east and west, was shot through with inequalities, corruption, religious tension and political extremism. It was dominated by the Maronite Christians who set themselves apart from the Arab world. It was exploited by the Arab world as a playground for their petty rivalries. The Lebanese army was always, and remains vulnerable to sectarianism.

The Palestinians, unwelcome though they were, were merely a catalyst for the 1975-78 civil war. Removing them will only remove one source of tension, but the root causes which are now more deeply embedded than ever in the Muslim and Christian ghettos.

Insulating the extremists: what the Israelis are doing in Lebanon can only create more extremism. The orphans of all people, should know that you cannot kill an idea.

Letters to the Editor

Potentially misleading historical information

From Professor Walter Reid. Sir.—In making decisions and measuring performance managers and investors make use of information which may be expressed in physical volumes, in cash flows or, especially where many transactions are aggregated, in the form of accrual accounting numbers. When prices are stable the signals given, over time, by the different measures are consistent. Under inflationary conditions the volume and cash flow measures remain current but historical cost accounts contain a mixture of current and non current data and give signals which can easily confuse users. This problem is widely recognised and, following lengthy debate, SSAP 16 was

introduced which requires large companies to publish at least supplementary current cost information. Both in this country and in the U.S. experience is being gained in the preparation and use of current cost accounts. As knowledge about the practical application of the new accounting rules is gained, the problems which are being experienced will be resolved and revised accounting standards reflecting the needs of different kinds of businesses can then be developed. This is a challenging period for all those who are involved—accountants, managers and other users of accounts—and it is both surprising and depressing that a group of accountants within the Institute of Chartered Accountants should at this stage

propose a resolution calling for the immediate withdrawal of SSAP 16. They offer nothing in its place. They appear to be content with potentially misleading historical cost information. I can only hope that the accounting profession which in the past has shown great ability in developing and adapting accounting systems to cope with the increasing complexity of the business environment will show its strong disapproval of this negative resolution by rejecting it by a substantial majority. Walter Reid, Professor of Accounting and Financial Control, London Business School, Sussex Place, Regent's Park, NW1.

Taxation and North Sea gas

From the Chairman and Chief Executive, Shell UK. Sir.—In your leading article, 'A Tax regime for North Sea Gas' (July 2), and in your story, 'Norway likely to react to North Sea gas tax move' (July 7), you state that Shell and Esso have been given special tax concessions because they threatened to cancel the Mossmoran petrochemical project. This is not so. The fact is that the 1975 Oil Taxation Act was found to be inadequate when dealing with transfers between affiliated companies of petrochemical feedstock, such as ethane, since the Act stipulates monthly valuation as the pricing basis for such transfers, whereas any such deals between independent companies would undoubtedly be based on long-term price formulae. Had this anomaly not been corrected it would have been impossible for integrated oil/chemical companies to develop petrochemical schemes based on such feedstock.

one either for bringing gas ashore in the most economical way or for providing a firmer footing for the UK petrochemical industry. To my mind projects such as the ELGG and FRIGG systems now being developed by the oil industry offer a better means of achieving these objectives. John Raisman, Shell-Mex House, Strand, WC2.

Trees versus Sheep

From Mr John Campbell. Sir.—As a forester with a family farming background, I look forward to reading John Cherrington's regular comment under 'Farmer's Review.' Sadly, his latest contribution 'Taking Stock in the Hills' (June 25), tends to emphasise sheep versus forestry, when those of us who know the Esk valley and the Scottish borders and the co-operation which now exists between farmers and foresters, much prefer to think of 'sheep and trees.' Both forestry and hill farming are recognised as requiring EEC and Government subsidies within a consistent policy. To suggest that forestry investors have forced up the price of marginal land is merely to admit that there are those who feel that the growing tree is a sound investment. At present in spite of the prospects for sheep meat from the hills — and we all admire the pioneering work of men like Capt. Bennett Evans on Fynalimon, there is still more marginal land available than forestry interests could absorb for planting. A forester's viewpoint might claim that had it not been for forestry in the Esk valley, the local school would be closed. Indeed, this particular geographical area

could well become one of the most efficient forests in Europe, making a very significant contribution to reducing the huge £3,000m per annum import bill for timber and wood products. In referring to New Zealand in a farming context, it may interest readers to know that the future development of many regions in New Zealand will be significantly influenced by the increased forest planting which has taken place during the last two decades. Over 450,000 hectares have been planted in the last 15 years, expanding an industry which already employs over 40,000 people, and in 1980 contributed 9 per cent (\$486m) of New Zealand's total export earnings. Surely we can work together in the hills to ensure that we make the best use of the land available in the interests of the nation and maybe we have some lessons to learn from our New Zealand friends who have both sheep and trees. John Campbell, Group Chief Executive, Economic Forestry Group, Forestry House, Great Hasleby, Oxford.

Misconceptions over profits

From Mr Michael Arrott. Sir.—With reference to your article 'Profits: the great misconception,' July 5, it is obvious things do not change. In 1976 the Charles Barker Study for CBL was published and it showed that the British worker estimated company profits before tax at 30 per cent. It was even more depressing in the same study that a sample of 231 managers estimated it at 20 per cent. What chance does the shopfloor have when their managers are clueless? Recent experience confirms that this figure has not changed much either.

Another view of a chemical company. Sequence 10



Hector Gonzales Aguirre, purchasing manager, talks about his wife Lucila Mora, a chemist with Henkel Mexico.

'At Henkel's Kitchen of the Future,' Lucila does the cooking.

Just up the road from here near the ancient pyramids of Teotihuacan, in Ecatepec, Mexico that's where my wife works, in the Henkel Mexico factory — there, where they make many products that our country urgently needs. Lucila has been with Henkel Mexico since 1961 and has steadily worked her way up. She now heads the research and development lab which Henkel people often refer to as the 'Kitchen of the Future.' That's because new products are constantly being 'cooked up' or developed there. And, of course, tested there. Products such as adhesives. And basic chemicals for the pharmaceutical industry or for leather processing. And the vitally important auxiliary products for the petroleum industry which our country depends on. In my mind, Lucila's professional career has been like the development struggles of our country. She was one of the first women to study at the Mexico City Polytechnic. It wasn't easy, and I am sure everyone expected her to fail. After all, a woman's place was considered to be in the home and with the children. But she proved she could make it. Recently Lucila even travelled to Germany to visit Henkel headquarters in Dusseldorf. While over there she was briefed on all the latest development projects that Henkel has in the works. Now when we sit together in the evenings and Lucila talks about the trip and the many impressions she gathered, our little daughter is all ears. So is my 75-year-old mother-in-law, Josefina. Surely she's thinking about the changes she's seen in her lifetime, bringing opportunities that her daughter and grand-daughter can enjoy. My wife Lucila.



Chemistry working for you.

UK COMPANY NEWS

Companies and Markets

Pauls & Whites PLANNING FOR TOMORROW, YESTERDAY.

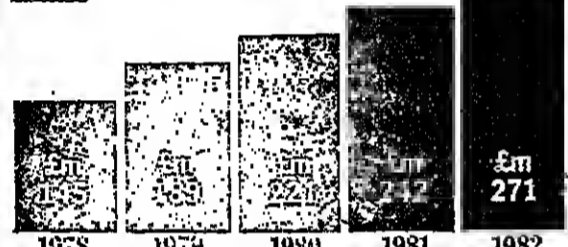
This is the eleventh year in succession that we have been able to announce a further improvement in Group results.

This achievement is the result of yesterday's planning for changing markets and a continued investment programme in plant, products and people - more than 60 per cent of our employees now benefit directly by holding shares in the Group.

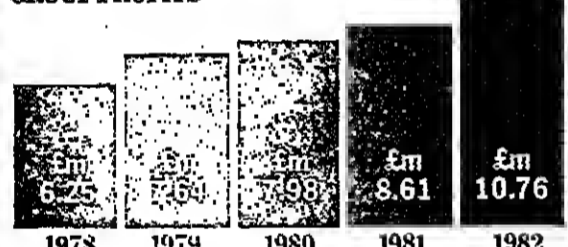
Last year, this philosophy meant that:

- ◆ the benefits of modern plant, computerisation and improved marketing gained us an increased share of the animal feed market.
- ◆ in malting, further penetration of overseas markets has led to increased exports, offsetting reduced demand from UK brewers and distillers.
- ◆ the concentration of production facilities has enhanced our position in the food flavours industry.

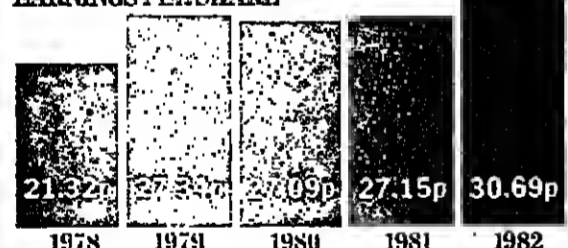
SALES



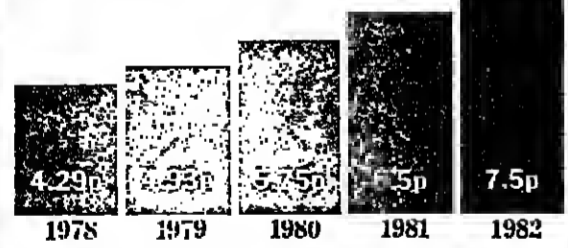
GROUP PROFITS



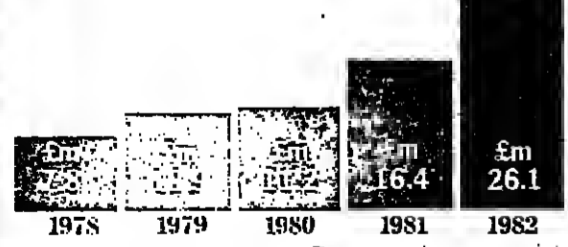
EARNINGS PER SHARE



DIVIDENDS



EXPORTS



For tomorrow, this places the Group in a strong position to continue to serve British agriculture and the food and drinks industry worldwide, producing malt, animal feed, food flavours, hop extracts, caramel, flour pigs, seeds, vegetable oil and maize products.

Copies of the Report & Accounts can be obtained from: The Secretary, Pauls & Whites plc, 47 Key Street, Ipswich, Suffolk.



Pauls & Whites

J. Waddington deeper in the red: payout cut 5.5p

A SHARP downturn in the second six months left John Waddington deeper in the red for the full year to April 3 1982. At the pre-tax level the group incurred a loss of £226,000, compared with £319,000 for the previous 53 weeks.

There was a swing in the second half from profits last time of £705,000 to losses of £552,000. Full year turnover declined from £48.3m to £44.15m, excluding figures from the Valentines group which was sold in October.

The dividend is being cut from 6p to 5.5p net per 25p share—the interim was omitted (2.5p). The directors say the payment of a small dividend is justified by the group's recovery prospects. Stated loss per share was 8.57p (13.64p earnings).

At the trading level the group, whose interests include printing and packaging, games, playing cards, and greetings cards, turned profits of £207,000 (£407,000) again excluding the Valentines side.

Losses from games dropped from £2.3m to £200,000—reflecting cessation of sales from Videomaster and Waddington's U.S. subsidiary, which amounted to nearly £2.9m in the previous year.

The pre-tax figures were

stock after taking account of redundancy costs of £413,000 (£207,000) and lower interest charges of £720,000 (£1.69m). Included in the comparable results was a £1.1m profit from Valentines.

A split of sales and trading profit or losses by activity shows: packaging and printing £31.35m (£34.35m) and £227,000 (£217,000) and games £12.77m (£13.86m) and £20,000 loss (£2.32m loss).

Tax for the year took £56,000 (£574,000 credit) and extraordinary debits accounted for £382,000 (£265,000 credit)—the relocation costs of Subuteo plus a £200,000 charge for the withdrawal of the successful game Bombshell following controversy when a bomb disposal officer lost his life in London's Oxford Street.

At the attributable level there was a loss of £925,000 (£264,000 surplus). Ordinary dividends will absorb £31,000 (£374,000).

comment

Having finally stemmed losses on electronic games and in the U.S. Waddington ran into what most regarded as the worst Christmas for toy trading on record. Its impact was eased by good performance by traditional

games lines and cost cutting—that did not involve redundancies. The biggest problems arose in the printing and packaging activities which now constitute the major proportion of the business. A downturn in demand for packs used for up market products and dumping by Continental producers led to severe pressure on margins and reduced market share. This situation is believed to be temporary and much of the group's capital spending of a little below last year's £21m will be devoted to new machinery for this division. Packaging demand has picked up recently and there should be gains from the division's manpower and other cutbacks. Also a move down market should aid games sales.

But other rough Christmas is in view and with borrowings likely to remain unchanged at £6.3m, the interest burden will again be heavy. So hope of any significant improvement overall this year is slim. However, a new plastic can development, among several promising new products, could take off dramatically if some normality returned to aluminium prices. Yesterday's disappointing results and the nominal dividend sliced the shares by 6p to 96p.

Ashley's profits fall £0.2m

ALTHOUGH THERE was a return to profitability in the six months to April 30 1982 Ashley Industrial Trust reported pre-tax profits £201,000 lower at £191,000 for the year. The trading period, however, has been extended to cover the 17 months ending September 30, 1982.

A second interim of 2p net, together with the 2p interim already paid, makes 3.5p per 25p share to date. For the year ended April 30, 1981, total payments were equivalent to 2.917p after adjusting for the one-for-five scrip.

Turnover for the year improved from £3.33m to £3.99m, but after-tax profits were down

from £285,000 to £191,000. There was also an extraordinary debit of £10,000 (£27,000 credit). Stated earnings per share fell from an adjusted 9.44p to 6.35p.

At mid-year, the company reported a pre-tax loss of £51,000, against a £168,000 profit which excluded results of Thames Plywood Manufacturers.

Ashley, whose ultimate holding company is Choullarton, is engaged in the manufacture of plywood and plywood products, the leasing of freight containers and retailing of lawn mowers.

In addition to the 12 months results, the company announces that it has contracted to buy 50.99 per cent of Iver Film Ser-

VICES from Amalgamated Film Enterprises, a wholly owned subsidiary of Choullarton. The consideration is 2m Ashley ordinary shares. The middle market quotation of these shares on July 1, 1982 (the date the contract was signed) was 36p.

As a result of the purchase, Choullarton's interest will increase from 51.5 per cent to 70.9 per cent. Iver has been engaged in the exploitation of film rights through the media of video cassettes since 1979. Pre-tax earnings for the years to end September 1980 and 1981 were £40,182 and £154,895 respectively. Profits for the current year are forecast at £401,000.

Reshaped Tesco plans peak £119m spending

FOLLOWING a major reshaping of Tesco Stores (Holdings) over the last five years the group is now "leaner and fitter" and in a position of strength for the 1980s and 1990s, says Mr Leslie Porter, the chairman.

During 1981/82 the group spent £98m mainly on new store development and refitting of existing stores and the capital expenditure of £119m planned for the current year will see the peak of the group's spending, says the chairman.

Net borrowings have been cut from £63m to £31m at the year end which together with lower interest rates have brought about a reduction from £15.7m to £8.6m in net interest payable. This helped to increase pre-tax profits from £35.6m to £42.7m in the year ended February 27,

1982. Sales rose from £1.92bn to £2.1bn.

Since 1977 the group has concentrated its resources in a £440m expansion programme. This has entailed the building of some 76 stores, company acquisitions and a re-fit and refurbishment programme. Mr Porter says that a change of emphasis has resulted in the closure of 273 of the smaller stores. The overall effect has been to increase selling area from 5.2m sq ft in 1977 to 7.2m sq ft, while reducing the number of trading units from 722 to 544.

Stockturn continued to improve during the year. While turnover increased by the equivalent of 11.7 per cent, year-end stock levels were only 4 per cent higher at £164.8m. Meeting, Savoy Hotel, July 30 at noon.

Technology Inv.

An unchanged dividend total of 4.5p net, with a maintained final of 2.7p, is being paid by the Technology Investment Trust for the year to May 31.

Stated earnings per 25p share are down from 4.34p to 3.99p, while net asset value is given as 21.2p (20.8p).

Revenue fell from £1.31m to £1.21m, before tax of £419,001 (£453,232). Gross revenue totalled £1.33m (£1.42m).

Ellenroad Mill

Attributable losses of Ellenroad Mill, spinner of cotton and man-made fibres, decreased from £139,068 to £59,056 for the year ended March 31, 1982, on a reduced turnover of £3.6m, against £4.04m.

Loss per 25p share was down from 6.54p to 3.16p. There was no tax (same). An extraordinary debit last time took £6,580. The dividend is again omitted in the last payments were in respect of the 1978-79 year.

Current payment	DIVIDENDS ANNOUNCED			
	Date	Corre- year	Total for year	Total for last year
Ashley Industrial 2nd Int	2 Oct 8	2.4	—	2.92*
Dunne Invest ... 2nd Int	3 Aug 27	2.4	—	3*
Hollas	2 Oct 1	2*	3*	3*
Technology Inv.	2.7 Aug 26	3.7	4.3	4.3
J. Waddington	0.5 Sept 4	3.52	0.5	6

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM Stock, 8.5p to date in 17 months period.

Income rise for Anglo-African

PRE-TAX INCOME for the Anglo-African Finance Company rose from £87,295 to £173,013 in the six months to January 19, 1982, and associated companies' profits rose from £404,067 to £574,280.

Earnings per share are stated higher at 6.62p (5.17p). Tax took £36,700 (£17,000). No interim dividend is to be paid again, but the directors consider that the company's profits for the year will be satisfactory and expect at least to be able to maintain the dividend.

The directors of this holding company with security dealing interests say that increased earnings for the six months reflect a reduction in share losses by its associate Dewhurst Dept and improved results from overseas associates.

However, overseas results are not expected to be as good in the second half, as they have been affected by a worsening economic climate.

Ozalid Group

Ozalid Group Holdings, a wholly owned subsidiary of Oca-vo der Grinten of the Netherlands, reports a pre-tax profit of £1.23m in the half year to May 31 1982, after losses of £2.39m in the comparable period last year. No tax is payable.

Operating profit for this holding company with interests in the repatriation industry was £1.4m (loss £2.07m) after depreciation amounting to £557,000 (£978,000). Turnover fell from £24.25m to £22.14m.

WHEWAY WATSON

Interest charges at Wheway Watson Holdings were reduced to £680,000 for the year to April 3 1982, against £892,000 previously. Because of an agency error, the figure in Tuesday's report was stated as £69,000.

Ferranti forecasts another good year

AFTER PUSHING up profits by 31 per cent in 1981-82 Ferranti the electronics group, is forecasting further growth in the current year.

Mr B. Z. de Ferranti, the new chairman, says in his annual statement with the full accounts that "although we do not underestimate the difficulties of competition which we face at home and overseas we believe that 1982-83 will be another year of good progress."

In 1981-82 the group reported pre-tax profits up from £15.08m to £23.5m, after lower net finance charges of £42,000 (£2,07m). Turnover was 13 per cent higher at £306.9m.

The chairman says a strong cash flow in the second half resulted in a net cash inflow during the year and cash deposits exceeded borrowings at the year end. Deposits were £19.8m (£11.77m) and after borrowings there were net deposits of £8.19m (£1.04m). This position was achieved despite a total of £22m capital expenditure during the year.

At the year end there was further capital expenditure contracted for £2.74m and £8.85m was authorised but not contracted.

The chairman says the main electronics business achieved record levels of output and new orders and a trading profit increase of 35 per cent. The civil computer systems business, with an order increase of 40 per cent, was particularly encouraging.

Trading conditions in the engineering division, however, have been extremely difficult, and an increased level of redundancy costs, has been incurred. Economics and a higher level of orders mean that this division can look forward to improved results in the current year.

The chairman says that in the UK Ferranti GTE, a joint venture company, has been formed in partnership with General Telephone and Electronics Corporation of the U.S. to manufacture and market telephone equipment including PABX's. The chairman says this company has made excellent progress in its first six months and is well placed to take advantage of the liberalised market.

A professional revaluation of the group's properties at March 31 1982 disclosed a surplus over book value of £18m.

Meeting, Millbank Tower July 23 at 12.15 pm.

See Lex

Yearlings total £16.1m

Yearling bonds totalling £16.1m at 12 1/2 per cent redeemable on July 13, 1983, have been issued this week by the following local authorities.

- Great Grimsby Borough Council, £250,000; King's Lynn and West Norfolk Borough Council, £200,000; St. Helen's Metropolitan Borough Council, £500,000; Torfaen Borough Council, £250,000; City of Norwich, £750,000; South Buckinghamshire District Council, £250,000; City of Liverpool, £2m; Dundee District Council, £500,000; Glasgow District Council, £1m; Manchester, £1m; Beverly Borough Council, £500,000; Camden Borough, £1m; Redbridge Borough of London, £1m; Congleton Borough Council, £500,000; Dudley Metropolitan Borough Council, £750,000; Royal Borough of Kensington and Chelsea, £500,000; Barnsley Metropolitan Borough Council, £1m; Cynon Valley Borough, £500,000; Greater Manchester Passenger Transport Executive, £500,000; London Borough of Greenwich, £1m; Highland Regional Council, £1m; Preston Borough Council, £500,000; Test Valley Borough Council, £500,000.

Hollas finishes £0.7m lower

REDUCED second-half profits of £604,000, against £1.2m, left Hollas Group with a pre-tax surplus down from £1.2m to £1.1m for the year to March 31. Turnover fell slightly from £35.81m to £35.13m.

However, the directors of the textiles and man-made fibres concern are confident that the company will improve its profitability given even moderately helpful trading conditions.

The extra experience and skills of the management and design teams have resulted in much healthier order books than at this time last year, they add. The final dividend of 2p means the total is effectively maintained at 3p. Earnings per 5p share are shown to have fallen from an adjusted 5.5p to 5.3p. Net tangible assets per share are effectively unchanged at 35p.

The tax charge rose from £232,000 to £275,000 and there is a £250,000 provision for ACT this time.

CCA pre-tax profits came through at £1.25m (£1.55m).

comment

Five years of steady profit growth at Hollas Group has come to an end with a one-third decline in pre-tax profits. The fall in the

value of the pound has hurt the Fortwell garment importing and distribution subsidiary by increasing costs. Fortwell accounts for the majority of turnover and a proportionately greater share of profits. Customers have been reluctant to pay the full rise in costs and while Fortwell's role as a middleman not carrying large amounts of speculative stock, has limited the damage, extra costs have had to be carried. However, the main problem lies with the Threllys household textile business. Most of the output goes through a direct mail order company and ironically margins have been cut by import competition. Since the year end, Hollas has closed its Yorkshire plant and reduced the Threllys manufacturing workforce from 350 to 150. The company's hopes for improved performance lie in producing better designed and more expensive products that will be less prone to price competition, and secondly waiting for the upturn in the share capital gearing has fallen from 36 per cent in 1981 to 25 per cent with a £m plus cash inflow from last year's acquisition of Town and County. The shares rose 3p to close at 39p and yield 11.6 per cent.

Further progress seen by BPB Industries

THE SHORT term outlook for BPB Industries, the building materials, paper and packaging group, is for further progress, says Mr F. G. Flood, the chairman, in his annual statement.

However, he cautions that it would be unwise to expect rates of growth similar to last year, which included considerable elements of profit associated with re-adjustment and recovery from the first impacts of the recession felt in 1980-81.

As reported July 1, pre-tax profits for the year ended March 31, 1982, climbed from £3.1m to £56.5m, on higher turnover of £405.8m (£381.4m).

Current activity in the group's UK business indicates some further improvement in results in the short term. Paper and packaging are likely to

remain difficult areas, but there is some expectation of a modest upturn in construction together with further penetration of the market by the building materials side.

Except in Canada, the group's overseas activities have all made a good start to the year, but little or no improvement in trade is expected for 1982-83 in most of the foreign countries in which BPB operates.

The longer term outlook for the group as a whole remains excellent. BPB is in a strong position to meet any increase in the market for building materials with much improved efficiency and the board continues to be optimistic about the future of the newer ventures.

Meeting: Ferguson House, 15 Marlybone Road, NW, July 30 at noon.

Youghal Carpets warns on first-half trading

THE FIRST half year at Youghal Carpets (Holdings) will not be good, warns Mr Michael McStay, the chairman, and while every effort will be made to improve the second half, no guarantee can be given on this, he tells members in his annual statement with accounts.

The board's overall view of the long term prospects of this Cork-based carpet manufacturer is reasonably good, provided there is an early end to recession. Mr McStay says 1982 is not going to be any easier than 1980-81 and "it would be foolhardy to predict a return to profitability this year."

As reported March 27, the group made pre-tax losses of £377,000 for 1981 (£2.54m) with the hoped for climb-back to profits seriously set back by the economic depression in all markets.

The chairman reports that cost reductions have been achieved and productivity has been improved, but the company still has an excessive amount of overcapacity, which is expensive and will need adjustment if there is not an upturn in the near future. The group's accounts show a reduction in shareholders' funds from £7.52m to £6.98m and in

net current assets from £12.11m to £8.03m. Bank advances and loans were reduced to £3.78m (£12.17m).

Meeting: Youghal, County Cork, July 29, at noon.

A. RUSSELL

A provision of £75,000, compared with £63,000, was made by Alexander Russell for the employee share scheme in the year to March 31 1982. Because of an agency error the figure was given as £765,000 in Tuesday's edition.

THE TRING HALL USM INDEX	
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 - ▷ Current activity indicates some further improved results in the short-term and longer term outlook remains excellent
- F. Geoffrey Flood Chairman

Year to 31st March	1982	1981
	£ million	£ million
Sales	406	361
Profit before tax	56.5	42.1
Attributable profit (after tax)	31.5	30.2
Earnings per share	37.5	32.4
Dividends per share	10.5	9.0

Copies of the Annual Report and Accounts may be obtained from the Secretary, Ferguson House, 15/17 Marlybone Road, London NW1 5JE.

Application has been made for grant of permission to deal in the Unlisted Securities Market on the Stock Exchange in the undermentioned securities. It is emphasized that no application has been made for these securities to be admitted to listing.

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8 July 1982

COMMODITIES AND AGRICULTURE

Indonesia may miss rice target

JAKARTA — Indonesian officials and foreign experts believe the country's 1982 rice crop might be up to 4m tonnes short of the record 25m tonnes predicted at the beginning of the year.

The government estimate was 750,000 tonnes higher than last year's bumper harvest, but yesterday Agriculture Minister Sudarsono Hadisepuro was reported as saying merely that it would be "more than 22m tonnes."

Western agricultural experts say the lowered predictions are caused by a harsh dry season in the country's main rice producing areas.

Satellite reports for June show that Java, North Sumatra and Sulawesi received only between 10 per cent and 30 per cent of average rainfall for the month. Since there are still large areas of low-quality irrigation in the rice bowl regions, this will mean yields below last year's levels, they say.

Last year, for the first time in Indonesia's modern history, the country achieved self-sufficiency with a 22.3m tonnes harvest.

Mr Hackman, who described the proposal as his parting gift to the Council, said it was vital to wash doubts that cocoa bought by the buffer stock would not effectively withdrawn, with operators aware that supplementary measures to support the market could be introduced until buffer stock purchases reached 250,000 tonnes.

Cocoa chief proposes market support plan

BY JOHN EDWARDS, COMMODITIES EDITOR

A DRAMATIC new proposal, aimed at restoring buffer stock control over the cocoa market, is to be put by the retiring executive director, Mr Kwesti Heckman, to next week's meeting of the International Cocoa Council.

Under Mr Hackman's plan, the \$75m loan from the Brazilian bank consortium would not be used to buy cocoa on the market. Instead it would be used to buy on a deferred-payment basis a further 150,000 tonnes before the end of 1982-83 from the producer members of the Agreement, raising the total buffer stock, which already holds over 100,000 tonnes, above the key figure of 250,000 when supplementary measures to support the market can be implemented.

Under the scheme, the buffer stock manager would make an initial payment of 25 cents per lb of delivery of the beans to a designated warehouse in the country of origin, which would be responsible for rotating the stock to maintain quality standards. On the sale of the cocoa (at the higher intervention level) the buffer stock would pay the balance due to the producer.

He added that to reinforce the operation, the Ivory Coast would be asked to hold corresponding quantity of cocoa in its warehouses. This cocoa would not be part of the buffer stock, but Ivory Coast would be asked to hold prior consultations with ICCO Secretariat before disposing of these special stocks. Mr Heckman said a move of this kind would restore market confidence and might be the first step in persuading Ivory Coast to join the Agreement—a essential ingredient for the future of the pact.

Mr Heckman claimed that the producers had little to lose under the plan, and a lot to gain. The \$75m loan from the Brazilian banks would be used to buy an additional 40,000 tonnes, after taking into account the cost of delivery, storage and rotation. He noted that the buffer stock was moving to pay enormous sums simply to rotate the present stock.

Under his scheme, the producers would be responsible for rotating the stocks held back, but even where they did not have adequate storage facilities, this would be possible by the normal replacement of old crop with new.

An important additional advantage for producers was that they would be paid some cash in advance and, if the scheme worked, their total earnings would increase by \$47m in the 1982-83 season alone. If existing market conditions remained, prices in 1982-83 are expected to average around \$3 cents a lb. But if the proposed scheme was successfully implemented the average would rise to 102 cents.

Under the deferred-payment scheme the purchase of 150,000 tonnes of cocoa would cost \$83m, the bulk of which would come from the Brazilian loan. The remaining \$8m could be obtained by raising the buffer stock levy from 2c to 3c a lb, without recourse to additional borrowing, although this is not so essential a plank in the Heckman plan.

EEC still limiting sugar sales

By Terry Povey

THE EEC COMMISSION at its regular weekly tender yesterday maintained its policy of controlled releases of sugar on to the market by authorising the sale of 31,000 tonnes of whites and 9,000 tonnes of raws.

The maximum export rebate was set at 29.15 cents per 100 kilos, the equivalent of \$160.25 per tonne, for the white sugar. The Community intervention price for the main growing area is \$318 per tonne.

On the London futures market prices fell yesterday with the October position down almost 25 on the previous day's close. In the morning the Loodoo daily price was set at \$118 per tonne, up £2 on the previous day primarily on the basis of the steeper prices in New York overnight.

S. Africa seeks to double wool exports

PRETORIA — South Africa aims to double wool exports to the Far East within the next few years, Wool Board Managing Director Pieter van Wyk said yesterday.

He said Europe would remain the main market for South African wool because of a relatively fast shipping service, but within a few years the Far East should be taking around 6 per cent to 7 per cent of exports compared with about 3 per cent at present.

Mr van Wyk said Japan will be South Africa's biggest wool export market within the region, but South Korea, Taiwan and Hong Kong will also be taking more.

Far East interest in South African wool has grown as freight rates have become more competitive and since the introduction of containerisation made offloading easier, he said.

Watchdog's future in the balance

BY NANCY DUNNE IN WASHINGTON

THE NEW, long-awaited stock index futures and a proposed fee on futures trades have emerged as big stumbling blocks in the reauthorisation hearings of the Commodity Futures Trading Commission (CFTC).

In the unlikely event that the CFTC fails to get a Congressional go-ahead by September 30, the agency will go out of business, and the structure of federal futures regulation in the U.S. will be shattered.

The user fee proposal was put forth by the Administration which wants the Commission's \$20m annual costs paid by the traders who use the market regulators. The industry has fiercely resisted the fee, and its arguments have prevailed thus far, because the National Futures Association, its infant self-regulatory organisation, is to be funded by a similar charge.

Impact

As it stands now, both Congressional committees, which supervise the CFTC, have legislation concerning it, but have rejected the fees and instead have approved a two-year study of the issue. However, Sen William V. Roth of Delaware will add a floor amendment to restore the fee, and indications are the vote may go either way. The administration has hinted that it awaits any CFTC bill without a user's fee in it.

Even more potentially lethal to the CFTC's existence is the Stock Index Future, which insiders expect to have an important impact on the commodities markets and which many critics call "a giant, white-collar numbers game."

Many Congressmen have become increasingly restive about the blurred distinctions between securities trading and the trading of financial futures.

Stone that stock index contracts, which offer hedging potential for stock traders, may lead investors away from "solid" securities to gamble on the commodities markets. A provision funding a study of the effect of the futures market on the capital market and the U.S. economy is now in the reauthorisation legislation.

"At the heart of our concern," "mittee hearing," is the proliferation of stock-index contracts and options and their effects on capital formation. It is impossible to overstate the danger to investment protection and market stability that is being created by a highly leveraged and highly complex instrument such as a future or an option or an equity index."

Super agency

Having passed through all bearings in both Houses, the CFTC legislation is awaiting scheduling before it comes up for votes in both Houses. Once it passes (and it is expected to), a conference committee will have to decide whether to have the agency for two years as the Senate wants, or four years the House legislation provides.

Meanwhile, legislators of all persuasions are coming to believe in the concept of one super agency, combining the SEC and the CFTC, to supervise all U.S. trading. The betting is on a four-year reauthorisation bill because the presidential elections in two years will allow insufficient time to consider a concept so irksome to most futures traders.

"The CFTC may not be perfect," says one industry lobbyist, "but at least it is ours."

September jute pact meeting planned

NEW DELHI—Jute producing and consuming countries will meet in Geneva towards the end of September to finalise an International Jute Agreement, Indian Textile Secretary A. K. Dutt, said yesterday.

He said jute exporting countries that met in Bangkok in May had agreed to form an international pact to help stabilise prices on the world jute market.

Meanwhile, India and Bangladesh, the main jute producing countries, had made some progress in bilateral talks on cooperation in marketing jute goods, commerce minister Shivraj V. Patil told a parliamentary committee.

Blow to N.Z. butter exports

BY LARRY KLINGER IN BRUSSELS

NEW ZEALAND'S economically important but controversial programme of continued butter exports to the EEC received a setback yesterday when the European Commission announced proposals for a lower-than-expected level of imports for next year.

Under pressure from both its French and Irish members, the Commission rejected suggestions from its own agriculture directorate for 90,000 tonnes of New Zealand butter imports in 1983, proposing 89,000 tonnes instead.

British commodity market

BASE METALS BASE-METAL PRICES edged higher on the London Metal Exchange mainly reflecting the initial weakness of sterling against the dollar. Lead prices were held steady to 8025 before closing the late lead at 8025 while LEAD was finally 8225 and ZINC 2412.5. TIN rose to 25,000, closed at 25,000. The metal demand, ALUMINIUM responded to persistent Commission House buying interest and closed at 5564. NICKEL ended the day at 22,995.

SILVER Silver was fixed 10.65p an ounce lower for spot delivery in the London bullion market yesterday at 10.65p. U.S. spot silver prices were fixed lower: spot 552.1c, down 32.9c; three-month 574.5c, down 33.7c; six-month 585.8c, down 34.5c; and one-year 597.1c, down 35.3c. The metal opened at 324-327p (548-550c) and closed at 320-321p (544-550c).

PRICE CHANGES

Table with columns for Commodity, Unit, and Price Change. Includes items like Aluminum, Copper, Lead, Tin, Zinc, and various grades of metal.

AMERICAN MARKETS

Table showing price changes for various commodities in the US market, including heating oil, sugar, and various metals.

LONDON OIL SPOT PRICES

Table showing spot prices for various oil products in London, including Arabian Light, Arabian Heavy, and various grades of fuel oil.

GAS OIL FUTURES

Table showing futures prices for gas oil in London, including various grades and time periods.

BRITISH COMMODITY MARKET

Table showing prices for various British commodities, including base metals, silver, and cocoa.

SILVER

Table showing silver prices in London, including spot, three-month, and six-month rates.

RUBBER

Table showing rubber prices in London, including various grades and time periods.

SOYBEAN MEAL

Table showing soybean meal prices in London, including various grades and time periods.

GOLD MARKETS

Gold fell \$31.30 ounces from Tuesday's close to the London bullion market yesterday to finish at \$3061.307. The metal opened around its best level of the day at \$307-308 and declined gradually throughout the day to finish close to its lowest level with the fall reflecting a sharp rise in U.S. interest rates and the dollar.

LONDON FUTURES

Table showing futures prices for various commodities in London, including gold, oil, and various metals.

COFFEE

Table showing coffee prices in London, including various grades and time periods.

COFFEE

Table showing coffee prices in London, including various grades and time periods.

SUGAR

Table showing sugar prices in London, including various grades and time periods.

INDICES

Table showing various financial indices, including the Financial Times, Dow Jones, and others.

FINANCIAL TIMES

Head Office: The Financial Times Limited, British House, 30 Cannon Street, London EC4A 3DF. Tel: 01-5747. Telex: 330600. Fax: 01-5747.
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INTERNATIONAL & FINANCIAL EDITORIAL & ADVERTISEMENT OFFICES. Lists contact information for various international offices including London, New York, Hong Kong, and others.

Handwritten note in a box: 'مکاتبات' (Maktabat)

North American bank bonds fall sharply

BY ALAN FRIEDMAN
PRICES of North American bank bond issues in the Euro-dollar market were sharply lower yesterday as the sector saw an overall half-point decline in price levels.
The downgrading of six major Canadian banks' paper hit a number of issues, while several U.S. bank names were marked lower on the back of Continental Illinois' prediction of a second quarter loss related to the closure of Penn Square Bank of Oklahoma.

Canadian bank paper downgraded

By Robert Gibbins in Montreal
DOMINION BOND Rating Service, one of two Canadian rating agencies, has lowered its classification of the debentures and securities of the EIB banks, issued by six major Canadian chartered banks.
DBS cited the poor state of the Canadian economy, rising inflation and unemployment, record government deficits and the declining external value of the Canadian dollar, as well as the concentration of large bank loans to a few energy companies now in financial trouble because of reduced cash flows.

Dome slims to fit its reduced means

MR JACK GALLAGHER, chairman and chief architect of Dome Petroleum's fast growth into one of Canada's top four energy groups, remains unflappable.
Ways will shortly be found to enable his company to meet C\$1.3bn (U.S.\$1.01bn) of short-term debt due to Canadian banks by year-end, and by 1984, Dome will have overcome its temporary cash flow problems, he declares.

Robert Gibbins detects some optimism that a top Canadian oil group can survive its cash crisis

The stock market is less sanguine, marking Dome shares down to new lows. Many in the oil sector in Western Canada shake their heads saying that Dome's expansion in the past 10 years has been rapid and ill-advised. Yet some analysts still rate Dome as a good buy, and argue that despite too much reliance on ever-rising oil and gas prices, and reports of Beaufort Sea wells tests that may not stand up to close scrutiny, all will turn out all right.
Meanwhile, negotiations are slowly making progress in Ottawa, Toronto and Calgary towards a refinancing package worth perhaps about C\$1.5bn to help Dome over the hump. The Federal Government, itself often accused of being led by the nose by Dome, and Mr Gallagher, has made clear it is the job of the big domestic banks to put together the rescue package for Dome. It will not participate, at least directly. It has gone as far as guaranteeing through the national oil company Petro-Canada a C\$100m bank loan to Dome Canada, the 48 per cent-owned Dome Petroleum subsidiary, which has taken over most of the group's Beaufort Sea exploration and development assets and will be eligible for major federal exploration incentive grants.
Yesterday Dome received its first C\$110m Petroleum Incentive Program payment, and said it would use C\$100m to retire the bridge financing guaranteed by Petro-Canada.

Ottawa dispels rumours

GOVERNMENT officials in Ottawa, amid yesterday's widespread rumours that further large borrowings by Canada are imminent to boost its foreign exchange reserves, writes Peter Montague.
Rumours have spread through both the Eurobond and Euro-credit markets in recent weeks that Canada was drawing up plans for a large floating rate note and/or a jumbo Eurocredit as a follow-up to its U.S.\$750m bond issue launched last month.
In June, Canada drew heavily on commercial bank standby credits to finance intervention support for the dollar in foreign exchange markets. The drawings, totalling U.S.\$1.6bn, came from \$6.5bn of facilities provided by Canadian (\$3.5bn) and U.S. banks (\$3bn).

Diamond buys out Sigmor for \$240m

By Terry Byland in New York
A FURTHER twist in the saga of energy company takeovers came yesterday when Diamond Shamrock, whose substantial reserves of oil and gas have made it the subject of takeover talk itself, announced that it is paying \$240m for the 79 per cent of the shares it does not already hold in Sigmor, a major petrol refiner and retailer in Texas.
The move strengthens Diamond's own retailing presence and will create a group with annual turnover of about \$5.2bn.
Diamond is offering 0.44 convertible stock for each of Sigmor's outstanding 13.7m shares, with a cash option of \$17.50 for each Sigmor share. The preferred stock is immediately convertible in one Diamond share.
Mr Tom Turner, Sigmor's chairman and chief shareholder, together with his wife, will take Diamond preferred stock for their 9.5m Sigmor shares.

Penn Square crash threatens energy loans

PENN SQUARE, the Oklahoma bank which collapsed last week, bringing hundreds of millions of dollars of losses to lenders and depositors, was known as a high-flyer in the booming energy lending business but also seemed dangerously exposed, bankers said here yesterday.
One banker described it as a "glaring example" of the problems facing many banks which lent heavily to the energy industry during the oil price boom and are now paying the cost, though he doubted that any were in as serious trouble as Penn Square.
The Office of the Comptroller of the Currency, which regulates banks, first identified Penn Square as a problem bank in 1980 and had examined its books at six to nine-month intervals before ordering it to be closed down on Monday night. The bank is now in the hands of a Federal receiver.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday July 13.

Table with columns: STRAIGHTS, Issued, Bid, Offer, Change, Yield. Lists various international bonds like ANK, AMEX, ANZ, etc.

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The Gulf Bank K.S.C.

Advertisement for The Gulf Bank K.S.C. and Interallianz Bank Zurich AG. Text includes: 'and Interallianz Bank Zurich AG have jointly acquired Bateman Eichler, Hill Richards International Limited and subsequently changed its name to GIBA International Limited'.

Canadian trust in legal move against Turbo


Advertisement for Canada Trustco Mortgage Corporation. Text includes: 'CANADA TRUSTCO Mortgage Corporation, a major Toronto-based trust, has taken legal action to have Turbo Resources and the Canadian Imperial Bank of Commerce provide security for a C\$20m loan. The trust company claims that a clause in the agreement covering its \$20m loan to Turbo has been breached by Turbo and the bank. Costly takeover Turbo, a fast-growing Calgary oil and gas company which has integrated into refining and marketing, is now going through a debt restructuring programme because of severe cash-flow problems and a costly takeover. Canada Trustco claims the violation of the loan agreement occurred when Turbo provided security to CIBC for a loan without doing so for Canada Trustco. It seeks repayment of the loan if security is not provided. Another trust company plans similar action in respect of a \$5m loan. Canada Trustco said it took legal action to ensure its interests are protected. The Turbo loan is its only commitment in arrears. Turbo said it will defend its position against both trust companies.'

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Companies and Markets

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In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from July 8, 1982 to January 10, 1983 the Notes will carry an interest rate of 16 1/4% per annum. The interest payable on the relevant interest payment date, January 10, 1983 against coupon No. 4 will be USS421.41.



By The Chase Manhattan Bank, N.A., London Agent Bank.

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European Banking Company Limited (Agent Bank)
 8th July, 1982

Banque Nationale de Paris




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In accordance with the provisions of the Notes, notice is hereby given that for the six months 9th July, 1982 to 10th January, 1983 the Notes will bear an interest rate of 16 1/2 per cent per annum and the coupon amount per U.S. \$100,000 will be U.S. \$8,473.17.

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Listed on the Amsterdam Stock Exchange

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VONTOBEL EUROBOND INDICES

145.76 = 100%

PRICE INDEX	6.72	29.32	AVERAGE YIELD	6.72	29.32
Old Bonds	95.43	94.31	Old Bonds	9.22%	9.23%
HFL Bonds & Notes	97.12	97.28	HFL Bonds & Notes	10.41%	10.42%
U.S. \$ Sirt. Bonds	97.73	97.28	U.S. \$ Sirt. Bonds	14.93%	14.74%
Can. Dollar Bonds	95.76	95.75	Can. Dollar Bonds	16.05%	15.94%

NEW ISSUE These Notes having been sold, this announcement appears as a matter of record only.

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		Wood Gundy Limited

June 1982

Veba hit by losses in oil and chemicals sectors

BY KEVIN DONE IN FRANKFURT

VEBA, West Germany's largest industrial concern with sales last year of DM 49.4bn (\$18.8bn), is being hit by losses and falling profitability in important areas of its oil and chemicals operations.

Neither subsidiary, Veba Oel nor Chemische Werke Hüls, is expected to be in a position to make any dividend contribution to the parent company this year—the second year running—said Herr Rudolf Bennigsen-Foerster, chief executive.

The electricity supply operations, which account for some 16 per cent of group turnover but represents the nucleus of Veba's profits, are performing satisfactorily. The company also expects good returns from its transport and trading activities.

Last year group sales rose by nearly 18 per cent in DM 49.4bn, while after-tax profits rose by 9 per cent to DM 535m. Volume sales of chemicals and oil products last year declined sharply. Most of the increase in turnover was caused by higher prices.

Pre-tax profits last year dropped by 14 per cent to DM 1.4bn.

Veba group sales have increased more slowly this year with a rise of 5.5 per cent in the first five months to DM 20.6bn. After-tax profits in the first quarter totalled only DM 51m compared with DM 95m in the same period last year, chiefly because of the drastic fall in earnings from oil refining and marketing.

The position in this sector has improved in the last two months following a series of oil product price increases.

In addition Veba has taken a number of short-term measures to cut the losses of its oil operations including:

- The reduction of long-term contract purchases of crude oil in favour of buying on the spot market—spot market purchases accounted for 37 per cent of crude bought in May.
- Stocks of oil products and crude oil have been reduced by 40 per cent.
- Refining capacity has been cut by 2.5m tonnes to 16.3m tonnes a year and Veba and Mobil are considering closing 3m tonnes of their jointly owned 7m tonnes a year refinery at Neustadt, Bavaria.
- One tanker has been sold and two further tankers have been laid up.

The volume of chemicals sales by Chemische Werke Hüls fell by 12 per cent in the first five months this year and both its plastics and fertiliser operations are operating in deep losses.

Hüls is the third largest plastics producer in the Federal Republic after BASF and Hoechst. As part of a cost-cutting programme it is reducing its chemicals workforce by 1,500 by the end of 1983 and is also closing plants in important areas such as chlorine production.

As Hüls is not expected to pay a dividend, Veba has offered to buy out the remaining private shareholders, who hold about 12 per cent of the equity, through a share swap with Veba shares. The cost of the action is estimated at DM 160m.

Daimler car sales and production rise 11%

By Our Frankfurt Staff

DAIMLER-BENZ, the West German car and commercial vehicles manufacturer, increased car sales and production by 11 per cent in the first six months of the year to 333,000. Output in the whole of 1982 is planned to exceed 450,000 compared with 440,778 last year.

Setbacks suffered in South Africa and in the domestic market have depressed worldwide sales of commercial vehicles, however, bringing a 14 per cent fall in production.

Output in Daimler-Benz domestic commercial vehicle plants dropped by 6 per cent overall. The group has been hardest hit by the general fall in demand in the light commercial vehicles sector, where output has been reduced by 22 per cent with production of little more than 31,000 units compared with more than 40,000 last year.

In contrast to Volkswagen, its main competitor in this sector, Daimler-Benz is still confident of avoiding a short-term working in its light commercial vehicles plants. It will switch work from other locations in the group or transfer workers to plants still working at full capacity.

Dr Gerhard Prinz, chief executive, indicated yesterday at the company's annual meeting that group profits had improved further in the first half of the year but he refused to give a forecast for the full year.

The company expects Freightliner, its new heavy truck subsidiary in the U.S., to operate at a loss in 1982, as a result of the steep recession in the U.S. commercial vehicle market, he said.

Freightliner has held its market share for trucks in the class above 15 tonnes at about 10 per cent, but has failed to do little to counter the general fall of 40 per cent in new registrations since 1979.

The strength of the dollar against the Deutsche Mark was assisting Daimler-Benz U.S. car sales, however, said Dr Prinz. The increasing profitability of this operation was helping to offset losses in commercial vehicles.

The company also expects higher losses this year from its bus manufacturing operations in West Germany, which have for long remained stubbornly in deficit. But output is likely to fall to only 3,600 vehicles in 1982 from 4,300 last year.

Elf challenges State over petrol prices

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government's plans for reorganising the heavy chemicals industry are facing collapse following a threat from Elf Aquitaine, the State-controlled oil company, to cut off financial support for the operation.

Elf's challenge to the Government was publicly thrown down by M. Albin Chalandon, the group's controversial chairman, in a clear bid to reverse impending decisions on petrol price controls.

He said the company could not afford to pump money into the rationalising of heavy chemicals if it were hit by new limits on pump prices.

The conflict is an illustration of the problems that are being thrown up by the draconian four-month price freeze introduced this month.

Only two months ago, the Government reached agreement with the oil industry over a pricing system for oil products linking them to the prevailing EEC and spot market rates. But the authorities are apparently planning to reduce the increase due in August to help comply with the freeze.

In addition, the oil industry is being made to bear the full extent of the 1 per cent increase in value added tax recently introduced by the Government. The companies will be unable to recuperate any of this from the public.

Elf argues that this amputation of its potential resources means that it is no longer in a position to support the sweeping plans for the reorganisation of the chemicals industry. Although it cannot yet evaluate its loss of earnings from the proposed petrol price limitations, it says that it is already planning cuts in its general investment budget.

The company's decision to put pressure on the Government will present M. Jean-Pierre Chevènement, the Minister of Research and Industry, with his first major problem involving the public sector.

Moeller foundation to sue Danish central bank

BY HILARY BARNES IN COPENHAGEN

ONE OF the foundations controlling the Moeller shipping and industrial empire is to sue the Danish central bank for the release of its assets. These have been frozen by the bank following the transfer of the foundation's domicile from Denmark to Liechtenstein.

The foundation is one of two which have a controlling interest in Moeller, although it holds less than 10 per cent of the shares in the Moeller parent companies.

The Danish Government is planning to introduce taxes, obligatory registration, and supervisory regulations for self-owning foundations, which so far have not had to pay wealth tax or taxes on dividend income.

According to the Moeller foundation's legal adviser, Mr Kristian Mogensen, it is the prospect of a wealth tax which has caused the change in its domicile. In combination with a tax on dividend income, wealth tax could mean that Danish foundations will have to hand over just about all their income to the State.

It is estimated that there are about 15,000 self-owning foundations in Denmark with assets of somewhere between Kr 50bn, Kr 100bn (\$11.6bn). Many large and medium-sized companies are controlled by foundations.

Vizcaya to rescue major bank

By Robert Graham in Madrid

BANGO DE VIZCAYA is to mount a major rescue operation and take over the ailing industrial bank Occidental and its small commercial arm Commercial Occidental.

Final figures have not been disclosed but the combination of new capital, provided by Vizcaya, and soft funding from the government's Deposit Guarantee Fund is believed to total more than \$500m.

The principal attraction in Occidental, with deposits of Pts 49bn (\$441m), lies in its 131 branches throughout Spain and a small bank in Puerto Rico, Banco Mayajuz. Vizcaya has agreed to buy 51 per cent of Occidental and lift this to near total control by a capital increase.

At Occidental's annual meeting last month its Pta 4.6bn capital in which the troubled Italian group Banco Ambrosiana held a 10 per cent stake, was reduced to a nominal single peseta. In return for this stake, currently by the Deposit Guarantee Fund, Vizcaya will inject Pta 7bn worth of capital of which Pta 500m will be diverted to Commercial Occidental.

Occidental, which failed last July, consists of over 100 industrial finance and property companies. The more profitable of these, like the cement interests, have already been disposed of.

Occidental's 1981 balance sheet showed losses of Pta 6.2bn and additional losses of Pta 3bn relating to previous years.

Vizcaya, which last year raised its profits 29 per cent to Pta 8.3bn, has earned a reputation as one of the most aggressive of Spain's big seven commercial banks.

Oce recovery continues as profits leap by 48%

BY WALTER ELLIS IN AMSTERDAM

NET PROFIT at Oce-Van der Grinlen, the Dutch-based reprographics group, rose to F1 20.1m (\$7.5m) in the six months to the end of May, compared with F1 13.6m a year earlier—an increase of 48 per cent.

This confirms the recovery which the group has made from its decline into losses in 1980-81 as a whole when a deficit of F17.9m was recorded partly as a result of problems with Ozalid, Oce's UK operation. It is now thought that Ozalid may break even this year, and perhaps make a profit in 1983.

Capital invested in the growing rental market for photocopiers—in this case Oce's advanced 1900 model—has been substantial and depreciation is up from F151.5m to F160.5m.

The book value of rented copiers, which form part of fixed assets, exceeded F1200m.

Oce's sales in the six months reached F1835.6m, against F1800.5m. Operating profit was F163.0m against F152.8m.

Sales slowdown seen at KHD

By Our Financial Staff

KLOECKNER Humboldt Deutz, the German engineer, expects turnover and earnings to decline will be weaker in second half 1982 than in the first half, managing board chairman Herr Bodo Liebe said. He told the annual meeting that he expects parent company turnover for 1982 to be above DM 40n (\$1.6bn) against DM 39.1bn in 1981.

Parent company turnover rose by 10 per cent in the first half compared with a year earlier,

Rainer Gut to become Credit Suisse chairman

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

MR RAINER GUT, who played a key role in pulling Credit Suisse round from its traumatic Chiasso losses in 1977, is to become chairman of the Zurich-based bank from next March.

Described yesterday by a colleague as "a banker through and through," Mr Gut, aged 50, will be put forward at next year's annual meeting as the board's candidate to succeed the present chairman, Dr Oswald Appeli, who is retiring. Since becoming chief executive in 1977, Mr Gut has also steered the bank, the smallest of Switzerland's big three, on to a much more aggressive business course. Total assets at the end of last year stood at SwFr 73.6bn (\$34.7bn).

BASE LENDING RATES

A.B.N. Bank	12 1/2%	Grindlays Bank	12 1/2%
Allied Irish Bank	12 1/2%	Guinness Mahon	12 1/2%
Amro Bank	12 1/2%	Hambros Bank	12 1/2%
Henry Ansbacher	12 1/2%	Hargrave Secs Ltd	12 1/2%
Abn-Amro	12 1/2%	Herbert & Gen. Trust	12 1/2%
Associates Cap. Corp.	13%	Hill Samuel	12 1/2%
Banco da Bilbao	12 1/2%	C. Hoare & Co.	12 1/2%
BCCI	12 1/2%	Hongkong & Shanghai	12 1/2%
Bank Hapoalim BM	12 1/2%	Kingsnorth Trust Ltd.	14%
Bank of Ireland	12 1/2%	Knowles & Co. Ltd.	13%
Bank Leumi (UK) plc	12 1/2%	Lloyds Bank	12 1/2%
Bank of Cyprus	12 1/2%	Mullineau Limited	12 1/2%
Bank Street Sec. Ltd.	13%	Edward Manson & Co.	13 1/2%
Bank of N.S.W.	12 1/2%	Midland Bank	12 1/2%
Banque Belge Ltd.	12 1/2%	Samuel Montagu	12 1/2%
Banque du Rhone et de la Tamise S.A.	13%	Morgan Goeffel	12 1/2%
Barclays Bank	12 1/2%	National Westminster	12 1/2%
Beneficial Trust Ltd.	13 1/2%	Norwich General Trust	12 1/2%
Brenar Holdings Ltd.	13 1/2%	P. S. Roison & Co.	12 1/2%
Brit. Bank of Mid. East	12 1/2%	Robur & Co. Ltd.	13%
British Shipley	12 1/2%	Slavenburg's Bank	12 1/2%
Canada Perm'l Trust	13%	Standard Chartered	12 1/2%
Castle Court Trust Ltd.	13%	Trade Dev. Bank	12 1/2%
Gavendish City Trst Ltd.	14%	Trustee Savilgs Bank	12 1/2%
Gayer Ltd.	12 1/2%	TCB	12 1/2%
Gedat Holdings	13%	United Bank of Kuwait	12 1/2%
Charterhouse Japhet	12 1/2%	Volkskas Intl. Ltd.	12 1/2%
Chiotlartons	13%	Whitburne Ltd	13%
Citibank Savings	12 1/2%	Williams & Glyn's	12 1/2%
Clydesdale Bank	12 1/2%	Wintrust Secs. Ltd.	12 1/2%
G. E. Goates	12 1/2%	Yorkshire Bank	12 1/2%
Gomm. Bk. of Near East	12 1/2%	Members of the Accepting Houses Committee.	
Consolidated Credits	12 1/2%	7-day deposits 9.5%, 1-month 5.75%, Short term 8.000/12 month 12.1%	
Co-operative Bank	12 1/2%	7-day deposits on sums all under £10,000 9%, £10,000 to £50,000 10%, £50,000 and over 11%	
Corinthian Secs.	12 1/2%	Call deposits £1,000 and over 9 1/2%	
The Cyprus Popular Bk.	12 1/2%	21-day deposits over £1,000 10 1/2%	
Duncan Lawrie	12 1/2%	Demand deposits 9 1/2%	
Eagle Trust	12 1/2%	Robert Fraser	13%
E.T. Trust	12 1/2%		
Exeter Trust Ltd.	12 1/2%		
First Nat. Fin. Corp.	15%		
First Nat. Secs. Ltd.	15%		

26 CURRENCY FORECASTERS

have each forecast up to 22 currencies to July 1983, in the most important analysis ever made of foreign exchange rates.

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Full order books • Good utilisation of capacity

BALANCE SHEET AS OF 31ST DECEMBER, 1981		PROFIT AND LOSS ACCOUNT FOR 1981	
ASSETS	AS million	EXPENDITURE	EARNINGS
1. FIXED ASSETS		Employment costs	1,033
Physical assets	316	Depreciation	76
Financial assets	107	Interest paid	62
	423	Transfer to provisions for export receivables	111
2. CURRENT ASSETS		Profit incl. profit b/v.	4
Stocks and prepayments	2,930		
Current-asset securities	30		
Customer receivables	622		
Bills receivable	40		
Liquid assets	69		
Other receivables	27		
	3,528		
	3,701		

LIABILITIES	AS million	EXPENDITURE	EARNINGS
1. SHARE CAPITAL	100	Employment costs	1,033
2. RESERVES	105	Depreciation	76
3. REVALUATION RES. INT.	21	Interest paid	62
4. PROV. EXP.	12	Transfer to provisions for export receivables	111
5. PROV. I. SEV. PAYMENTS	221	Profit incl. profit b/v.	4
6. SPECIAL PURPOSE RES.	72		
7. LIABILITIES			
Prepayments received	1,832		
Liabilities to suppliers	257		
Short, med. and long term loans	251		
Other liabilities	162		
	2,595		
8. PROFIT incl. profit b/v.	4		
	3,701		

ANNUAL REPORT 1981

On 31st May, 1982 the value of orders on hand reached AS 8,500 million, the highest level ever in the history of the company. 51% of these orders were for export customers. The company's output figures increased by 20% in 1981.

The main emphasis of research and development work is on processes for the more efficient utilisation of energy, recovery of raw materials and the solution of problems relating to environmental protection.

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 GRAZ PLANT: A-8021 Graz, Waagner-Biro-Strasse 98, Tel. (0316) 611-0

UK ECONOMIC INDICATORS

Table with columns for 1981 and 1982 quarters, and rows for Economic Activity (Index of industrial production, manufacturing output, etc.) and Output (By market sector).

Table with columns for 1981 and 1982 quarters, and rows for External Trade (Export volume, Import volume, etc.) and Inflation (Indices of earnings, basic materials, etc.).

Table with columns for 1981 and 1982 quarters, and rows for Financial (Money supply M1 and M3, bank advances, etc.) and Inflation (Indices of earnings, basic materials, etc.).

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Table with columns for 1981 and 1982 quarters, and rows for Financial (Money supply M1 and M3, bank advances, etc.) and Inflation (Indices of earnings, basic materials, etc.).

BARLOW RAND INVESTMENTS N.V. 8% DM-Bonds of 1978/1982 I - Private Placement - Repayment on August 15, 1982

BARLOW RAND INVESTMENTS N.V. 8% DM-Bonds of 1978/1982 II - Private Placement - Repayment on September 15, 1982

INTERNATIONAL COMPANIES and FINANCE

Toshiba earnings fall 12% despite strong rise in group turnover

Higher profits would come from cost cutting and rationalisation plus expansion of its electronics sector. Toshiba Corporation, Japan's second largest maker of electronic and electrical equipment...

Savona lifts stake in Grace

THE STRUGGLE for control of Grace Brothers, the Australian retailer, remained deadlocked yesterday, though Savona - thought to be a white knight - has raised its stake in the past five days to around 18.7 per cent...

Dow stops investment in row on Korean venture

DOW CHEMICAL will invest no more money in South Korea until a long-running dispute over its loss-making joint venture there is resolved. Mr Robert Lundeen, chairman of the major U.S. chemical company, said in Tokyo...

A Filipino-Chinese tycoon takes on the Philippines' monopoly brewer. Emilia Tagaza reports

Fight breaks out in San Miguel's beer garden

SAN MIGUEL Corporation's 92-year monopoly of the Philippines' beer market is under threat. The intruder is Asia Brewery, backed by one of the country's largest commercial banks...

Mr Lucio Tan, the Filipino-Chinese tycoon, who is mounting Asia Brewery's challenge to the country's largest conglomerate, is an enigmatic figure. His business muscle and links with President Marcos's circle have invoked the awe of competitors...

spread sales network has brought control of 80 per cent of the cigarette industry. Businessmen in Manila believe that Mr Tan reflects the interest of President Marcos and his wife, Imelda. It is true that Mr Tan's meteoric rise was backed by the couple, but he is also backed by acute business sense and shrewd Chinese tactics...

MURATA MANUFACTURING COMPANY, LTD. DM 40,000,000 3 1/2% Convertible Bearer Bonds of 1978/1986

Call for Redemption on September 21, 1982. In accordance with § 4 (2) of the Terms of Issue notice is hereby given that all outstanding convertible bonds of the above issue will be redeemed prematurely at par on September 21, 1982.

The Siam Commercial Bank, Ltd. U.S.\$200,000 Negotiable Floating Rate Certificates of Deposit due 1985

31st JULY 1982 REDEMPTION TRANSALPINE FINANCE HOLDINGS S.A. U.S.\$20,000,000 6 3/4% Loan 1985

Table with columns for bond numbers and rows for redemption details, including Transalpine Finance Holdings S.A. announcements and drawing of bonds.

The above bonds may be presented for payment of the proceeds of redemption at par on or after 31st July 1982 at the offices of the paying agents named on the coupons in the manner specified in Condition 5 of the Terms and Conditions of the Loan printed on the bonds.

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Please reply to Duncan MacDonald, in strict confidence, with details of age, career and salary progression, education and qualifications, and quoting reference 1080/FT on both envelope and letter.

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The job is to lead a high calibre finance function, providing information and analysis for line management, maintaining effective controls and meeting tight deadlines. Beyond this there is a demand for substantial involvement in the company's decision making, reflecting the key nature of the position.

Candidates must be qualified accountants in their mid 30's, with recent

experience in a sizeable US manufacturing and marketing company. They will be able to demonstrate success through academic and career achievement. A mature, positive and energetic personality is demanded to meet the requirements of management.

Please reply in confidence giving concise career and personal details and quoting Ref. ER548/FT to I. D. Tomisson, Executive Selection.

Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.



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ACCOUNTANCY APPOINTMENTS

TREASURY ACCOUNTANT c.£13K

World-wide operating interests have created the need for a Treasurer to be responsible for hedging the Company against exchange rate variations. The role demands a background in accountancy enabling the production of accurate forecasts and continuous re-evaluation, plus a sound knowledge of foreign exchange.

OXFORD RWP/1055B.

GROUP ROLE £10,000+Car

A diverse group with operating companies in over 30 countries is seeking a newly-qualified CA for its busy Head Office. Responsibilities include preparation of monthly management accounts, consolidated U.K. and overseas accounts, and cash flow, statutory accounts and further computer development.

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The autonomous subsidiary of a successful U.S. corporation need a strong-minded Chief Accountant to take a leading role in a go-ahead environment. Aged 26-30, trained in a U.S. company, with excellent systems and management accounting exposure you must also be able to communicate effectively at all levels of management.

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An expanding software house offers first class development prospects to a qualified accountant, aged 26-32, with previous computer/electronics experience. Key responsibilities of this management accounting role include budgeting, forecasting and planning at company level, in addition to considerable staff supervision.

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... will be obtained from this central services function of a major U.K. company with wide ranging interests. This will enable you to successfully plan your next move with the group. Newly qualified ACA from a go-ahead practice looking for challenge and career prospects.

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Accountant

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This extremely profitable selling organisation is strengthening its senior management by appointing a young dynamic accountant. Based in Cheshire, it sells and hires specialist plant and machinery throughout the United Kingdom and is the market leader. Candidates must possess a profit orientated outlook and be able to play a leading role in this rapidly expanding group of companies' business activities. The position provides a rare opportunity for a practical, self motivated ambitious person to join an established international company which is aggressive and forthright in approach. Appointment to the Board after a suitable period, will carry additional incentives and benefits. Removal expenses are available.

Telephone: 061-832 6631 (24 hr. service) quoting Ref: 2213/FT. Reed Executive Selection, 15 Piccadilly, Manchester, M1 1LT.

The above vacancy is open to both male and female candidates

London Birmingham Manchester Leeds

ACCOUNTANCY APPOINTMENTS APPEAR EVERY THURSDAY

RATE £29.00 PER SINGLE COLUMN CENTIMETRE

Treasurer

c. £16,000 + car

Sony (UK) Limited has now been trading in this country for 14 years. During that time, we have built up a strikingly successful business, marketing high quality television, audio and video equipment. Turnover in excess of £200 million is confidently anticipated in the current financial year.

Continuing success has led to continuing expansion and we are now looking to fill the new position of Treasurer.

Reporting to the Finance Director, the Treasurer will be responsible for cash management and finance planning, and will be supported by a staff of 20 covering credit control, banking, purchase ledger and related functions. He or she will also be involved in tax and capital structure planning, pension fund work and in financial projects and studies.

The successful candidate will probably be aged 28 to 36 and will be a graduate Chartered Accountant. He or she will have spent at least 3 years in a medium-to-large industrial or commercial company and will have good experience in financial planning, cash management and tax planning, together with a knowledge of credit control techniques. Supervisory experience in a treasury environment is highly desirable.

In addition to the salary stated and a fully expensed car, we offer a wide range of benefits, as befits a company which is not only successful, but also believes that its people are its major asset and treats them accordingly.

To be considered for this position please write, enclosing full CV to Rosemary Browne, Personnel Department, Sony (UK) Limited, Pyrene House, Sunbury-on-Thames, Middlesex TW16 7AT. Telephone: Sunbury-on-Thames 81211.

SONY

ASSISTANT GROUP MANAGEMENT ACCOUNTANT

London E.C.4. £12,000

Our client is a well-known British Public Group (T/O c. £100m), which is a recognised leader in the provision of a wide range of communication services.

Due to promotion, a qualified accountant, aged 25-30 is required to join the Head Office finance team. He/she will assist the Group Management Accountant in the preparation of statutory and monthly group accounts, the control of capital and expense budgets and group cash forecasts, together with a variety of special assignments as delegated by the Finance Director.

Candidates should have two years' post-qualification experience in a large professional firm or commercial organisation and have the potential to develop within an expanding group.

Applications under Ref. No. RC 190 to: Miss Marion Williams, Extel Recruitment, 4 Bouverie Street, London EC4Y 8AB. Tel: 01-353 5272.

Extel Recruitment Executive Selection Consultants

DEPUTY GROUP ACCOUNTANT

LONDON W.1.

We are a forward-looking property plc with an interesting new position for a qualified accountant with varied experience in property companies.

Responsible to the Group Accountant the post calls for the ability to lead a team of accountants in all matters of accounts and management information. Applicants should send full details to:

Box A.7901, Financial Times
10, Cannon Street, London EC4P 4BY

Mervyn Hughes Appointments

We are seeking a number of young Accountants, male or female, for positions offering salaries from £10,000 to £13,000. Examples of current assignments are:

- MANAGEMENT ACCOUNTANT Engineering/Manufacturing SE London
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- SYSTEMS MANAGER Leisure Industry Surrey
- MANAGEMENT ACCOUNTANT Printing & Publishing Central London
- CHIEF ACCOUNTANT Travel Industry London W1
- SPECIAL PROJECTS ACCOUNTANT High Technology Midlands

Candidates interested in these or other similar appointments, or merely interested in exploring the market, should please write or telephone for further information to B.G. Luxton, Mervyn Hughes Group, Management Recruitment Consultants, Garfield House, 86-88 Edgware Road, London W22EA. Tel: 01-258 3725.



Financial Controller

City to £15,000 + car

Our client is a major group whose worldwide operations are primarily concentrated in the transportation sector.

This appointment carries responsibility for the whole of the accounting and financial planning functions of one of their highly successful shipping subsidiaries and will involve working closely with the General Manager on the development of overall commercial strategy.

Candidates (male or female) must be qualified Accountants aged 28-40 with previous supervisory experience and the ability to negotiate with external agencies at a senior level.

Please apply in writing, quoting reference B191 to Peter Cox, A.C.I.S., M.E.C.I., Barnett Keel Personnel Consultancy Services Limited, Providence House, River Street, Windsor, Berks. SL4 1JL. Tel: Windsor 58283.

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APPOINTMENTS WANTED

ENTREPRENEURIAL MAN, 33, seeks opportunity in finance. My background is managing small manufacturing and trading businesses, together with management consultancy experience. The emphasis has been on sales and marketing. I wish to move into finance or finance related field, in sales and marketing or in a senior position in general management. Write Box A.7907, London EC4P 4BY.

JOBS COLUMN

It's not what you do, but where you do it

BY MICHAEL DIXON

HERE are the latest rough indicators of how much managers doing similar jobs in different countries can buy with the money they take home.

The figures come from the annual survey made by Employment Conditions Abroad, a trade association which provides organisations which subscribe to it with details on pay and perks prevailing around the world. In all, ECA covers about 75 countries. But my table is confined to 17. Anyone wishing for extra information should contact Ginny Spittle at 13 Devonshire Street, London W1N 1FS; telephone 01-637 7604, telex 289751 Euresca C.

The table shows the buying power in sterling enjoyed by people at three different levels of management which are commonly found in organisations throughout the world.

The lowest, represented by the left-hand pair of columns of figures headed "Level 1," typifies the head of a function such as marketing or finance in a single subsidiary company of a big group. Level 2 refers to the head of marketing or whatever covering a division of several subsidiary companies. The top rank, level 3, signifies the chief of the function throughout an entire group.

In each country and at each level, the manager is assumed to be paying tax and so on as a native of the place in question, and to be married with two children, but to be without any

Country	Level 1 = head of function in subsidiary		Level 2 = head of function in division		Level 3 = head of function in group		% rise from level 1 to level 3 1982 (1981)
	1982 £	(1981) £	1982 £	(1981) £	1982 £	(1981) £	
France	18,650	(16,650)	25,250	(22,450)	32,350	(30,500)	73.5 (83.2)
Singapore	16,950	(17,100)	24,600	(25,700)	35,700	(39,100)	116.6 (128.7)
Switzerland	20,100	(16,700)	24,200	(21,400)	34,700	(27,600)	72.6 (65.3)
West Germany	18,350	(16,100)	23,550	(21,000)	32,700	(29,350)	78.2 (82.3)
Spain	16,850	(13,700)	22,450	(20,700)	30,250	(26,400)	79.5 (92.7)
United States	18,100	(17,300)	22,150	(21,650)	29,400	(27,800)	62.4 (60.7)
Canada	17,400	(18,000)	22,150	(22,600)	27,550	(29,100)	58.3 (61.7)
South Africa	16,800	(16,900)	21,650	(21,550)	26,900	(27,600)	60.1 (63.3)
Belgium	15,500	(14,150)	21,100	(18,150)	24,850	(23,050)	60.3 (62.9)
Italy	14,650	(11,550)	19,050	(16,200)	24,350	(21,850)	64.2 (59.2)
Australia	14,850	(13,900)	18,100	(17,400)	23,150	(20,950)	55.9 (50.4)
Netherlands	13,400	(11,550)	16,550	(14,350)	21,000	(17,450)	56.7 (51.7)
Greece	11,350	(9,950)	14,900	(13,050)	—	—	—
United Kingdom	10,900	(9,500)	14,250	(12,050)	18,400	(15,350)	68.8 (61.6)
Ireland	10,200	(9,750)	12,250	(12,050)	13,900	(15,600)	36.3 (60.0)
Denmark	8,750	(7,750)	10,850	(9,850)	13,850	(12,400)	58.3 (60.0)
Sweden	7,350	(7,050)	8,050	(7,800)	8,850	(8,700)	20.4 (23.4)

of the individually variable tax reliefs such as allowances on mortgage repayments. Consequently, for example, the United Kingdom manager at the lowest level retains a purchasing power of £10,900 out of gross pay of £15,250, at the middle level retains £14,250 out of £21,100 gross, and at the top grade takes home £18,400 out of £29,550 gross.

In every case too, the gross consists of salary and cash bonuses which are fixed payments, but leaves out of account any bonuses dependent on changeable factors such as turnover, profits and the like. Having calculated what each of the typical managers takes

home after the standard deductions, ECA then adds to the net pay the allowances generally available to executives with two children in the country concerned. The next step is to calculate what the resulting sums would buy in the particular country—which ECA works out with reference to a range of surveys of international living costs. The final step is to translate the respective purchasing powers into terms of UK prices.

The countries are ranked in the table, by the way, on the buying power of the level-two manager. I would have preferred to rank them on the top-level executive, but was stymied

by the lack of any figures at this level for Greece.

The same lack prevents Greece from appearing in the right-hand pair of columns which show the percentage by which the highest-level manager was better off than the lowest. The percentage may therefore be viewed as a rough measure of the incentive for the bottom-rank person to strive for promotion to the top.

The incentive has apparently declined since last year in 11 countries, sharply so in both Ireland and Italy, and risen in five which include the UK. As a result the most bossed Brit has relatively more to gain by rising to become the most

bossy than the bottom-rank executives in 10 of the other countries, even though all but three of them would still be able to buy more on reaching the highest grade.

Venturer

CONSULTANT Bryan Firth is seeking a rare variety of finance director to work in London for what he can describe only as "a kind of non-institutional finance organisation." Like the other headhunter to be mentioned later, who also may not name the employer, he promises that any applicant who so requests will not be identified to his client without specific permission.

The finance director's job entails responsibility to the chairman for the normal controlling, planning and reporting activities. What makes it rare is that the company, which has total assets of roughly £500m, wants to branch out into new ventures and the newcomer is expected to play a leading part in identifying suitable opportunities in the UK.

Although the way ahead is not thought to lie in extending the company's network of more than 40 retail banks or its running of other organisations, candidates will need understanding of the financial-management of such activities. They should also be qualified accountants.

But no less importance is attached to a keen sense for

promising investments in the UK market at large, whether these be by way of acquisition of established concerns or of taking stakes in innovations.

Mr Firth thinks that people whose 10 years of success outside the accountancy profession includes work in fast-moving consumer goods, would have an advantage. And perhaps because the chairman is American, a master's degree in management would help too. Salary about £25,000, perks include car and subsidised mortgage.

Inquiries to Bryan Firth and Associates, 1 Garrick House, Carrington Street, London W1Y 7LF; tel 01-499 0321, telex 894112 Arnt C.

Food chief

DAVID JOHNSON of REP Consultants seeks a chief executive to work in the north of England with responsibility for the manufacturing of a range of dry powders for use in the food industry and for their marketing and sales internationally, with particular emphasis on the Middle East and West Africa. First-hand knowledge of marketing to the food industry in these areas is essential, as of course is a successful record in managing a comparable business activity. Salary indicator is around £18,000, with car among other benefits. Inquiries to Mr Johnson at 14 Barker Street, Nantwich, Cheshire CW5 5SY; tel 0270 626828.

MERCHANT BANKING

The merchant banking arm of a prestigious U.S. bank offers exceptional career opportunities to professionally qualified people seeking a career in corporate finance. Having obtained a sound education, including a good degree from a leading university, you will have possibly commenced a career in law or banking, but now feel your progress is not living up to expectations. Apart from academic and career achievements, our client will be looking for outstanding personality, drive and commitment. They offer the opportunity to become fully involved in all aspects of corporate finance, and capital markets, experience that will lead to unlimited career prospects. REF: DE/1025B. CITY

APPLICATIONS WILL BE TREATED BY THE STRICTEST CONFIDENCE

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CJA

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35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374

An important appointment—opportunity exists to become an assistant manager in 6-12 months and scope for further rapid promotion, thereafter.



INVESTMENT MANAGEMENT EXECUTIVE— INTERNATIONAL FIXED INCOME SECURITIES

CITY

£15,000-£20,000

EXPANDING INTERNATIONAL MERCHANT BANK—SUBSTANTIAL U.S. FUNDS UNDER MANAGEMENT
We invite applications from candidates, probably in their late 20's, who have acquired 4 years' practical experience in the fixed income markets with at least 2 years in the management of client portfolios. As a member of the Investment Management Committee, the successful candidate will be involved in all aspects of portfolio management for the Bank's important institutional and individual clients, including direct client contact. Responsibilities will include maintaining continuous contact with the U.S. bond markets and other major international fixed income markets. The ability to identify and respond to investment opportunities is key to the success of this appointment. Attractive salary negotiable, + subsidised house mortgage facility, non-contributory pension, free life assurance, free medical cover, assistance with removal expenses if necessary. Applications in strict confidence under reference IME 4107/FT, to the Managing Director: CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH. TEL: 01-588 3588 or 01-588 3576. TELEX: 887374.

* Unless you are applying for the above position, please do not write to us.

Trading Analyst

How would you account for such successful trading?

In the last four years Sainsbury's has seen sales rise by 140% and net profit by 220%—a performance which shows clearly the trading strength of the Company.

This success is based upon detailed analysis of all aspects of our operation, including profitability.

The advertised position is a key appointment, No. 2 in our Trading Financial Control Department which provides a general financial service to the trading departments and plays a critical role in the overall control of the Company's gross profit performance.

The Trading Analyst would have both broad responsibilities within this department and also make a particular contribution to the co-ordination and development of product group profitability studies, giving essential advice to the trading departments. This is a position offering considerable scope for highly

creative work including the development of new techniques for measuring product profitability. The ideal candidate will be a qualified accountant with at least two years post-qualification experience. There will be particular involvement in the development of computer applications for our trading analysis and a knowledge of financial modelling is therefore essential.

If you believe you have the necessary experience and innovative ability and are interested in a remuneration package including a salary c. £13,000, Company car, BUPA and profit share, send full details of your career to date and present salary to: Elizabeth Warren, J Sainsbury plc, Stamford House, Stamford Street, London SE1 9LL.

SAINSBURY'S

NATIONAL Girobank SENIOR SALES CONSULTANTS

National Girobank is one of the fastest growing financial institutions in the UK and needs more senior sales consultants to sell a wide range of banking services to major organisations in both the private and public sectors.

We are looking for people in their early to late 30's who will not only be responsible for their own accounts but who will motivate and lead a small team of consultants in achieving stretching financial targets in the face of competition.

Personal qualities are of equal importance as previous experience and the ability to negotiate with senior people in the business world and experience in conducting financial discussions could prove to be of value. We want polished, self-starting, self-motivated people who believe in the job they do and derive immense satisfaction from personal achievement.

The annual salary will be in the range of £13,320 to £16,650, plus a London weighting of £1,215 a year. Salary scales are due for review in July 1982. The positions are pensionable and offer 5 weeks' annual holiday.

Please note. Previous applicants for these appointments should not apply on this occasion.

Applications, CVs and recent photograph should be directed to Derrick Williams, Management Recruitment, (Ref RC/FT), National Girobank, Bootle, Merseyside GIR 0AA by not later than 28 July.

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If your talents are being wasted, or your ambitions thwarted, we can help. Our highly skilled career management counsellors have all been engaged in a Top Management role. They understand your problems. After evaluating your true potential through discussion and analysis, they work with you through all stages of the job search until you find that better opportunity that is just right for you. Most of these better opportunities are never advertised. We have an acknowledged standing in the employment market and an outstanding track record of success. That's why we're confident that after a preliminary discussion you will appreciate why we are able to offer the special sort of help that you need. So why not ring us today.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8ER. Tel: 01-436 1369/1065

ECONOMIST

Salary Circa £12,000 plus car and benefits.

As a result of the continuing expansion and development of the Research Department, an experienced Economist is to be recruited to join the research team at Head Office in Halifax.

The successful applicant will be expected to make an immediate contribution to the Society's research programme including contributions to regular economic publications. A self-starter within the age range of 25 to 30 will find ample opportunity for applying his or her initiative, judgement and communication skills.

For this important position candidates must have a minimum of four to five years relevant experience of applied economics and econometrics, preferably with a financial organisation. A good Economics degree and a genuine interest in financial and housing markets are essential.

A competitive salary will be offered together with a full range of staff benefits including a car, contributory pension scheme, non-contributory group life assurance, BUPA and staff mortgage facilities.

Applications giving details of age, qualifications and experience should be sent in confidence to: The General Manager (Staff), Halifax Building Society, PO Box 60, Trinity Road, Halifax, West Yorkshire HX1 2RG, and should be clearly marked "HG Private." Closing date—31st July.

HALIFAX
BUILDING SOCIETY

HOUSE OF COMMONS

(Department of the Clerk of the House)

SELECT COMMITTEE

TEMPORARY ASSISTANTS

The Treasury and Civil Service Committee require two Temporary Assistants to cover economic and taxation questions respectively. Their duties will include giving specialist assistance to the Clerk of the Committee and undertaking research into specific questions. Applications are invited from candidates with a good degree or an equivalent professional qualification relevant to one or more of the above subjects, together with several years practical experience in one of these fields. An interest in public administration would be an advantage.

The preferred age range is 28-35 years and for a successful candidate within this range the salary will be in the range £10,735 to £13,056 according to age, qualifications and experience. Applications from particularly well qualified candidates aged from 25-27 may also be considered. The salary for this age group will be in the range £8,909 to £10,845. There is a non-contributory pension scheme with interchange arrangements with other Public Service pension schemes.

The appointments will commence as soon as possible after 1st October 1982 and will be for a period of two years in the first instance with the possibility of an extension for a further limited period. Strict political impartiality is required of all House of Commons staff and these Temporary Assistants will be expected not to engage in political activities for the duration of their appointments. For further details and application form write to the Establishments Office, HOUSE OF COMMONS, London SW1A 0AA or telephone 01-219 8011 between 10.00 a.m.-4.00 p.m. Closing date for return of application forms—23rd July 1982.

Investment
Manager

Salary up to £17,000 p.a.

Hafren Investment Finance Limited

Hafren Investment Finance Limited is a newly formed subsidiary company of the Welsh Development Agency. Its purpose is to invest in ventures with growth potential. Many of these will be in high technology.

The new post will be responsible for making investment proposals to Hafren. The holder of the post will assist in seeking out suitable projects and will carry out the investigation and appraisal of cases as well as advising appropriate funding packages.

Experience of investment work will be

necessary and experience of such work in the technological field will be an advantage. A financial qualification and management experience in small to medium sized companies will be desirable.

Generous assistance will be given with relocation expenses and the post will receive a car allowance and six weeks holiday per year. Application forms to be completed and returned by 21 July 1982, are obtainable from:

Personnel Department, Welsh Development Agency, Treforest Industrial Estate, Pontypridd, Mid Glamorgan CF37 5UT. Telephone: Treforest 3571.

International Capital Markets Executives

Salary negotiable London based

In keeping with ambitious growth plans, the International Capital Markets Division of Citicorp's Merchant Banking Group is expanding the New Issues Department and looking for suitably experienced Executives.

Based in London, you will be involved in initiating financial packages for international capital market transactions. This will include handling long term, currency swaps and working through Citibank's international network on a variety of financing opportunities. A certain amount of overseas travel will be involved.

We need creative, numerate individuals accustomed to dealing with clients at a senior level and willing to participate in a successful expanding unit, which has been responsible for several market innovations. Probably in your late

20's/early 30's with a degree level qualification, you will have 3-5 years' experience in the Eurobond area in new issues or syndication.

In return, we will negotiate an excellent financial package that will fully reflect your experience and qualifications.

This is an exceptional opportunity to broaden your experience within our expanding international organization. Please write with full personal career details to: Morley West, Group Personnel Officer, Citicorp International Bank Limited, 335 Strand, London WC2R 1LS. Tel: 438 1139/1102.

CITICORP

ASSISTANT TAXATION MANAGER

Royal Insurance currently have a vacancy in their Taxation Division, which is located in Liverpool, for a person to play a leading role in taxation planning and research in respect of their worldwide non-life insurance operations.

The successful applicant must possess a detailed and up-to-date knowledge of UK corporate taxation law and have had several years' experience of its practical application to the affairs of a large, multi-national company. Additionally, some knowledge of taxation law in major overseas countries would be an advantage.

A first class benefits package is offered, which includes low interest mortgage facilities, pension scheme and generous relocation assistance where appropriate.

To apply, send full curriculum vitae to: Mr RMArmour, Administration Manager, Group Comptroller's Department, Royal Insurance plc., New Hall Place, Liverpool, L69 3EN. Open to Male/Female.

Assistant Head of Corporate Finance

Banking background

West Midlands £16,000+

Our Client, a large multi-national industrial Group is seeking to appoint an executive whose principal experience has been in merchant banking or related activities.

He or she will be a key member of a small high-powered specialist team in the Corporate Finance Department which has prime responsibility for implementing acquisition, divestment and joint venture policies and undertaking a wide range of financial investigations.

Ideally you will be a graduate in your early thirties with an accounting or MBA qualification and be looking for an appointment offering a positive route to the higher echelons of industrial management. Evident commercial flair and the ability to identify and evaluate business opportunities is, of course, a pre-requisite.

The initial salary will be in excess of £16,000 pa and the first class benefits include a company car and generous relocation package where appropriate.

Please write in confidence in the first instance with full c.v. and listing any organisations to whom your application may not be sent, to:

T. G. West (Ref. 181) Managing Director,

Whites
Whites Recruitment Limited,
72 Fleet Street, London EC4Y 1JS.
Offices: Aberdeen, Bristol, Leeds, London,
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CORPORATE F/X ADVISOR

Prime U.S. International Bank

Our Client is a major international bank acknowledged as a leader in the corporate treasury field.

Expansion of the bank's corporate treasury services calls for the recruitment of an experienced corporate dealer to join this professional team at officer level.

Candidates will be in their mid 20's/early 30's with a strong background in foreign exchange trading and experience of corporate development; knowledge of the energy sector would be an advantage.

This is a challenging opportunity to develop one's expertise in a highly successful organisation, and will be rewarded by a competitive salary and benefits to match.

Contact Norman Philpot in confidence on 01-248 3812

NPA Recruitment Services Ltd
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Banking Executives

A leading member of the Accepting Houses Committee wishes to strengthen its Banking Department by the recruitment of young but experienced bankers in the age group 24-30. The vacancies have occurred because of growth and internal promotion. The jobs will be to market and manage the business of the Banking Division in defined markets.

Positions to be filled relate to European, Far Eastern and South American territories. While banking experience in these markets is an ideal requirement, general banking knowledge with the relevant language would be a sufficient qualification. Thus language proficiency in Spanish/Portuguese, French and German is of special importance, with a personal ability to communicate and operate at senior levels.

The Banking Division is structured to allow for personal development and promotion is based on ability rather than age. Salaries are attractive and equate to the level of appointment, which is flexible and will take into account the length of experience of applicants.

Replies containing outline career details and quoting reference 1790 will be forwarded direct to the Management Consultants advising on this appointment, who are registered as an Employment Consultancy.

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RECRUITMENT ADVERTISING SERVICES
30 Farringdon Street, London EC4A 4EA. 01-236 3011

Treasury Economist

London c.£17,500

One of the country's foremost financial enterprises is seeking a monetary economist for a challenging assignment in the Group Treasury operation.

The successful applicant, probably aged between 27 and 32 will be required to interpret and advise on monetary developments mainly in the International field. Experience of interest rate and/or exchange rate forecasting is required together with a good economics degree.

Commencing remuneration will be as shown above, prospects are excellent and benefits are in line with the best in the financial sector. Please apply in the first instance to the address below quoting Ref 248, enclosing a comprehensive curriculum vitae and indicating in confidence any companies to which your application may not be sent.

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MANAGEMENT SELECTION - EXECUTIVE SEARCH

DEPUTY CITY TREASURER

£18,561 - £19,704 (under Review)

The City, population approximately one million, is the largest Metropolitan District Council. It employs over 50,000 people, has a rateable value of over £160 million and a turnover of about £700 million.

The Treasurer's Department plays a vital role in the overall management of the City Council and the Deputy Treasurer is expected to contribute significantly to that together with the effective management of the Department and leadership of a vigorous team presently undertaking a major review of systems and working practices. The duties will include acting for the City Treasurer as required.

The Department employs approximately 1,100 staff and is responsible for the administration of all the financial affairs of the Council including its computer.

Applicants, male/female, should be able to demonstrate substantial achievements and experience in public sector financial management. Application forms (returnable by 23rd July 1982) and further details may be obtained by telephoning 021-235 3748 or writing to:-

City Personnel Officer, Personnel Department,
Snow Hill House, 1 & 19 Barwick Street,
Birmingham B3 2PF.
Canvassing will disqualify.

BIRMINGHAM CITY COUNCIL

LIFFE BROKERS/DEALERS

J. Aron & Company, a prestigious international trading firm and a member of the Goldman Sachs Group, is expanding its dealing activities in the U.K. We have positions available for dealers and brokers on the LIFFE. Candidates should have proven records in one of the following fields:-

- Foreign Exchange trading or broking
- Metals trading or broking
- Commodities trading or broking

These opportunities will appeal to ambitious individuals who seek a long term career in a dynamic environment. The appointments will be highly remunerative and we offer a generous fringe benefits package. Applications should include full C.V. and will be treated in confidence.

Please direct inquiries to: Mr J.J. Ferro
Director of Operations
J. Aron and Co. (UK) Ltd
162 Queen Victoria Street
London EC4V 4DB

FUND MANAGER

A leading firm of London Stockbrokers is seeking a Pension Fund Manager in its Fund Management department. The individual to be appointed to this senior position must be highly numerate, have a comprehensive knowledge of all areas of Pension Fund investment and a wide experience of reporting to Trustees. A degree or professional qualification is desirable.

The Research facilities available cover all areas relevant to investment decisions. This position offers an attractive salary and very good prospects for the future.

All replies will be forwarded to our client. Please indicate in a covering letter any firms to whom you do not wish to apply. Please send a comprehensive career résumé, including salary history, quoting ref. 2059, to W. L. Tait.

Touche Ross & Co. Management Consultants
Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011
A member of the Management Consultants Association

Corporate Finance Executives

£12,000-£18,000+Benefits

A number of our clients in the merchant banking field, which include many of the City's leading Accepting Houses and other banking institutions, are currently recruiting executives in order to strengthen their corporate finance activities.

We are therefore particularly interested in hearing from graduate accountants or lawyers, aged up to 30, with experience of corporate finance work in a recognised financial institution or within their respective professions.

Interested candidates should telephone Robert Digby B.A. or write enclosing a detailed curriculum vitae. All applications will be treated in strictest confidence.

David Clark Associates
4 New Bridge Street, London EC4
Telephone: 01-353 1867
A Badenoch & Clark Group Company

Commercial Managers Service Industry. London & Midlands

c£13,000 plus car

Our client is a service company operating nationwide. As part of the development of this expanding business, commercial managers are now sought to assist with improvement of regional profitability.

The requirement is for ambitious, practical and profit-orientated accountants, male or female and aged around 30. A service industry background is highly desirable: certainly experience in a highly sales-orientated environment is essential. These posts are stepping-stones for promotion and prospects are excellent.

Please write to MJB Ping, quoting F.1420(F), or ring Higson Ping Limited and ask for a personal history form.

Higson Ping Ltd./Executive Recruitment Consultants.
110 Jemyn Street, London SW1Y 6HB.
Telephone: 01-930 4196 (24 hours answering service).

ACCOUNTANT (US BANK) Salary c £14,500

This well known American Bank is seeking a Manager for its Accounts Department. Preference will be given to candidates with an accountancy qualification and previous bank accounting experience.

The Department is computerised, has a staff of twelve, and is expected to expand in the near future. The ability to motivate and liaise closely with a hard working team is important, as is the potential for early promotion. Age 28-39.

Please contact: David Little

OPERATIONS Salary c £10,000

A well motivated and talented international banker is sought by a recently established European bank for operations duties. Ideal applicants will have knowledge of computerised accounting, preferably IBM 34-COBOL, and be familiar with the full range of operations procedures. A minimum of 7 years banking is considered essential. Age 25-35.

Please contact: Brenda Shepherd

Jonathan Wren BANK RECRUITMENT CONSULTANTS
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McKinsey Banking Analyst

We are looking for a Banking Analyst for our Research staff. This person will normally work with our client teams helping to identify and solve technical problems. He/she will also be expected to initiate and participate in research topics, to further develop problem-solving techniques as well as using and enhancing existing databases.

Candidates will have an honours degree, preferably in economics or business administration; they will have deep knowledge of U.K./European banking and financial institutions; and must be able to analyse, interpret and communicate data.

Our clients include many of the world's largest and most prestigious organizations, the work is therefore varied and challenging. Our standards are high, our remuneration competitive.

If you are interested and have the necessary qualifications, please send a brief curriculum vitae, which will be treated with complete confidence to:

Director of Professional Staff Development,
McKinsey & Company, Inc., United Kingdom,
74 St. James's Street, London SW1A 1PS

BROWN, SHIPLEY & CO. LIMITED
Merchant Bankers since 1810

CORPORATE FINANCE

Brown, Shipley & Co. Limited have a vacancy for an Executive to join their Corporate Finance Department. Applicants are invited who would probably be in their mid to late twenties and after graduation would have obtained a professional qualification in accountancy, law or have a business school degree. Ideally they would have had some experience already in Corporate Finance work in the City.

Applications which will be treated in strict confidence should be sent, together with a curriculum vitae, to:-

The Personnel Director,
Brown, Shipley & Co. Limited,
Founders Court,
Lothbury,
London, EC2R 7HE.

FINANCIAL PUBLIC RELATIONS

For the next phase of our expansion we require two senior financial public relations directors. People who can discuss corporate and financial strategy with clients at Chairman and Chief Executive level. We also need a financial advertising account director.

The people are likely to be currently holding senior public relations or corporate planning appointments in a consultancy or in a financial or public company.

We would consider applications from individuals or from the principals of a small to medium sized consultancy who might be interested in merging their business with ours.

Financial specialises in public relations, advertising and other forms of communications for the financial, corporate and business sectors.

We're part of the Grandfield Rork Collins Group, one of the country's fastest growing communications groups, with a £33 million turnover and employing 140 people.

Equity participation is available together with profit sharing and a unique pension scheme particularly suitable for senior people joining us in mid-career.

Please write or telephone: Andrew McLaren, Managing Director, Grandfield Rork Collins Financial Limited, 34-35 Queen Street, London EC4R 1BR. Tel. 01-236 5863.

Grandfield Rork Collins Financial

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A key career role for a high-calibre, mobile young Accountant c £13,000+major benefits

Morgan Guaranty Trust Co. of New York is one of the world's leading international corporate banks with branches in every major financial centre in the world. We utilise a wide range of sophisticated data processing, communications and information systems, and systems development activity is planned to continue at a high level for the foreseeable future.

A high calibre young Accountant is now required to join a small team which provides systems audit direction and assistance to branches and affiliates. The role involves co-ordinating and performing system audits and providing standards and training for local branch auditors. You will be based in London, but should expect to spend up to 30% of your time travelling overseas.

Our need is for a qualified Accountant with at least 2 years' systems experience, either in computer audit or in consultancy. Experience of systems development in the financial sector, or communications

technology would be an advantage and it is essential that you be able to demonstrate sound interpersonal and leadership skills combined with the ability to adapt to new situations quickly.

The position involves substantial exposure to senior management and to state-of-the-art technology and will provide the successful man or woman with a strong career path within the bank, both in Internal Auditing and in other divisions.

In addition to a salary of around £13,000 pa we offer a benefits package which includes a profit sharing bonus, low interest mortgage facilities and non-contributory pension, medical and life assurance plans.

Please telephone for an application form or write with a full C.V. to Mark Parker, Morgan Guaranty Trust Company of New York, PO Box 161, Morgan House, 1 Angel Court, London EC2R 7AE. Tel: 01-555 3111 extension 2743 or 2632.

The Morgan Bank

Treasurer

Our clients are a substantial Trading and Commodity House in the City of London. They seek someone with substantial and relevant experience in the Money Market or Financial Sector.

All enquiries will be accorded strictest confidence. Please write with full details quoting reference 1788 and listing separately those companies to whom you do not wish your details to be sent. Applications will be forwarded directly to our client.

Charles Barker

RECRUITMENT ADVERTISING SERVICES
30 Farringdon Street, London EC4A 4EA. 01-236 3011

North Sea Economics

USING ADVANCED COMPUTER MODELS

The British National Oil Corporation is a major force in oil exploration and production in the North Sea and has enjoyed rapid expansion during the past six years. However, as an innovative company, committed to safeguarding future British oil supplies, BNOC has recognised the need to go further afield and is now venturing into international and deep water exploration.

Given this continual development and expansion, it is understandable that the computer systems needed to support the complex technical activities and the forward planning decisions are becoming increasingly demanding.

Our highly developed systems are centred on an IBM 3033N, running under OS/MSVS as the focal point of an impressive distributed network of Hewlett-Packard 3000s. This is being further enhanced by the installation of a 2850 Mass Storage System.

During 1982, our Analysts will be creating a sophisticated set of economic and financial modelling systems to match the Corporation's growing and diverse activities. Accordingly, we are now seeking further Senior Analysts who can bring successful project experience (possibly including the management of small groups) to strengthen our existing team.

This will attract highly numerate graduate analysts with about 6-8 years' experience which should include software development and computer modelling using FORTRAN and financial modelling languages such as FCS.

This is an exciting opportunity to become involved in the early stages of an expanding venture with a dynamic and progressive company offering outstanding career prospects. In addition, we offer a very competitive salary and benefits package, which includes generous assistance with relocation arrangements where appropriate, outstanding pension and life assurance provisions and BUPA facilities. Camogie in Glasgow offers all the amenities you would expect in a modern city, with a lively intellectual and artistic life. It is the home of Scottish Opera and Ballet, and houses some of the finest art collections in Britain. A short journey brings you to the wide open, unspoilt spaces of the Clyde Valley, the Campsie Hills and the Trossachs. For golf, fishing, skiing, mountaineering, and other pursuits, there are unsurpassed facilities—and all on BNOC's doorstep.

If you are confident you have the experience to make an immediate and positive contribution to our work, contact our Project Leader, Joe Harley, on 041-226 5555 (or during the evening on 0475-85973) and learn more about our forward thinking plans. Alternatively, write for an application form, quoting ref SACM/BE/FT, to: Bob Evans, Divisional Personnel Officer, The British National Oil Corporation, 150 St. Vincent Street, Glasgow, G2 5LL.

BNOC

The British National Oil Corporation

Internal Auditor Merchant Bank c£17,000

Our client is an established City Merchant Bank which is expanding its operations and needs to recruit an experienced Auditor to further strengthen its management team.

This key appointment will report to the Managing Director and carry considerable influence across the entire range of the Bank's activities. Particular emphasis will be placed on the introduction of new software systems.

Candidates should be committed to a career in merchant banking aiming ultimately for senior financial management. Now in their late 20s to early 30s, possessing at least 4 years' internal audit experience within the merchant banking sector, they should also have direct knowledge of computer auditing techniques. A recognised accounting or banking qualification would be a distinct advantage.

The benefits offered are excellent and include a generous mortgage subsidy, non-contributory pension and life assurance cover, BUPA and five weeks' holiday. A fully expensed company car will be provided after an initial qualifying period.

To apply please telephone or write quoting ref. 6164.

Lloyd Chapman Associates

128, New Bond Street, London W1Y 0HR 01-499 7761

TRADER TRAINEES - LIFFE

We are a leading international trading firm expanding foreign exchange dealing activities in the U.K. in conjunction with the opening of the London International Financial Futures Exchange. Exposure to dealing and foreign language skills would be preferable.

We are looking for individuals with 2 to 3 years' professional experience, who have demonstrated success records, and for exceptionally talented, recent graduates of Business Schools. You should be open to training in New York.

Our organisation offers exposure to many aspects of the world of Finance and Commodities and you will be trained by industry experts.

If you are seeking a career opportunity in the world of trading, have a desire to succeed in this highly stimulating, competitive environment and are motivated by excellent rewards - this may be the opportunity for you.

Compensation is competitive and we offer an outstanding fringe benefits package.

Please send your application and full C.V. in confidence to:

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Large conventional life office with significant and expanding unit-linked funds offers a senior investment management post at its London Head Office. Initially main responsibility would be managing the securities-linked portfolios. Prospects for further promotion are particularly good.

Applications are invited from candidates aged about 40 who have some fifteen years of comprehensive institutional investment experience. An actuarial qualification is not essential but would be an advantage.

Fringe benefits include:—Annual productivity payment and, after qualifying periods, Non-contributory pension, Favourable house purchase facilities

Apply, giving full personal and career details, to Box A7908, Financial Times, Bracken House, Cannon Street, EC4.

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MARKETING OFFICER, W. EUROPE c. £20,000

Active international bank seeks a mature banker with strong credit skills and substantial experience of developing profitable business in W. Europe. Fluency in German/French highly desirable.

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Major merchant bank offers progressive career to a young banker with good exposure to the analysis, documentation and syndication of large-scale international loans.

CREDIT ANALYSIS £9,000-£11,000

A number of opportunities occur with good City names for young people with genuinely sound training and skills in corporate analysis/credit appraisal. Languages helpful.

Please telephone Ann Costello or John Chiverton AIB

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45, CANNON STREET, LONDON EC4A 3DF
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The Investment Specialists' Consultancy

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Aged 26 to 30 and a graduate with at least two years' experience of either analysis or fund management, gained within an institution or a Stockbroker, to take over responsibility for all aspects of BIL research for a leading firm of U.K. stockbrokers.

GILT RESEARCH c. £20,000

Probably aged 28 to 35 with several years' relevant experience, ideally gained with a Stockbroker, to take over responsibility for all aspects of BIL research for a leading firm of U.K. stockbrokers.

CONSUMER RESEARCH £15,000 to £20,000

A graduate with a proven track record of at least 2 years' experience in investment research for the consumer services of a U.K. investment organisation, based in London.

EUROPEAN RESEARCH c. £20,000

A graduate aged 27-32 with sound experience of investment analysis, stock selection and financial modelling, to research and manage a portfolio of European equities for a U.K. investment organisation, based in London.

For an initial discussion, in the strictest confidence, about these or many other possible vacancies, contact the Investment Specialists' Consultancy, 44 Carter Lane, EC4V 5BN. Telephone: 01-236 7301.

Stephens Associates International Recruitment

44 Carter Lane, EC4V 5BN
Telephone: 01-236 7301

Marketing Financial Analyst

Lilly Industries Limited, a subsidiary of the Eli Lilly Corporation, one of the world's leading pharmaceutical manufacturers, has an excellent opportunity based at its Basingstoke offices for a Marketing Financial Analyst.

The position reports to the Group Marketing Controller. The emphasis is on the interpretation of financial and marketing information and to work with marketing personnel at all levels.

Suitable candidates must be qualified accountants with at least two years' post qualification industrial experience; ideally aged between 25-35; preferably a graduate with a high level of interpersonal skills.

We offer excellent benefits and conditions which include a highly competitive salary, a non-contributory pension and life assurance scheme, subsidised BUPA and first class career prospects.

Please write in confidence, or telephone:

Bill Crawford, Personnel Department, Lilly Industries Limited, Kingsclere Road, Basingstoke, HANTS RG21 2XA. Tel: Basingstoke 53131.

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Anderson, Squires, Bank Recruitment Specialists
Regina House, 1-5 Queen Street, London EC4N 1FP

ASSISTANT FINANCIAL CONTROLLER

To £13,500 + car
A qualified Accountant (A.C.A./A.C.C.A.) aged 27-33, sought for appointment as Asst. Financial Controller at the London office of an American bank subsidiary. The scope of the role includes tax planning, interest control (involving some European travel), treasury, corporate accounts, and lease evaluation in addition to the normal accounting function. A minimum of 18 months' commercial experience—financial or otherwise—is desired.

AUDITOR

c. £10,000
This post would suit an ambitious young international banker (aged 24-28) with current Audit experience backed up by a previous background in the operations departments more generally. A U.S. bank background would be ideal, although this is not essential. Based: City (no travel).

Anderson, Squires

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FOREIGN EXCHANGE DEALER c. £15,000

An experienced dealer aged late 20s, is required by an international bank. Must be strong on dollars, spot and forward.

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An international bank requires a business development specialist aged late 20s to market bank services covering UK and Europe. An ability to speak Spanish would be an advantage.

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The 2 in chief accountant, required with good international bank accounting background - reconciliations, MTS, TTS, P & L, management accounts.

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Foreign exchange dealing in the main Euro currencies, \$ and yen. The successful applicant will have knowledge of loans, deposits and arbitrage. Possibility of overseas travel although this is limited.

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Salary £20,000 circa
Established international bank wish to appoint a senior foreign exchange dealer to assume a vital role within an extremely active City dealing room.

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Salary Excellent
Continued success in the international money markets has subsequently enabled our client to expand their foreign deposit desk. They seek a true professional who has the ability to perform consistently under pressure. A first-class salary and unique benefits make this an outstanding opportunity.

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Tel: 0533 29135

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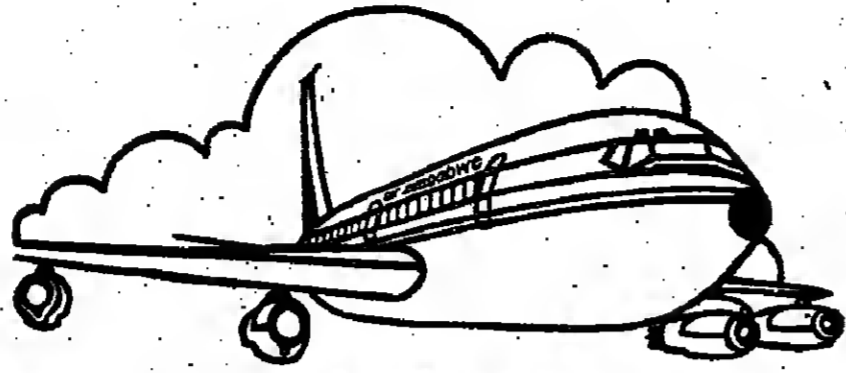
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AIR ZIMBABWE

Applications are invited for the post of **CHIEF INTERNAL AUDITOR OF AIR ZIMBABWE CORPORATION** based at the Corporation's Headquarters at Harare (formerly Salisbury) Airport, Zimbabwe.

Applicants should be either CA, ACCA or equivalent, who have at least five years' post qualification auditing experience. A university degree in a relevant field and airline accounting experience would be an added advantage.

This position calls for a person with the necessary organising ability, initiative and experience to establish a new Audit Department.

- In return the Corporation offers:-
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 *Generous leave

Harare is a modern city with good health, recreational and educational facilities, and enjoys year-round sunshine.

Interested persons are requested to send full details of curriculum vitae to:-



The General Manager, Air Zimbabwe Corporation, P.O. Box AP.1, Harare Airport, Zimbabwe.

BURMA TIMBER CORPORATION require a SAWMILL CONSULTANT

RESPONSIBILITIES
Supervision of installation, and management of operation of a sawmill of annual capacity 17,000 cum m per shift at Monywa (160 km from Mandalay) under loan proceeds of Asian Development Bank. Planning for and supervision of the operation of five (5) existing sawmills under the Project. Training of local sawmill engineer.

QUALIFICATIONS
A university degree or equivalent in Forestry, Wood Science or Engineering with minimum 10 years' experience in sawmilling.

REMUNERATION
Internationally competitive salaries to be paid in U.S. Dollars, with free transportation and accommodation.

CONTRACT DURATION
12 months.

Send Bio-Data to: Managing Director, Timber Corporation, P.O. Box 206 Rangoon, Burma, not later than 15 August, 1982

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We are looking for a Managing Director for our office in Lagos. Applicants should be single, aged 30-40 and should possess a high degree of self-motivation as well as having general trading experience, preferably with Nigeria. Salary negotiable. Full c.v. to: Box A.7904 Financial Times 10, Cannon Street London, EC4P 4BY

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BURMA TIMBER CORPORATION require a WOOD PRESERVATION AND SEASONING SPECIALIST

RESPONSIBILITIES
Supervision of installation and management of operation of two dry kilns and two impregnation plants with annual capacity of 8,500 cum m each at Monywa (160 km from Mandalay) under loan proceeds from Asian Development Bank. Development of hardwood utilisation and practical training of local staff.

QUALIFICATIONS
A university degree or equivalent in Forestry, Wood Science or Engineering with minimum 10 years' experience in wood preservation and seasoning.

REMUNERATION
Internationally competitive salaries to be paid in U.S. Dollars, with free transportation and accommodation.

CONTRACT DURATION
Five (5) months.

Send Bio-Data to: Managing Director, Timber Corporation, P.O. Box 206 Rangoon, Burma, not later than 15 August, 1982

Chief Accountant
Middle East
c £17,500 tax free

This is an exciting career opportunity to head-up the accounting function in a new venture, part of an eminent international group. Aged under 45, you will hold a recognised accountancy qualification, have experience of retail trading, and have the potential to grow with a new chain specialising in top quality merchandise in an expanding market. Benefits include an open-ended contract and an above average employment package. Please send C.V. to: INTERNATIONAL MANAGEMENT SELECTION LIMITED, 121, High Street, Oxford OX1 4DD. Tel: (0865) 726127 (24 hour service).

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An International Association of Employers providing confidential information to its member organisations, not individuals, relating to employment of expatriates and nationals 'worldwide'. 01-637 7604

bmb
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A Netherlands-based international management consulting firm urgently requires **BANKERS** specialising in development and/or commercial banking for long-term assignments in developing countries. Successful candidates will have: senior management experience, professional banking qualifications, all-round banking experience (minimum 10 years), experience in developing countries (minimum 5 years), fluency in English and/or French. You are invited to write, giving full details of qualifications and experience, to: BMB, Management Consulting for Development B.V., P.O. Box 1, 5000 AA TILBURG, The Netherlands, Tel: (018) 360034

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with predominantly Australian interests seeks top executive whose attributes enable him to work at great distances from, but in close co-operation with, the principal shareholding company. This position (which could lead to a directorship) is to be based in Australia/New Zealand and its demands necessitate a seasoned all-rounder (35-45) whose integrity and commitment to success are undoubted. An immediate start is envisaged. In the first instance please write to: WALTONBRIDGE LTD. (Ref. J.C.) 13/15 Davies Street, London, W.1 with full details and CV, together with anticipated salary and terms

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COMPANY NOTICES

HOPE STREET FUND S.A.
société anonyme
Registered Office: LUXEMBOURG, 14, rue Aldringen
Régistre de Commerce Section 3 No. 8.821

MURRAY FUND S.A.
société anonyme
Registered Office: LUXEMBOURG, 14, rue Aldringen
Régistre de Commerce Section 3 No. 8.335

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HOPE STREET FUND S.A.
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Registered Office: LUXEMBOURG, 14, rue Aldringen
Régistre de Commerce Section 3 No. 8.821

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS
The Annual General Meeting of Shareholders of HOPE STREET FUND S.A. will be held at its registered office at LUXEMBOURG, rue Aldringen 14, on July 16th, 1982, at 10.00 hours for the purpose of considering and voting upon the following matters:
1. To hear and accept the reports of:
a. the directors
b. the statutory auditor.
2. To approve the balance sheet and the profit and loss account for the year ended March 31st, 1982 and to consider declaration of dividend.
3. To discharge the directors and the auditor with respect to their performance of duties during the year ended March 31st, 1982.
4. To elect the directors to serve until the next annual general meeting of shareholders.
5. To elect the auditor to serve until the next annual general meeting of shareholders.
The shareholders are advised that no quorum for the statutory meeting is required and that all decisions will be taken at the majority of the shares present or represented at the meeting with the restriction that no shareholder may vote for a number of shares in excess of one-third of the shares issued or two-thirds of the shares represented at the meeting.
In order to take part at the statutory general meeting of July 16th, 1982 the owners of bearer shares will have to deposit their shares five business days before the meeting at the registered office of the Fund, 14, rue Aldringen, Luxembourg, or with one of the following banks:
-Banque Générale de Luxembourg, S.A., rue Aldringen, LUXEMBOURG.
-Clydesdale Bank Limited, 30 Lombard Street, LONDON, E.C.2.

THE BOARD OF DIRECTORS

ART GALLERIES

AZIENDA AUTONOMA DELLE FERROVIE
MISZKOWO
Flowering plants, seeds and seedlings
Phone No. 208 1988

NOTICE IS HEREBY GIVEN that as from 2nd August, 1982 the address of the New York Pavist Bank will be as follows:
The Industrial Bank of Japan
245 Park Avenue
New York
New York 10167
S. G. WARBURG & CO. LTD.,
100 Broadway, New York
2nd July, 1982. Principal Pavist Agent

CRANE GALLERY, 171a, First Floor, Solene St., SW1, 01-499 2465. In association with Crane Gallery, 1 in Ipswich and specialist surroundings. ENGLISH, FRENCH, ART AND 'AMERICAN' CANVA - Paintings, Furniture, Quilts, Books etc. Daily 10.5-5.15. Tel. 01-499 2465.

LEVERIE GALLERY, 29, Regent St., W1, 01-499 7521. AN EXHIBITION OF 'IMPORTANT' AND 'MODERN' CONTEMPORARY WORKS OF ART. Mon-Fri, 10.5-5.15. Tel. 01-499 7521.

RICHARD GREEN GALLERY, A New Bond St., W1, 01-499 5487. EXHIBITION OF 'IMPORTANT' AND 'MODERN' CONTEMPORARY WORKS OF ART. Mon-Fri, 10.5-5.15. Tel. 01-499 5487.

WILLIAM OBRONSON, Covent Garden Gallery, 18 & 19c, 17, 18, 19, WATERLOO PLACE, LONDON, W.1. COLOURS, C. 2188. Daily 10.5-5.15. Tel. 01-499 1232.

WORLD STOCK MARKETS

Bank stocks fall on Wall St

MARKETS DRIFTED on Wall Street yesterday, although bank stocks declined in the wake of Penn Square Bank of Oklahoma's failure.

By 1 pm the Dow Jones Industrial Average was off 0.76 to 798.24 and the NYSE All Common index shed 12 cents to 51.66.

Analysts said there has been nothing in the news to move the market higher, and investors remain hampered by high interest rates.

Bank stocks were the hardest hit, in the aftermath of the failure of Penn Square Bank. Among banks reporting problem loans connected with Penn Square, Continental Illinois was cited as having 4.6m shares to 32.52m compared with 1 pm Tuesday.

On Nasdaq, Sigmor held unchanged at \$15 bid, while Diamond Shamrock trading remained delayed on the NYSE.

On the AMERICAN SE, prices were lower in slow trading. The Amex Index was off 0.60 to 245.62 and declines led advances 185 to 162.

Canada Generally lower, influenced by a softer Deutsche Mark, slipping bond prices and a rumour about a bank with liquidity problems.

Germany Generally lower, influenced by a softer Deutsche Mark, slipping bond prices and a rumour about a bank with liquidity problems.

France Generally lower, influenced by a softer Deutsche Mark, slipping bond prices and a rumour about a bank with liquidity problems.

Italy Generally lower, influenced by a softer Deutsche Mark, slipping bond prices and a rumour about a bank with liquidity problems.

Japan Generally lower, influenced by a softer Deutsche Mark, slipping bond prices and a rumour about a bank with liquidity problems.

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Companies and Markets

NEW YORK

Table of stock prices for various companies in New York, including AIG, Amstar, Amgen, etc.

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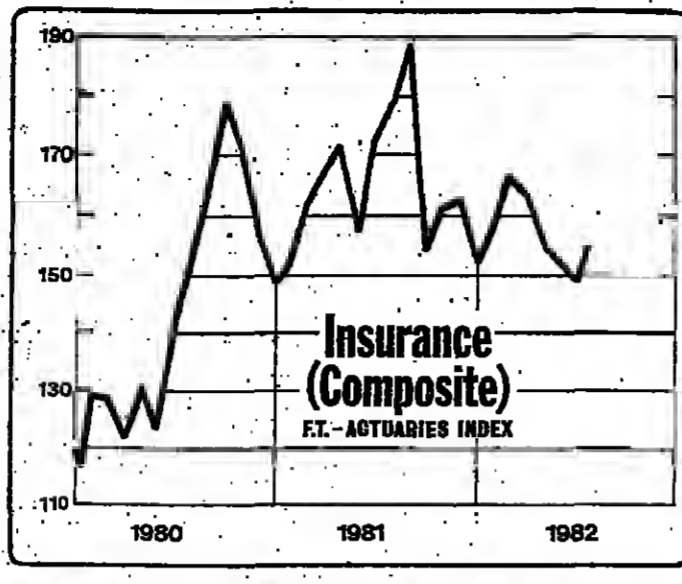
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LONDON STOCK EXCHANGE

Outlook for interest rates again dominates markets Equities rise late but demand for Gilts peters out

Account Dealing Dates Option... First Declared Last Account Dealings... The outlook for interest rates continued to dominate London stock markets...



Insurance (Composite) FT-Actuaries Index... The insurance sector showed a recovery in 1982, with the FT-Actuaries Index rising from a low of 130 in early 1982 to over 170 by July.

trading position. De La Rue, at 485p, gave back 20 of the previous day's rise... afternoon proved short-lived as further selling developed following the initial fall on Wall Street yesterday...

RECENT ISSUES

Table of recent issues with columns for Issue Price, Amount, and Stock details.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Issue Price, Amount, and Stock details.

"RIGHTS" OFFERS

Table of rights offers with columns for Issue Price, Amount, and Stock details.

ACTIVE STOCKS

Table of active stocks with columns for Stock, Closing Price, and Day's Change.

FINANCIAL TIMES STOCK INDICES table showing various indices like Government Secs, Pboard Interest, etc.

HIGHS AND LOWS and S.E. ACTIVITY tables showing price movements for various stocks.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices for various sectors like Capital Goods, Building Materials, etc.

FIXED INTEREST

Table of fixed interest rates and yields for various instruments.

NEW HIGHS AND LOWS FOR 1982

The following quotations in the Share Index are the highest and lowest since 1982

Table of new highs and lows for 1982 for various companies and sectors.

RISES AND FALLS YESTERDAY

Table showing rises and falls in share prices from the previous day.

APPOINTMENTS

New chairman at Gold Fields

Lord Erroll will retire as chairman of CONSOLIDATED GOLD FIELDS on December 31... Mr Rudolf Agnew... Mr Agnew will continue as group chief executive...

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange data for various stocks.

NEALE HOUSE INVESTMENTS

NEALE HOUSE INVESTMENTS has appointed Mr David B. Bailey, formerly the joint managing director of Berkeley Hambro Property to its board as deputy chief executive.

Mr Kenneth Lett has joined the board of A. H. PHILPOT AND SONS (MILK POWDERS)...

EMI MUSIC is making the following appointments on August 1: Mr Peter Mampell, managing director of EMI Austria has been appointed managing director...

Mr E. R. Jaynes, formerly senior partner of Birmingham and Midlands practices of Price Waterhouse and Co., has been appointed a non-executive director on the Birmingham local board of BARCLAYS MERCHANT BANK.

At DUTTON-FORSHAW MOTOR GROUP Mr John Wyatt has become director of fleet sales. He was UK sales manager for Geico International.

Mr A. H. (Tom) Willoughby, THORN EMY'S LIGHTING'S director of research and engineering intends to retire on July 31, but will remain a consultant.

Mr John Ferguson and Mr William Harkness have been appointed to the board of the WEIR GROUP.

GSF, a van Ommeren Group member, has appointed Mr David H. Cunningham as air marketing and development manager.

Sir Isiah Berlin has been re-appointed as a trustee of the NATIONAL GALLERY on the expiry of his term of office.

GESTETNER HOLDINGS is making a realignment of responsibility between its joint chairmen. Day-to-day operations will be the responsibility of Mr David Gestetner and longer range planning that of Mr Jonathan Gestetner.

Mr Ronald James Paterson has been appointed to the board of BRITISH VENDING INDUSTRIES.

CURRENCIES and MONEY

Dollar at new peaks

The dollar touched record levels in currency markets yesterday, underpinned by rising U.S. interest rates and short covering ahead of expected distortions in U.S. money supply...

Sterling fell to its lowest level since January 1977, against the dollar but showed a very firm trend elsewhere...

DOLLAR - Trade weighted index (Bank of England) 122.7 against 121.6 on Tuesday and 122.4 six months ago...

STERLING - Trade weighted index 91.1 against 91.2 at noon and the opening and 91.2 on Tuesday...

EMS EUROPEAN CURRENCY UNIT RATES
Currency amounts in ECU units against ECU central rates...

Table with columns for currency pairs (e.g., Pound Sterling, U.S. Dollar, Deutsche Mark) and their exchange rates.

FT LONDON INTERBANK FIXING (11.00 a.m. JULY 7)
Table showing 3 months and 6 months U.S. dollars rates.

EURO-CURRENCY INTEREST RATES (Market closing rates)
Table showing interest rates for various currencies and terms.

MONEY MARKETS

Further outright purchases of 25m were by way of 25m Treasury bills in hand 1 (up to 14 days maturity) at 12 1/2 per cent...

The downward trend in rates was encouraged earlier in the day as the authorities reduced bill dealing rates by 1/4 per cent when buying 25m bank bills...

MONEY RATES

Table showing money rates for New York, London, and Japan, including prime rates and discount rates.

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies and terms.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies and terms.

CURRENCY MOVEMENTS
Table showing percentage changes in currency values.

CURRENCY RATES
Table showing specific currency rates for various countries.

OTHER CURRENCIES
Table showing rates for other major currencies like the Australian Dollar and New Zealand Dollar.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS
A large grid of information for various unit trusts, including names, managers, and performance data.

INSURANCES

Table listing various insurance companies and their products, including Abbey Life Assurance Co. Ltd., ABEY Life Assurance Ltd., and others.

Table listing various insurance companies and their products, including Crown Life Insurance Co., Equity & Law Life Assn. Co. Ltd., and others.

INSURANCE & OVERSEAS MANAGED FUNDS

Table listing various insurance and managed funds, including Life Assur. Co. of Pennsylvania, Norwich Union Insurance Group, and others.

Table listing various insurance and managed funds, including Biotechnology Commodity Ser. Ltd., Bridge Management Ltd., and others.

Table listing various insurance and managed funds, including Guinness Mahon Int. Fund (Guernsey), Hambro Pacific Fund Mgmt. Ltd., and others.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including Adams Investment-GMBH, Free World Fund Ltd., and others.

NOTES
Prices are in pence unless otherwise indicated and these are based on a price of 100 pence for 100 shares.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, high, low, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Airways, British Telecom, and British Gas.

PROPERTY—Continued

Table of property stocks including companies like British Land, Granada, and News International.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds like British American and British Overseas.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and Esso.

Saitama Bank advertisement with logo and contact information for Tokyo, London, and Singapore branches.

MINES—Continued

Table of mining stocks including companies like Anglo-American, De Beers, and Anglo-Platinum.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Rover, Jaguar, and British Aerospace.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways and British Airways.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like Clarks and Timberland.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-American and De Beers.

TEXTILES

Table of textile stocks including companies like British Textiles and J. H. Rayner.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International and Newsprint.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like Newsprint and Advertising.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various investment funds.

PROPERTY

Table of property stocks including companies like British Land and Granada.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like Guthrie & Co.

TEAS

Table of tea stocks including companies like Tata Tea and Unilever.

MINES

Table of mining stocks including companies like Anglo-American and De Beers.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks including various investment funds.

INSURANCE

Table of insurance stocks including companies like British American Insurance.

LEISURE

Table of leisure stocks including companies like British Airways and British Telecom.

NOTES

Notes section containing various financial notices, company announcements, and market updates.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo-Irish and Anglo-Spanish.

OPTIONS

Table of options including various call and put options on different stocks.

